

AGC Inc.

Financial Results for FY2023 Third Quarter

November 2, 2023

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[Participants]

[Number of Speakers] 3

Shinji Miyaji Representative Director, Senior Executive

Vice President, CFO

Toshiro Kasuya Senior Executive Officer, General Manager of

Finance & Control Division

Chikako Ogawa General Manager of Corporate

Communications & Investor Relations

Division

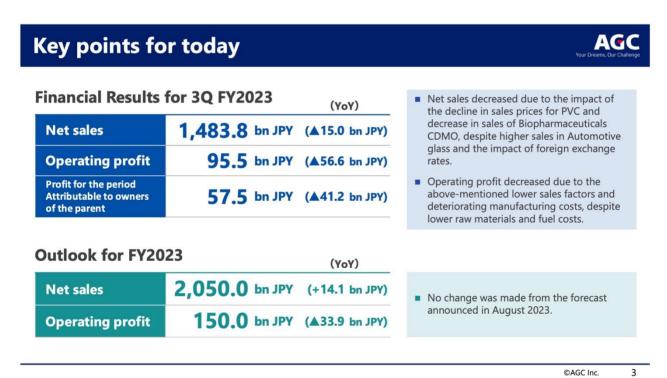
Presentation

Ogawa: The time has arrived and we will now begin the briefing on the financial results of AGC for the third quarter of the fiscal year ending December 31, 2023. I am Ogawa from the Public Relations & Investor Relations Department and I will be your moderator today. I am Ogawa of the Public Relations & Investor Relations Department, and I will be your moderator today.

The following are the attendees for today's meeting. Representative Director, Senior Executive Vice President, CFO, Shinji Miyaji, Senior Executive Officer, General Manager of Finance & Control Division, Toshiro Kasuya.

First, CFO Miyaji will give an overview of the financial results for the third quarter of 2023, followed by a Q&A session. The session is scheduled to end at exactly 5:00 p.m. Thank you for your cooperation.

Now, Mr. Miyaji, please.



Miyaji: My name is CFO Miyaji. I look forward to working with you.

Please see page 3 first. This is the point of explanation.

For the nine months ended December 31, 2023, net sales decreased by 15.0 billion yen to 1,483.8 billion yen, mainly due to lower sales prices of PVC and lower contract sales in life sciences, despite higher sales of automotive glass and the impact of foreign exchange rates.

Operating income decreased by 56.6 billion yen to 95.5 billion yen and net income attributable to owners of the parent decreased by 41.2 billion yen to 57.5 billion yen, despite lower raw materials and fuel prices, due to the impact of the deteriorated production costs in addition to the revenue decline factors mentioned earlier.

The forecast for the full year remains unchanged from that announced in August.

Highlight	s of the	Financia	al Result	ts for S	3Q FY2023 (cumulative)	Our Challet	
		* FOREX impact wa	s +75.7 billion JPY,	change in the s	cope of consolidation was ▲2.1 billion JPY (100 mi	llion JPY	
		FY2022 1-3Q Total	FY2023 1-3Q Total	Change	Main factors in the change (+) Increasing factors (-)Decreasing factors		
Net sales		14,989	14,838	▲ 150	 (+) Increase in sales prices of Automotive glass (+) Increase in shipments of Automotive glass (+) Yen depreciation (-) Decline in sales prices of PVC (-) Decrease in sales of Biopharmaceuticals CDMO and shipments of Fluorochemical-related products 	f	
Operating profit		1,521	955	▲ 566	In addition to the above, (+) Decrease in raw materials and fuel prices (-) Deterioration in manufacturing costs		
Profit before t	ах	1,652	992	▲ 660	In addition to the above, (+) FOREX gain (-) Gain on sales of land recorded in the same period of the previous	s year	
Profit for the period A owners of the parent	ttributable to	988	575	▲ 412			
FOREX (Average)	1USD	JPY 128.05	JPY 138.11				
	1EUR	JPY 135.95	JPY 149.62				
Crude oil (Dubai, Average)	USD/BBL	100.17	81.61				

See page 5.

Net sales, operating income, and net income attributable to owners of the parent are as explained earlier. Income before income taxes decreased by 66.0 billion yen to 99.2 billion yen.

