

Financial Results for the Three Months ended March 31, 2021

The AGC logo is displayed in a white rectangular box on the right side of the slide. The letters 'AGC' are in a bold, blue, sans-serif font. A small red square is positioned between the 'A' and the 'G'.

AGC Inc.

May 7, 2021

Your Dreams, Our Challenge

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Financial Results for the three months ended March 31, 2021

Financial Results for 1Q FY2021 :

		(YoY)
Net Sales	393.6 bn JPY	(+36.1 bn JPY)
Operating profit	44.2 bn JPY	(+21.9 bn JPY)

- Net sales and operating profit increased YoY because of the selling price increase for PVC in Southeast Asia and architectural glass products, as well as the growth in the number of contracts for synthetic pharmaceuticals & agrochemicals and bio-pharmaceuticals.
- The strategic businesses grew steadily.

1. Highlights of the Financial Results

Highlights of the Financial Results for 1Q FY2021 (cumulative)

(100 million JPY)

	FY2020 1Q	FY2021 1Q	Change	Major factors in the change (+) Increasing factors (-) Decreasing factors
Net Sales	3,575	3,936	+ 361*	(+) Selling prices increased for PVC in S.E. Asia and architectural glass products. (+) Shipments increased for life science products, electronic materials, glass for display applications, and architectural glass.
Operating Profit	223	442	+ 219	In addition to the above, (+) Manufacturing costs improved for architectural glass in Europe. (-) Depreciation expenses increased due to factors such as new facility launch for LCD glass substrate and semiconductor related products.
Profit before tax	159	442	+ 282	In addition to the above, (+) FOREX gain was posted.
Profit for the period Attributable to owners of the parent	135	288	+ 153	
Forex (Average)				
	JPY/USD	108.92	105.90	
	JPY/EUR	120.11	127.69	
Crude Oil (Dubai, Average)	USD/BBL	50.74	60.01	

* FOREX impact was +3.1 billion JPY, change in the scope of consolidation was +2.2 billion JPY

YoY Performance Comparison by Business Segment

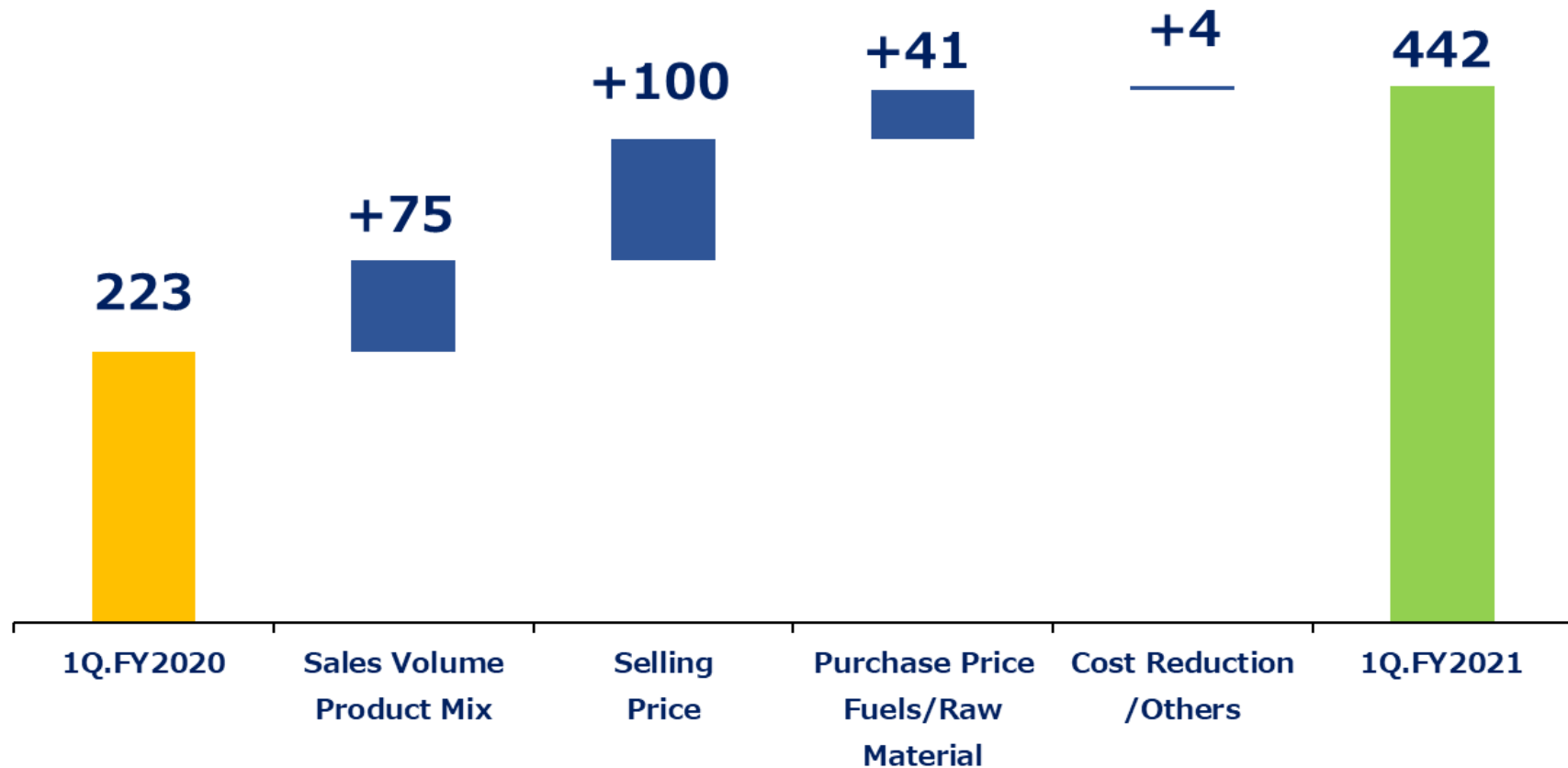
(100 million JPY)

	FY2020		FY2021		Change	
	1Q		1Q		(b)-(a)	
	Net sales	Operating profit	Net sales	Operating profit	Net sales	Operating profit
Glass	1,693	▲ 26	1,806	97	+ 112	+ 122
Electronics	692	89	710	86	+ 17	▲ 3
Chemicals	1,142	151	1,373	255	+ 231	+ 104
Ceramics/Other	197	9	176	4	▲ 21	▲ 5
Elimination	▲ 150	0	▲ 129	1	+ 21	+ 1
Total	3,575	223	3,936	442	+ 361	+ 219

Variance analysis on OP (1Q.FY2021 vs. 1Q.FY2020)

21.9 bn JPY up from the same period last year

(100 million JPY)



Consolidated Statement of Financial Position

(100 million JPY)

	2020/12	2021/3	Change
Cash and cash equivalents	2,361	2,694	+ 333
Inventories	2,748	2,865	+ 117
Property, plant and equipment, Goodwill and Intangible assets	14,376	14,947	+ 571
Other assets	5,859	6,055	+ 196
Total assets	25,345	26,561	+ 1,217
Interest-bearing debt	7,880	8,047	+ 167
Other liabilities	5,035	5,249	+ 214
Liabilities	12,914	13,296	+ 382
Total equity attributable to owners of the parent	11,151	11,897	+ 745
Non-controlling interests	1,279	1,369	+ 90
Equity	12,430	13,265	+ 835
Total liabilities and equity	25,345	26,561	+ 1,217
D/E ratio	0.63	0.61	

FOREX impact
+69.5 billion JPY

Consolidated Statement of Cash Flow

	(100 million JPY)	
	1Q	
	FY2020	FY2021
Profit before tax	159	442
Depreciation and amortization	366	386
Increase(decrease) in working capital	▲ 11	10
Others	129	75
Cash flows from operating activities	644	913
Cash flows from investing activities	▲ 494	▲ 472
Free cash flow	150	440
Changes in interest-bearing debt	523	4
Dividends paid	▲ 133	▲ 133
Others	18	▲ 29
Cash flows from financing activities	408	▲ 158
Effect of exchange rate changes on cash and cash equivalents	▲ 62	50
Net increase(decrease) in cash and cash equivalents	496	333

(100 million JPY)

1Q

FY2020 **FY2021**

	FY2020	FY2021
CAPEX	517	540
Glass	133	113
Electronics	176	176
Chemicals	208	246
Ceramics/Other	0	6
Elimination	▲ 0	0
Depreciation	366	386
Glass	130	134
Electronics	120	132
Chemicals	105	116
Ceramics/Other	11	5
Elimination	▲ 0	▲ 0
R&D	111	118

【Major projects for CAPEX】

- Production facility enhancement for semiconductor-related products (Electronics)
- G11 investment in China (Electronics)
- Capacity enhancement for fluorochemicals (Chemicals)
- Capacity enhancement for bio-pharmaceuticals (Chemicals)
- Capacity enhancement for PVC in Southeast Asia (Chemicals)

【Major factors for increase in depreciation cost】

- Production facility enhancement for semiconductor-related products (Electronics)
- G11 investment in China (Electronics)

2. Business and Geographic Segments

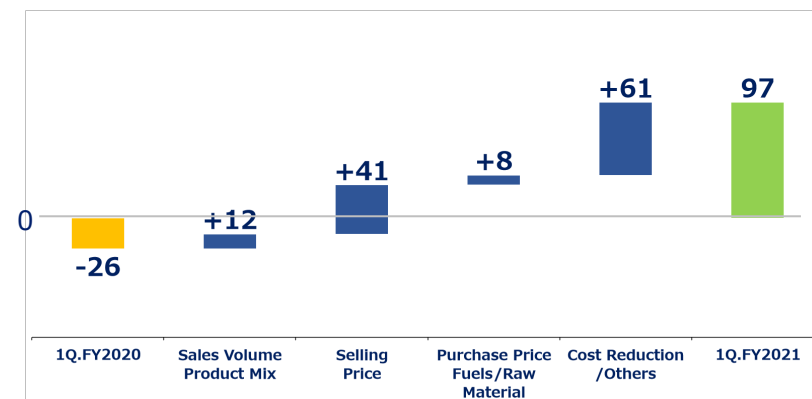
(100 million JPY)

	1Q		Change
	FY2020	FY2021	
Net sales	1,693	1,806	+ 112*
Architectural Glass	801	891	+ 90
Automotive Glass	889	908	+ 19
(Inter-segment)	3	7	
Operating profit	▲ 26	97	+ 122

* FOREX impact: +2.9 billion

Change in the Scope of Consolidation: +40 million JPY

Variance Analysis on OP



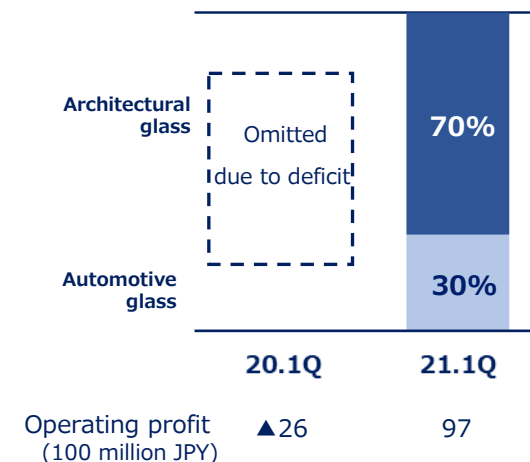
[Architectural glass]

- Robust shipments achieved in regions other than Japan.
- Selling prices increased mainly in Europe and South America.
- Manufacturing cost reduced thanks to the improvement of the utilization rate of the architectural glass business in Europe.

[Automotive glass]

- Vehicle production in regions other than China declined YoY, but shipments increased because of the significant rise in the vehicle production in China.

Ratio of sub-segment to the operating profit

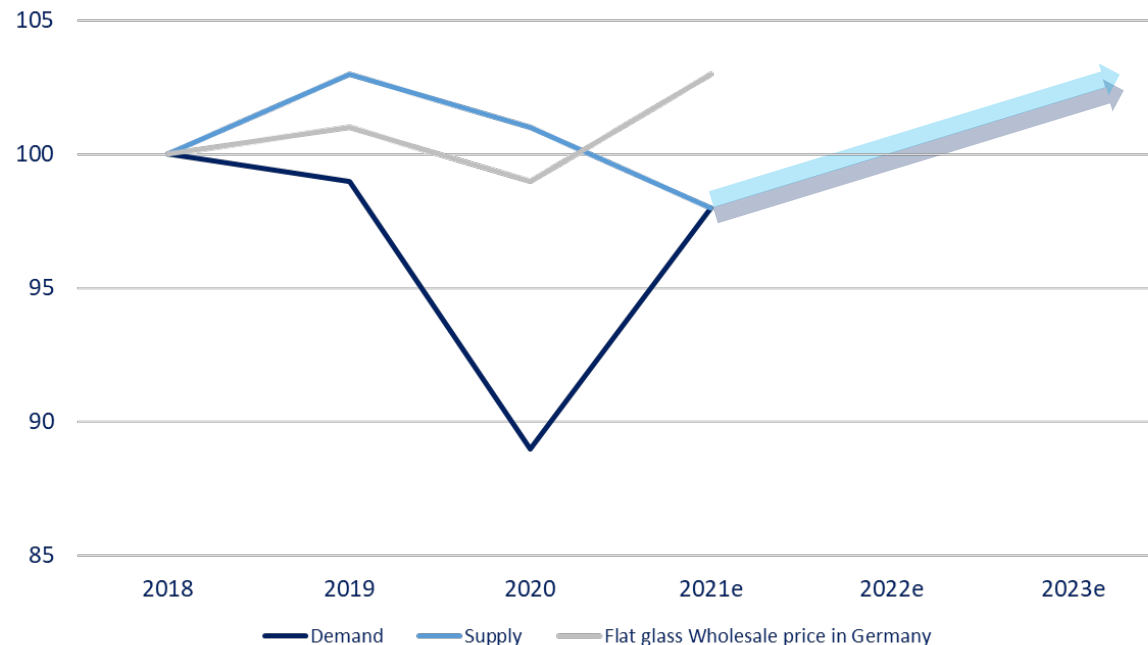


(Reference) Structural change in the demand for architectural glass in Europe

- The supply & demand balance in Western and Central Europe recovered to the well-balanced 2018 level.
- The selling prices also increased following the supply and demand balance improvement.
- Major rise in the supply volume is not expected at moment, and the business environment will be stable for the next few years.