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YoY Performance Comparison by Business Segment



	(100						
	FY2022 1-3Q Total (a)			2023 Total	Change (b)-(a)		
			(b)			
	Net sales	Operating profit	Net sales	Operating profit	Net sales	Operating profit	
Architectural Glass	3,503	291	3,547	269	+ 44	▲ 22	
Automotive	3,004	▲ 154	3,662	162	+ 658	+ 316	
Electronics	2,258	123	2,254	98	4	▲ 24	
Chemicals	4,978	1,074	4,255	479	▲ 722	▲ 595	
Life Science	1,066	155	918	▲ 77	▲ 148	▲ 232	
S Ceramics/Other	648	34	601	26	▲ 47	▲ 8	
Elimination	▲ 469	▲ 2	▲ 400	▲ 1	+ 69	+ 0	
Total	14,989	1,521	14,838	955	▲ 150	▲ 566	

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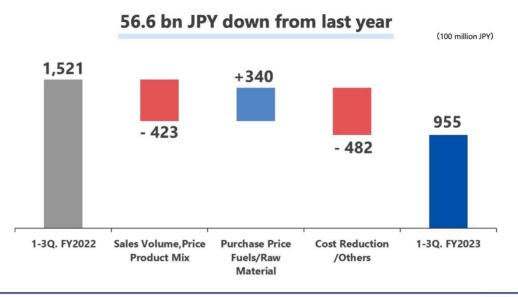
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Please refer to page 6 for an explanation of our business results by segment.

Segment results were as follows: Architectural Glass reported higher revenues and lower earnings; Automotive reported higher revenues and higher earnings; and Electronics, Chemicals, and Life Sciences reported lower revenues and lower earnings.

Variance Analysis on OP (1-3Q.FY2023 vs. 1-3Q.FY2022)





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Please see page 7. Operating income is explained in terms of the difference factors compared to the same period of the previous year.

Sales volume, sales price, and product mix were negative 42.3 billion yen. Sales prices of automotive glass and other products increased, but sales prices of PVC and other products declined. In addition, CDMO contract sales for biopharmaceuticals and shipments of fluorine-related products declined.

The price difference of raw materials and fuel materials was a positive 34.0 billion yen. Prices for raw materials and fuel such as natural gas improved.

The cost/other difference was negative 48.2 billion yen. Manufacturing costs deteriorated in all segments except Electronics.

As a result of the above, net sales decreased by 56.6 billion yen from 152.1 billion yen for the same period last year to 95.5 billion yen.

Consolidated Statement of Financial Position



_			(100 million JPY)	
	2022/12	2023/9	Change	
Cash and cash equivalents	2,097	1,639	▲ 459	
Inventories	4,365	4,736	+ 371	Foreign exchange
Property, plant and equipment, Goodwill and Intangible assets	15,148	16,285	+ 1,137	fluctuation +107.2 billion yer
Other assets	6,530	7,217	+ 687	
Total assets	28,140	29,876	+ 1,736	Foreign exchange fluctuation
Interest-bearing debt	6,502	7,330	+ 828	+178.9 billion yen
Other liabilities	5,782	5,789	+ 7	· 11 Old billion yell
Liabilities	12,284	13,120	+ 835	
Total equity attributable to owners of the parent	13,903	14,648	+ 745	
Non-controlling interests	1,953	2,109	+ 156	Foreign exchange
Equity	15,856	16,757	+ 901	
Total liabilities and equity	28,140	29,876	+ 1,736	+ 105.8 billion yer
D/E ratio	0.41	0.44		

Please see page 8. This is the balance sheet.

Total assets amounted to 2,987.6 billion yen, an increase of 173.6 billion yen from December 31, 2022, and the D/E ratio was 0.44.