Supply & demand of flat glass in Western/Central Europe and the wholesale price in Germany

(FY2018 benchmarked as 100)

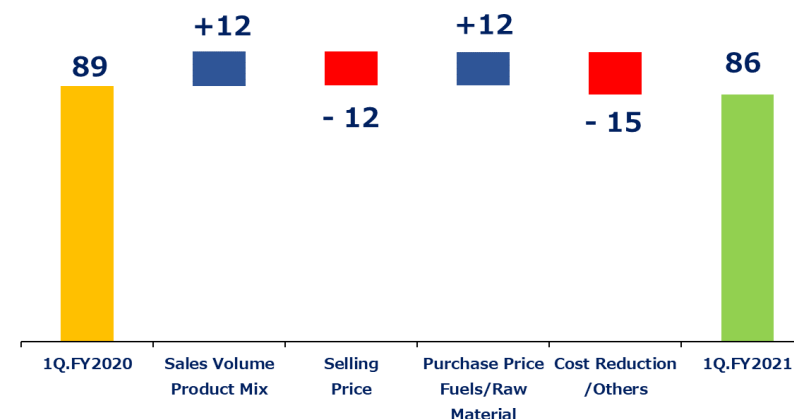


(100 million JPY)

	1Q		Change
	FY2020	FY2021	
Net sales	692	710	+ 17*
Display	433	461	+ 28
Electronic Materials (Inter-segment)	238	230	▲ 7
Operating profit	89	86	▲ 3

* FOREX impact: +0.1 billion JPY
Change in the Scope of Consolidation: No impact

Variance Analysis on OP



[Display]

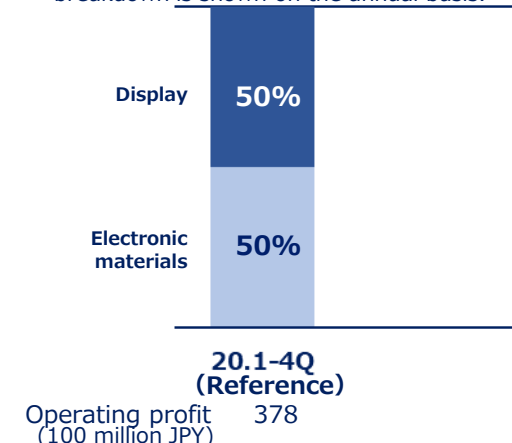
- Shipments of LCD glass substrates and specialty glass for glass applications increased.
- Depreciation expenses increased because of the new facility launch for LCD glass substrate.

[Electronic materials]

- Shipments of semiconductor-related products such as EUV mask blanks and optoelectronic materials increased.
- Shipments of circuit board material decreased due to US-China trade friction and other factors.
- Depreciation expenses increased because of the new facility launch for semiconductor-related products.

Ratio of sub-segment to the operating profit

Due to significant seasonal fluctuation, the breakdown is shown on the annual basis.



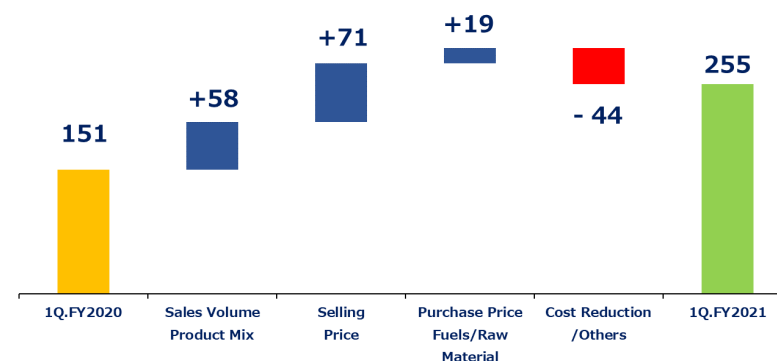
(100 million JPY)

	1Q		Change
	FY2020	FY2021	
Net sales	1,142	1,373	+ 231*
Chlor-alkali & Urethane	695	822	+ 126
Fluorochemicals & Specialty	283	269	▲ 14
Life science	160	279	+ 119
(Inter-segment)	4	3	
Operating profit	151	255	+ 104

* FOREX impact: ▲20 million JPY

Change in the Scope of Consolidation: +2.2 billion JPY

Variance Analysis on OP



[Chlor-alkali/urethane]

- PVC selling price increased in Southeast Asia.

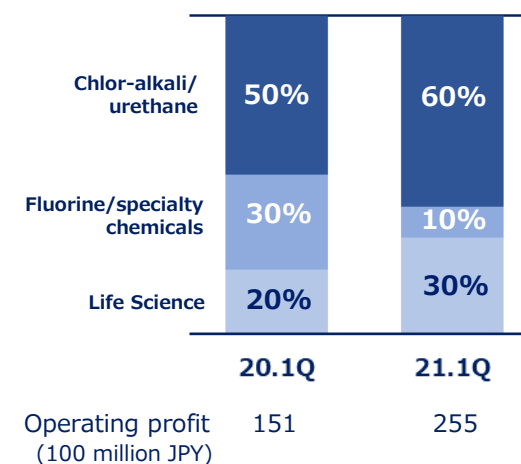
[Fluorine/specialty chemicals]

- Shipments of fluorochemical-related products were recovering for automotive applications but sluggish for aircraft applications.

[Life Science]

- The number of contracts, including those relating to anti-coronavirus, increased for synthetic pharmaceuticals/ agrochemicals and bio-pharmaceuticals.

Ratio of sub-segment to the operating profit



(Reference) Strength of chlor-alkali business in Southeast Asia

1

Strength of market structure

- Against the background of the high economic growth rate in Southeast Asia, the PVC demand in the region grows at 5%* per year.
- The market where rising raw material (ethylene) prices can be reflected in vinyl chloride resin prices
- There is no plan to enhance large-scale electrolysis facility by other companies, because it requires the selling of both caustic soda and chlorine that are produced in the electrolysis process.

2

Overwhelming market position & robust customer base

- In the region, AGC has over 50% share for both caustic soda and PVC.
- AGC has built solid sales and distribution networks as it started the business in Thailand in the 1960s and Indonesia in the 1980s.
- AGC has achieved customer trust by leveraging the highest production capacity in the region and ensuring a stable supply based on its advanced production technologies.

3

Competitiveness in the region

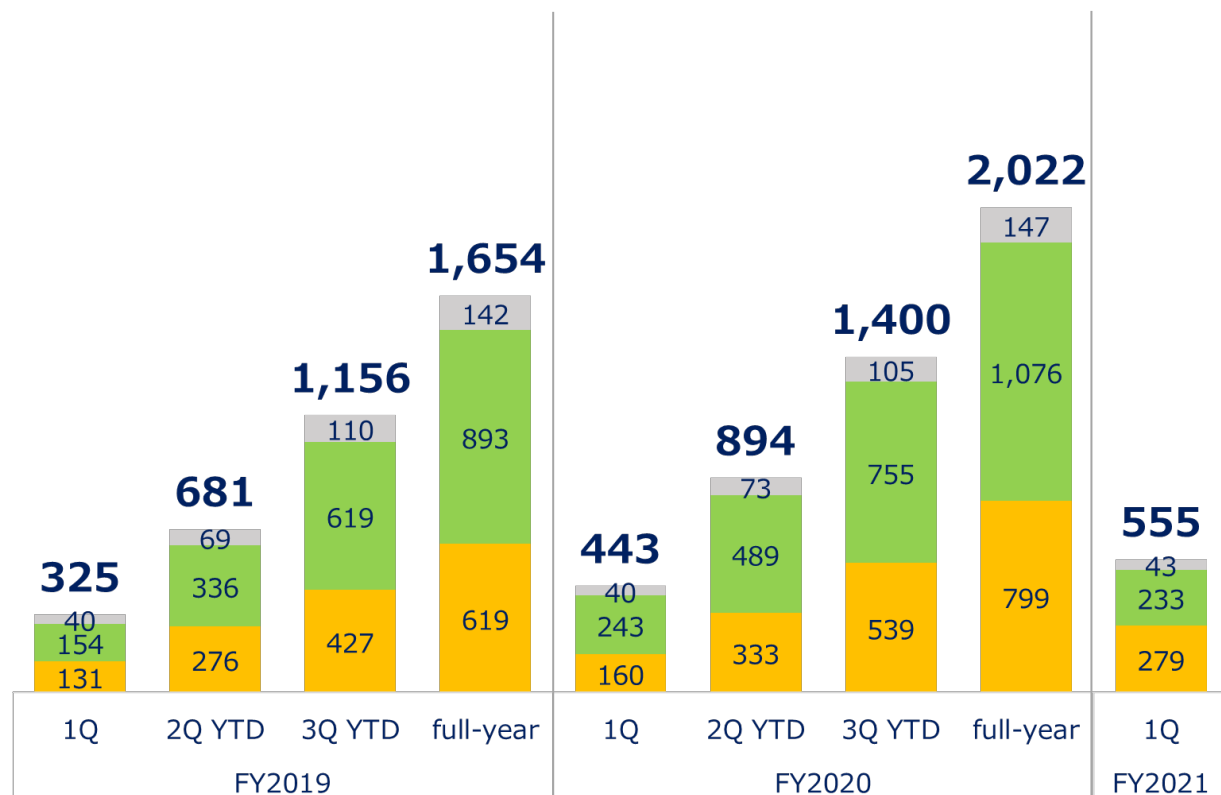
- Stable production is ensured as AGC has established the operation technologies accumulated through the integrated production from the electrolysis to PVC.
- Optimal production in the region can be achieved using the production bases in Indonesia, Thailand and Vietnam.
- Enhanced partnership with PTTGC, a leading ethylene manufacturer.

High profitability and growth over the medium to long-term can be maintained.

■ Particularly strong growth in life sciences.

100 million JPY

Sales of Strategic business



Major products & businesses

Mobility

- Cover glass for car-mounted displays
- New materials for mobility, including 5G communications

Electronics

- Semiconductor-related products
- Optoelectronics materials
- Next-generation high-speed communication related products
- Fluorinated products for electronics

Life Science

- Synthetic pharmaceutical and agrochemical
- Bio Pharmaceuticals

OP (strategic business)	53	104	222	331	93	177	296	444	113
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YoY Performance Comparison by Geographic Segment

	1Q		Change
	FY2020	FY2021	
	(100 million JPY)		
Net sales	3,575	3,936	+ 361
Japan & Asia	2,375	2,570	+ 195
Americas	390	426	+ 36
Europe	810	939	+ 129
Operating profit	223	442	+ 219
Japan & Asia	279	376	+ 98
Americas	8	37	+ 30
Europe	26	119	+ 93
Cross-regional common expenses	▲ 89	▲ 90	▲ 1

FOREX impact:
+3.1 billion JPY

Change in the Scope
of Consolidation:
+ 2.2 billion JPY

Outlook for FY2021

- Significant increase is expected for both net sales and operating profit with recovery from the COVID impacts and the continuing high PVC price.

(100 million JPY)

		FY2020	FY2021e As of Feb 5, 2021	FY2021e As of Apr 12, 2021
Net sales		14,123	15,300	16,500
	(First half	6,545	7,500	8,000)
Operating profit		758	1,000	1,600
	(First half	206	450	850)
Profit before tax		571	870	1,420
Profit for the year attributable to owners of the parent		327	560	830
Dividend (JPY/share)		120	120	140
Operating profit margin		5.4%	6.5%	9.7%
ROE		2.9%	5.0%	7.4%*
Forex (Average)	JPY/USD	106.8	105.0	109.0
	JPY/EUR	121.8	125.0	129.0
Crude Oil (Dubai, Average)	USD/BBL	42.2	50.0	64.0
Ethylene (CFR SEA)	USD/MT	713	800	1,000

Outlook breakdown by Segment (Net sales and Operating profit)

(100 million JPY)

	FY2020		FY2021		Change		FY2021		Change	
	(a)		full-year forecast as of Apr 12, 2021(b)		(b)-(a)		full-year forecast as of Feb 5 (c)		(b)- (c)	
	Net sales	Operating profit	Net sales	Operating profit	Net sales	Operating profit	Net sales	Operating profit	Net sales	Operating profit
Glass	6,510	▲ 166	7,400	330	+ 890	+ 496	7,000	80	+ 400	+ 250
Electronics	2,894	378	3,200	300	+ 306	▲ 78	3,100	300	+ 100	+ 0
Chemicals	4,512	505	5,600	950	+ 1,088	+ 445	4,900	600	+ 700	+ 350
Ceramics/Other	811	42	800	20	▲ 11	▲ 22	800	20	+ 0	+ 0
Elimination	▲ 603	▲ 1	▲ 500	0	+ 103	+ 1	▲ 500	0	+ 0	+ 0
Total	14,123	758	16,500	1,600	+ 2,377	+ 842	15,300	1,000	+ 1,200	+ 600

Outlook for FY2021

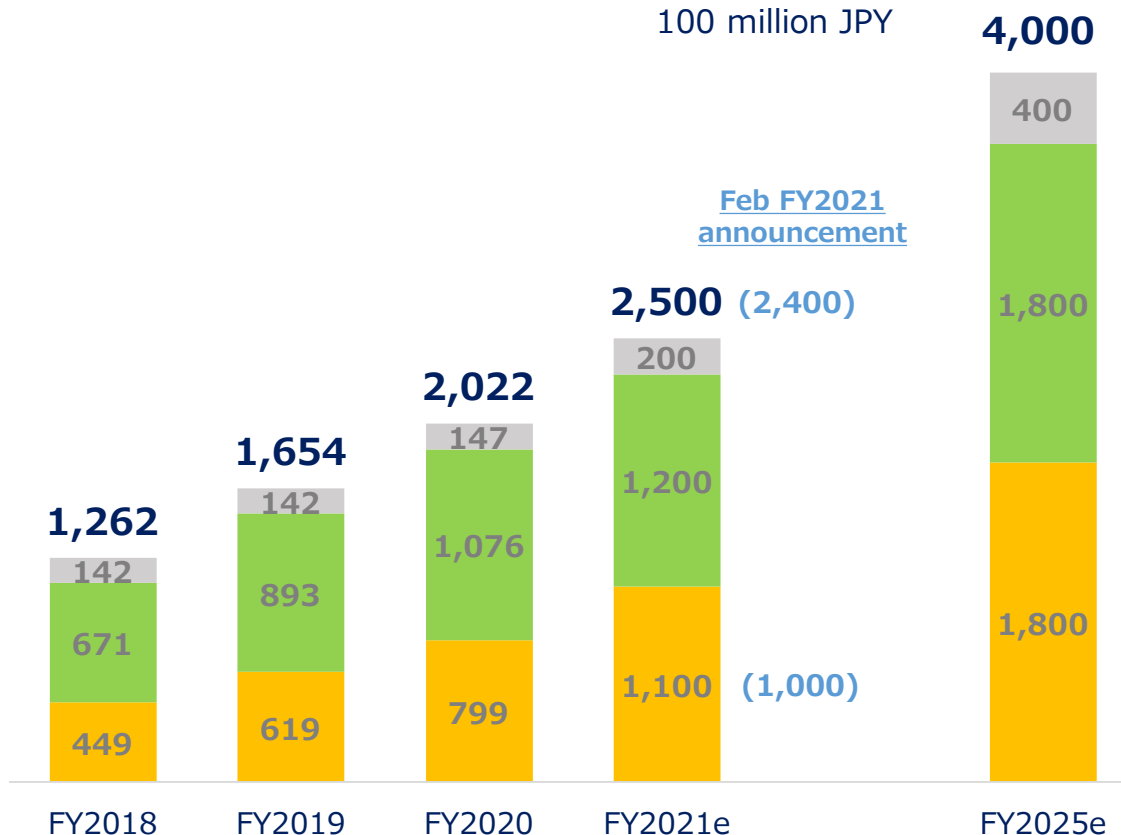
<p>Glass</p>	<p>(Architectural glass)</p> <ul style="list-style-type: none"> • Demand will recover in many regions, and shipments will also pick up. <p>(Automotive glass)</p> <ul style="list-style-type: none"> • Worldwide vehicle production might get temporarily affected by the semiconductor shortage, but when looking at the whole year, it will increase YoY and the shipments will recover gradually.
<p>Electronics</p>	<p>(Display)</p> <ul style="list-style-type: none"> • Shipments of LCD glass substrates for China will increase. The price increase in the 1Q is due to the tight supply & demand situation, and this situation will continue in the 2Q and onward. • Shipments will increase for specialty glass for display thanks to a recovery of the smartphone market. • Depreciation expenses will increase due to new facility launch for LCD glass substrates. <p>(Electronic materials)</p> <ul style="list-style-type: none"> • Shipments of semiconductor related materials such as EUV mask blanks and optoelectronics materials will remain robust. • Depreciation expenses will increase due factors such as new facility launch for semiconductor related products.
<p>Chemicals</p>	<p>(Chlor-alkali/urethane)</p> <ul style="list-style-type: none"> • Demand for PVC in Southeast Asia will remain robust, while the demand for caustic soda will recover gradually. <p>(Fluorine/specialty)</p> <ul style="list-style-type: none"> • While shipments for aircraft applications will remain sluggish, the demand for automotive/ semiconductor applications will recover gradually. <p>(Life Science)</p> <ul style="list-style-type: none"> • The business will remain robust due to factors such as new contracts relating to anti-coronavirus vaccines.

Profit contribution of Strategic Business

- Life Science is expected to exceed the forecast announced in February this year.

Sales of Strategic business

100 million JPY



Major products & businesses

Mobility

- Cover glass for car-mounted displays
- New materials for mobility, including 5G communications

Electronics

- Semiconductor-related products
- Optoelectronics materials
- Next-generation high-speed communication related products
- Fluorinated products for electronics

Life Science

- Synthetic pharmaceutical and agrochemical
- Bio Pharmaceuticals

OP (strategic business)	FY2018	FY2019	FY2020	FY2021e	FY2025e
	244	331	444	550 (500)	1,000

(100m JPY)

Full year

	FY2020	FY2021e
CAPEX	2,413	2,000
Glass	641	480
Electronics	807	680
Chemicals	952	820
Ceramics/Other	15	20
Elimination	▲ 2	0
Depreciation	1,437	1,600
Glass	510	500
Electronics	479	600
Chemicals	430	480
Ceramics/Other	19	20
Elimination	▲ 1	0
R&D	464	550

【Major projects for CAPEX】

- G11 investment in China (Electronics)
- Production facility enhancement for semiconductor-related products (Electronics)
- Capacity enhancement for fluorochemicals (Chemicals)
- Capacity enhancement for PVC in Southeast Asia (Chemicals)
- Capacity enhancement for bio-pharmaceuticals (Chemicals)

Appendix

ROCE & EBITDA by Segment (as of the end of FY2020)

(100 million yen)

	Operating profit	EBITDA	ROCE※	Operating asset
Glass	▲ 166	344	-	6,400
Electronics	378	857	6.3%	6,000
Chemicals	505	935	8.9%	5,700
Ceramics/Other	42	62	14.1%	300
Elimination	▲1	▲2	-	-
Total	758	2,195	4.1%	18,400

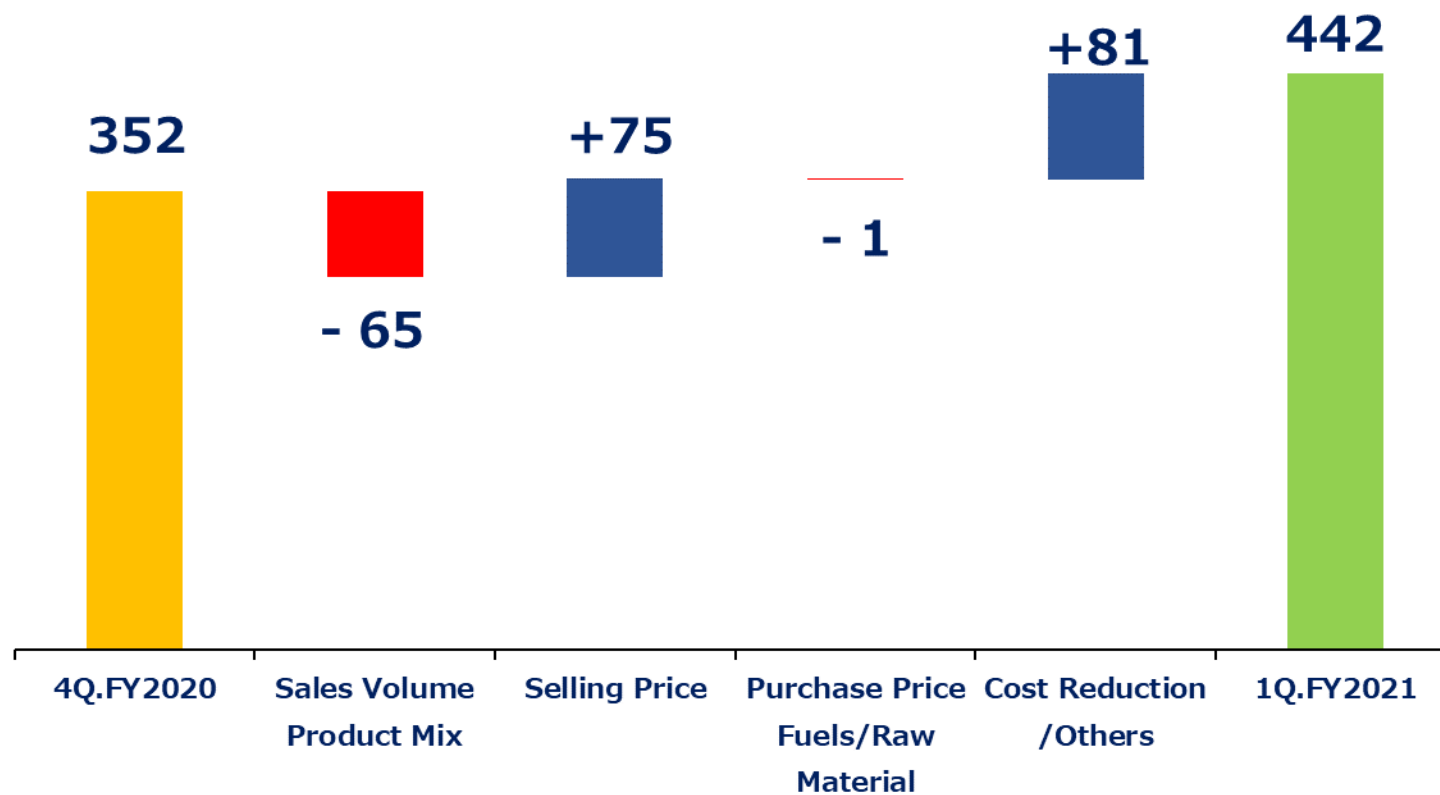
※ROCE is calculated based on the operating assets at the end of FY2020.

Risk factors	Impact on OP	Supplementary info
Exchange rate	<p><u>200 million yen*loss</u> if yen appreciated by 1%</p>	<p>*Impact when all currencies fluctuate at the same proportion against JPY</p>
Dubai crude oil	<p><u>300 million yen * loss</u> if increased by 1 dollar per barrel</p>	<p>*excluding impact of oil hedging</p>
Chemicals market	<p>1) Caustic soda: \$ <u>1 M loss</u> if the international market down by \$ 1</p> <p>2) PVC spread: \$ <u>1.2M loss</u>* if decreased by \$ 1</p>	<p>*PVC spread: PVC market - (ethylene market×0.5)</p>

Variance Analysis on OP (1Q.FY2021 vs. 4Q.FY2020)

9.0 bn JPY up from last quarter

(100 million JPY)



YoY Performance Comparison by Geographic Segment

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(100 million JPY)

		Japan & Asia	Americas	Europe	Inter- segment	Total	
Glass	Flat glass	1 Q .FY2021	279	125	488	-	891
		1 Q .FY2020	291	99	412	-	801
	Automotive glass	1 Q .FY2021	513	141	253	-	908
		1 Q .FY2020	465	160	264	-	889
		1 Q .FY2021	792	266	741	7	1,806
		1 Q .FY2020	756	259	675	3	1,693
Electronics	1 Q .FY2021	635	54	2	19	710	
	1 Q .FY2020	620	48	3	22	692	
Chemicals	1 Q .FY2021	1,068	106	196	3	1,373	
	1 Q .FY2020	924	83	132	4	1,142	
Ceramics/Other	1 Q .FY2021	75	-	-	101	176	
	1 Q .FY2020	76	-	-	121	197	
Elimination	1 Q .FY2021	-	-	-	▲ 129	▲ 129	
	1 Q .FY2020	-	-	-	▲ 150	▲ 150	
Total Net Sales	1 Q .FY2021	2,570	426	939	-	3,936	
	1 Q .FY2020	2,375	390	810	-	3,575	

(100 million JPY)

Glass	1Q.19	2Q.19	3Q.19	4Q.19	1Q.20	2Q.20	3Q.20	4Q.20	1Q.21
Net Sales	1,861	1,890	1,840	1,837	1,693	1,249	1,717	1,851	1,806
Architectural Glass	857	890	875	905	801	706	840	901	891
Automotive Glass	1,001	996	963	923	889	534	869	943	908
(Inter Segment)	4	5	3	9	3	8	7	7	7
Operating profit	35	39	23	▲ 4	▲ 26	▲ 182	▲ 12	53	97

Electronics	1Q.19	2Q.19	3Q.19	4Q.19	1Q.20	2Q.20	3Q.20	4Q.20	1Q.21
Net Sales	594	652	761	760	692	693	715	792	710
Display	398	441	449	460	433	433	448	458	461
Electronic Materials	160	185	283	276	238	247	257	316	230
(Inter Segment)	36	26	28	24	22	13	10	19	19
Operating profit	25	35	109	87	89	85	99	106	86

Chemicals	1Q.19	2Q.19	3Q.19	4Q.19	1Q.20	2Q.20	3Q.20	4Q.20	1Q.21
Net Sales	1,127	1,158	1,197	1,275	1,142	983	1,091	1,296	1,373
Chlor-alkali & Urethane	705	710	745	768	695	559	632	755	822
Fluorochemicals & Specialty	287	299	302	311	283	247	250	278	269
Life science	132	146	147	193	160	173	207	260	279
(Inter Segment)	3	4	4	3	4	5	3	3	3
Operating profit	144	118	177	191	151	75	98	180	255

Trend of shipment and price

				2020				2021	
				1Q	2Q	3Q	4Q	1Q	
YoY comparision									
Glass	Architectural (AGC)	Japan & Asia	shipment	-low single-digit	-high single-digit	+mid single-digit	+low single-digit	+low 10% range	
			price (Japan)	+low single-digit	+mid single-digit	+low single-digit	+low single-digit	+low single-digit	
		North America	shipment	-high single-digit	-low 20% range	+low single-digit	+low 10% range	+high 10% range	
			price	-high single-digit	-mid single-digit	-mid single-digit	-mid single-digit	+low single-digit	
		Europe	shipment	flat	-low 20% range	+low single-digit	-mid single-digit	+low single-digit	
			price	-low 10% range	-mid 20% range	-high 10% range	-low single-digit	+high single-digit	
	Automobile production* ¹	Japan	volume	-7%	-48%	-12%	+3%	-4%	
		North America	volume	-11%	-68%	+0%	+0%	-5%	
		Europe & Russia	volume	-17%	-60%	-6%	+1%	-3%	
Electronics	Display panel demand* ²	Global	area	+0%	+5%	+12%	+7%	+17%	
Spot market price									
Chemicals	Chlor-alkali (Southeast Asia)	Caustic soda* ³	price	USD/MT	290	290	275	266	306
		PVC* ³	price	USD/MT	805	790	970	1,230	1,580
		Ethylene* ³	price	USD/MT	500	800	805	920	985

*¹ Source : IHS Markit data as of March 16, 2021.

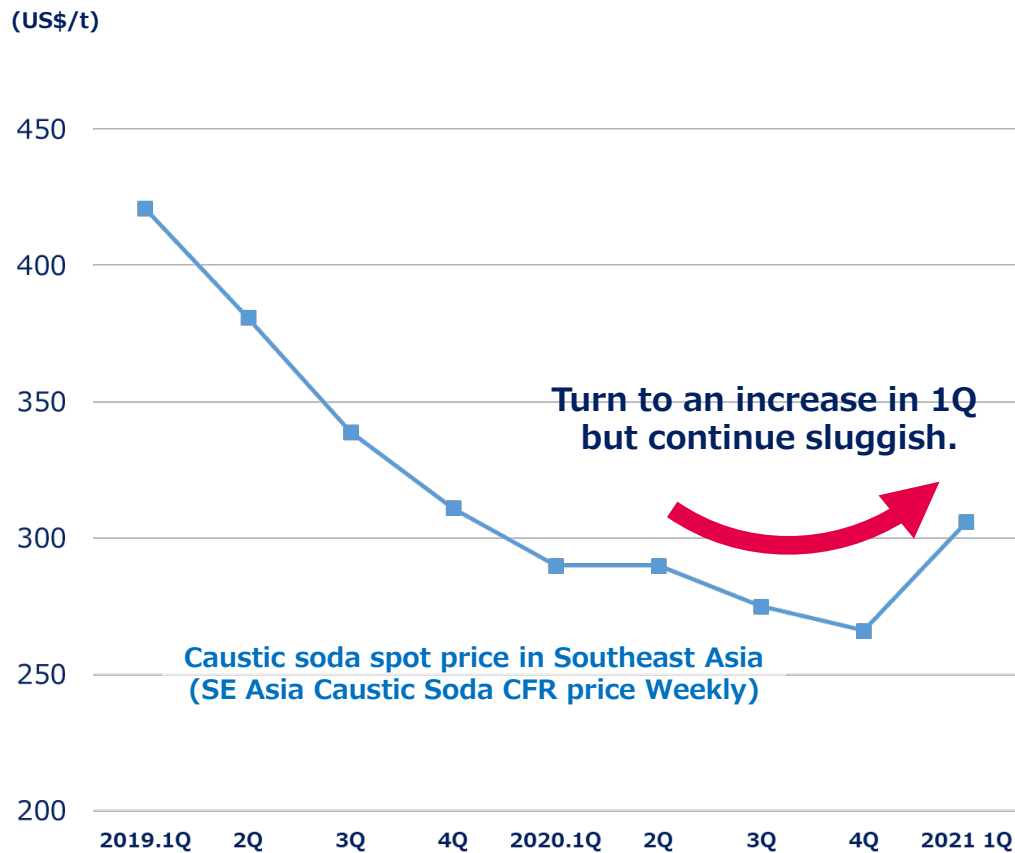
*² Source : Omdia-2020-Q4-Display Long-Term Demand Forecast Tracker-Pivot

Results are not an endorsement of AGC Inc. Any reliance on these results is at the third-party's own risk.

*³ Source : Bloomberg

(Reference) Caustic Soda & PVC Markets in Southeast Asia

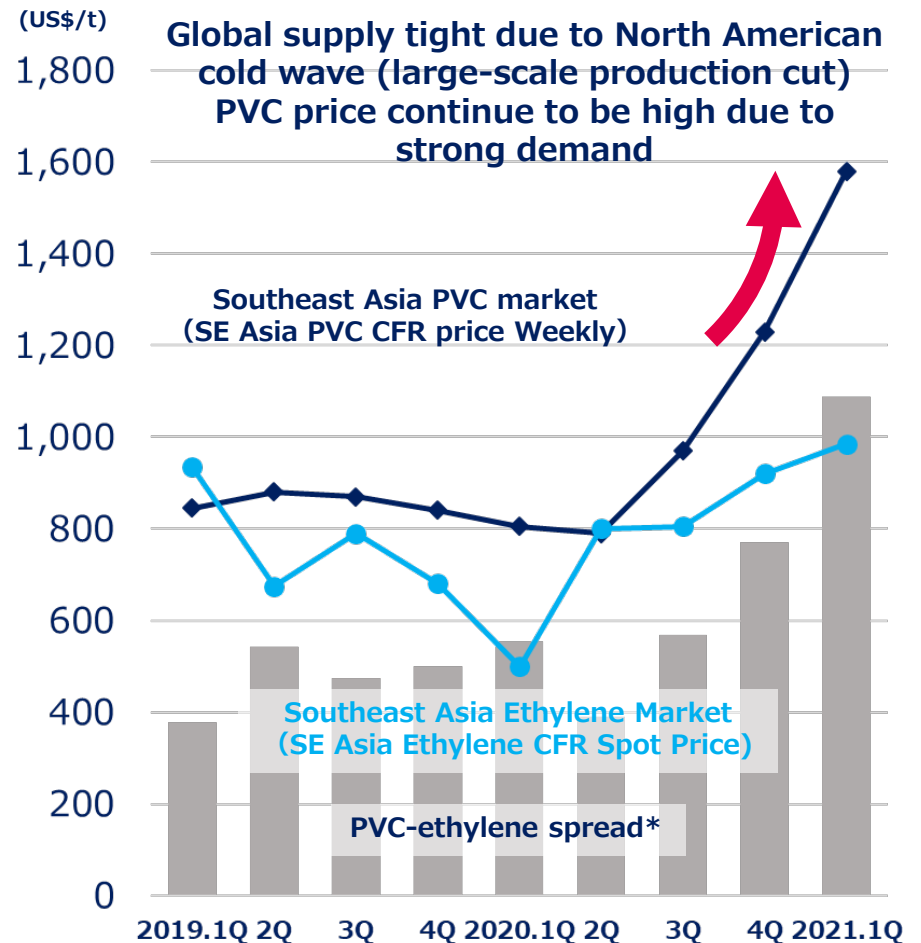
Caustic Soda Market



Source : Bloomberg

*PVC-ethylene spread calculation; PVC spot market price - (ethylene market price X 0.5)

PVC Market



		IFRS				
		16/12	17/12	18/12	19/12	20/12
Net sales	Million JPY	1,282,570	1,463,532	1,522,904	1,518,039	1,412,306
Operating profit	Million JPY	96,292	119,646	120,555	101,624	75,780
OP margin	%	7.5	8.2	7.9	6.7	5.4
Attributable to owners of the parent	Million JPY	47,438	69,225	89,593	44,434	32,715
Return on equity (ROE) *1	%	4.3%	6.1%	7.7%	3.9%	2.9
Return on assets (ROA) *2	%	4.8%	5.7%	5.4%	4.4%	3.1
Equity ratio	%	55%	53%	51%	50%	44
D/E (Interest-bearing debts • Net assets)	times	0.37	0.38	0.43	0.47	0.63
CF from Operating Activities/Interest-bearing debt	times	0.47	0.42	0.35	0.32	0.29
Earnings per share(EPS) *3	JPY	205.14	302.12	399.51	200.85	147.84
Cash dividends per share	JPY	90	105	115	120	120
EBITDA *4	Million JPY	195,767	249,880	259,425	231,857	208,459
Exchange rates (average)	JPY/USD	108.84	112.19	110.43	109.05	106.82
	JPY/EUR	120.33	126.66	130.42	122.07	121.81

*1 Profit for the year attributable to owners of the parent/Total equity attributable to owners of the parent(average)

*2 Operating profit/Total assets(average)

*3 Earnings per share is adjusted to reflect the 5 into 1 share consolidation implemented on July 2017.

*4 EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization) = Profit before taxes + Depreciation + Interest expenses

For other financial indicators, please see here. https://www.agc.com/ir/pdf/data_all.pdf

Sustainability: Products and technologies to create social value

Material opportunities

AGC Group's materials and solutions

Social value

Related SDGs

Addressing climate change

Architectural glass, Green refrigerant, automotive infrared cut glass, refractories for biomass boiler, etc.

Contributing to the realization of a sustainable global environment



Effective use of resources

Fuel cell materials, products for recycled raw materials (glass, refractories, etc.)

Developing social infrastructure

Architectural glass, caustic soda, sodium hypochlorite, sodium bicarbonate, PVC, etc.

Contributing to the realization of safe and comfortable urban infrastructure



Achieving a safe and comfortable mobility

Automotive glass antennae, components for automotive sensing radar, HUD components, etc.

Building an info-intensive and IoT society

Antenna for building windows, materials for semiconductor production, Display glass, high-speed communication parts, etc.

Contributing to the realization of safe and healthy lifestyles



Addressing food crises

Agrochemical active ingredients/intermediates, film for agricultural green houses

Facilitating better health and longevity

Pharmaceuticals active ingredients/intermediates, high-speed communication parts, high-performance membrane for water treatment

Sustainability: create social value through healthy corporate activities

Material risks

AGC Group corporate activities

Addressing climate change

Continuous energy-saving, development of production technology/facilities to reduce GHG emissions, etc.

Effective use of resources

Use of recycled raw materials/materials, Reduction of land, etc.

Creating a socially and environmental-conscious supply chain

Supplier selection based on respect for human rights/environmental protection

Ensuring fair and equal employment and workplace safety

Reduce water usage, protect biodiversity, prevent environment accidents, supporter-making, etc.

Considering relationships with local communities and the environment

Increase employee engagement, prevention of serious disaster/ accidents requiring a leave, etc.

Social value

Related SDGs

Contributing to the realization of a sustainable global environment



Contributing to the maintenance of a healthy and secure society

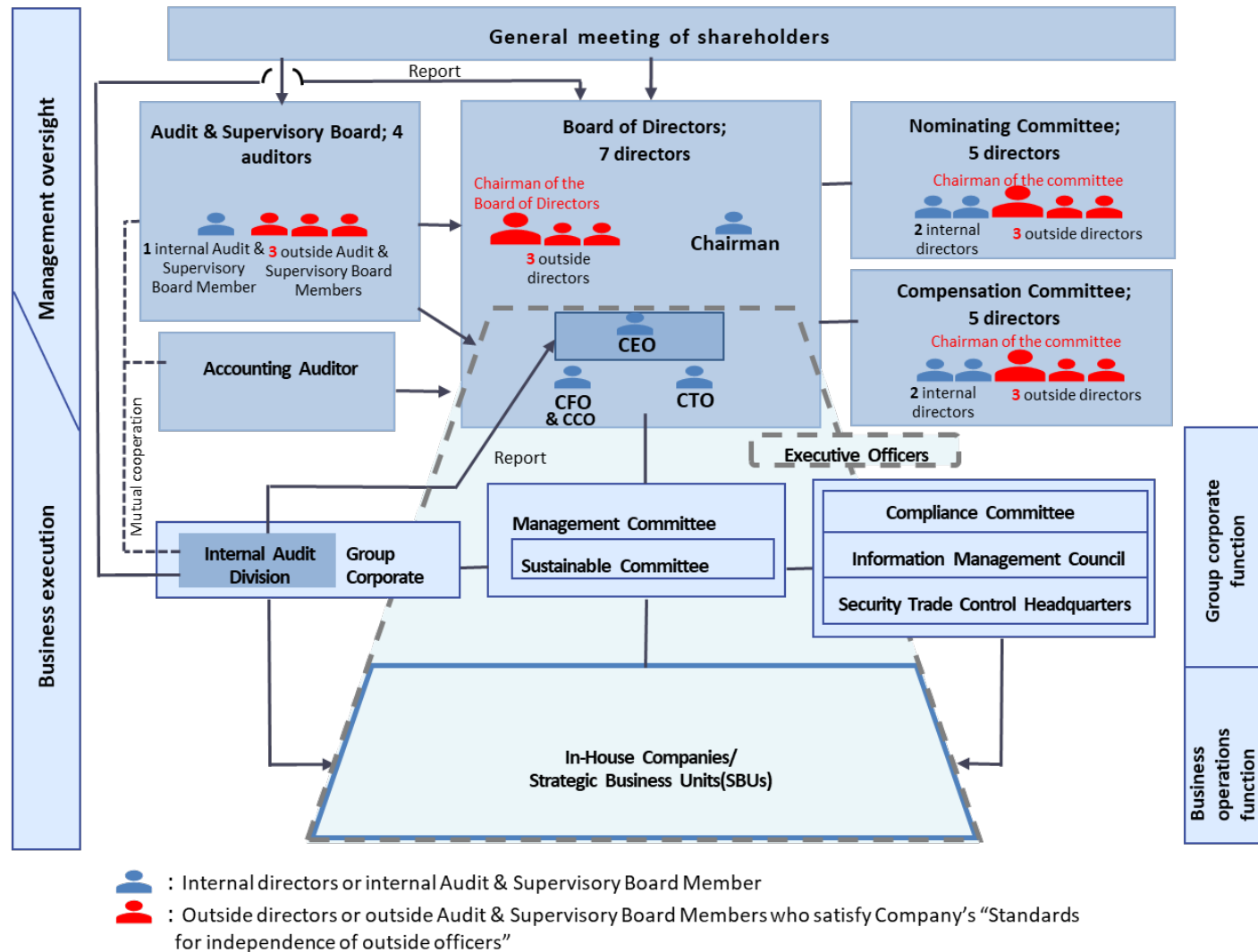


Contributing to the creation of fair and safe workplaces



AGC's Corporate Governance Structure

< Effective as of March 30, 2021 >



FTSE4Good Index Series



FTSE4Good

FTSE Blossom Japan Index



FTSE Blossom
Japan

Nadeshiko Brand

as a company that excels in promoting the advancement of women



DX Brand 2020

in recognition of digital transformation efforts



DX銘柄2020
Digital Transformation

“White 500” Company

in recognition of initiatives to promote strategic health management for its employees



2021
健康経営優良法人
Health and productivity
ホワイト500

EcoVadis Supplier Evaluations

PLATINUM rated for the Kashima plant

GOLD rated for the Chiba plant and AGC Pharma Chemicals



Derwent Top 100 Global Innovator 2021

Major Press Release in FY2021

Date	Summary
January 14	Notice regarding Termination of Discussions with Central Glass Co., Ltd. on Integration of Architectural Glass Business in Japan
January 14	Notice regarding Revision to Full-Year Consolidated Financial Forecast for Fiscal Year Ended December 31, 2020
January 26	DOCOMO and AGC Use Metasurface Lens to Enhance Radio Signal Reception Indoors
February 3	NTT DOCOMO to Establish a 5G Consortium in Thailand with Leading Partners
February 5	AGC Formulates New Management Policy, Long-term Strategy, and Medium-term Management Plan
February 16	AGC Chiba Plant Introduces Private LTE Network in Preparation for Introducing 5G Network
March 3	AGC Biologics to Expand Gene and Cell Therapy CDMO Capacity at its Milan Site
March 19	AGC to Integrate and Reorganize the 3 Chlor-Alkali Companies in Thailand and CLMV Markets
April 12	Notice regarding Revision to First Half and Full Year Consolidated Financial Forecasts and Dividend Forecasts for Fiscal Year Ending December 31, 2021
April 12	AGC to Implement Organizational Reform of its Architectural Glass Business
April 26	AGC Develops "Smart Inventory System" for Automated Management of Raw Materials



Your Dreams, Our Challenge

END

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