Consolidated Statement of Cash Flow

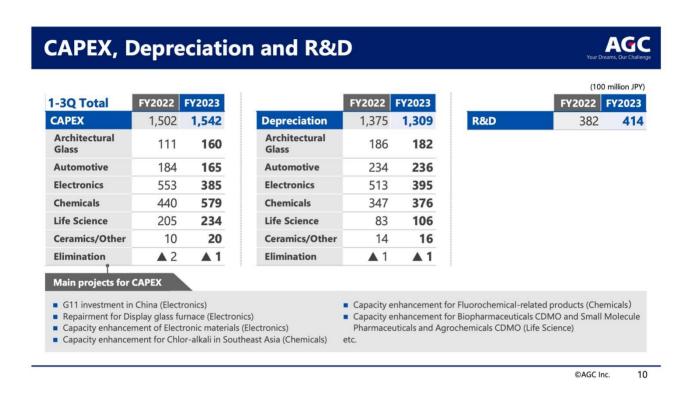


		(100 million JPY)	
1-3Q Total	FY2022	FY2023	
Profit before tax	1,652	992	
Depreciation and amortization	1,375	1,309	
Increase(decrease) in working capital	▲ 852	▲ 521	
Others	▲ 595	▲ 319	
Cash flows from operating activities	1,580	1,462	
Cash flows from investing activities	▲ 791	▲ 1,293	
Free cash flow	789	169	
Changes in interest-bearing debt	224	421	
Dividends paid	▲ 522	▲ 460	
Others	▲ 98	▲ 715⊶	Share repurchase ▲ 50 billion year
Cash folws from financing activities	▲ 395	▲ 753	= 30 billion ye
Effect of exchange rate changes on cash and cash equivalents	289	126	
Net increase(decrease) in cash and cash equivalents	682	▲ 459	

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See page 9. Statement of Cash Flows.

Operating cash flow for the period was 146.2 billion yen, while investing cash flow was negative 129.3 billion yen. As a result, free cash flow was 16.9 billion yen. Other" under cash flow from financing activities includes 50.0 billion yen for the purchase of treasury stock.



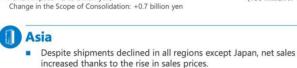
See page 10. Capital Expenditures, Depreciation, and R&D Expenses.

Capital expenditures totaled 154.2 billion yen, depreciation and amortization expenses 130.9 billion yen, and R&D expenses 41.4 billion yen.

Architectural Glass Segment



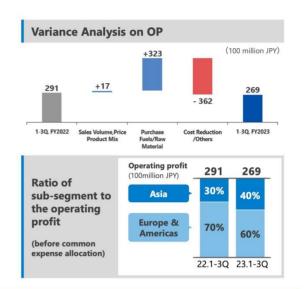






- in sales prices.

 Despite natural gas prices declined, manufacturing costs
- Despite natural gas prices declined, manufacturing cost deteriorated.



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We will now move on to the description of each segment.

Please see page 12. First, let's look at the Architectural Glass segment. Net sales were 354.7 billion yen and operating income was 26.9 billion yen.

In Asia, sales increased 9.6 billion yen to 116.0 billion yen due to higher sales prices, despite a decrease in shipments in all regions except Japan.

In Europe and Americas, sales decreased by 5.5 billion yen to 237.8 billion yen as a result of a decline in shipments and sales prices in Europe due to the economic slowdown. Operating income was affected by the drop in natural gas prices, but manufacturing costs worsened in Europe, due to the effects of inventory payouts from last year's high-cost production.

The operating income composition of the Architectural glass segment was approximately 40% in Asia and 60% in Europe and Americas.

Automotive Segment







Automotive Glass

- The group's shipments increased as the automobile production increased.
- Net sales and operating profit increased thanks to the rise in sales prices, improvement of product mix and foreign exchange effects.

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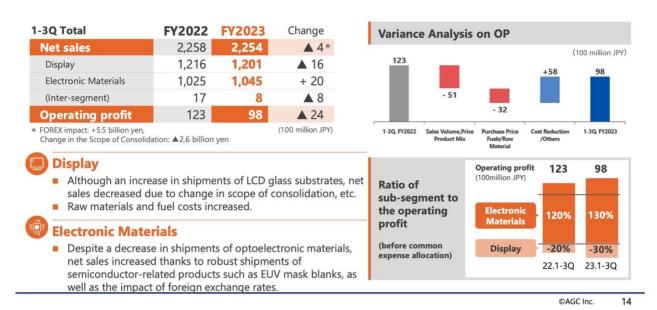
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See page 13. Automotive Segment. Net sales were 366.2 billion yen and operating income was 16.2 billion yen.

This was due to an increase in global automobile production, which also led to an increase in the Group's shipments. In addition, higher sales prices, an improved product mix, and the impact of foreign exchange rates also contributed to the increase in sales and income.

Electronics Segment





Please see page 14. Next is the Electronics Segment. Net sales were 225.4 billion yen and operating income was 9.8 billion yen.

In the display business, although shipments of glass substrates for LCDs increased, sales decreased by 1.6 billion yen to 120.1 billion yen, mainly due to the change in the scope of consolidation as well as slumping prices in the first half of the period compared to the same period last year. The shipment volume of glass substrates for LCDs for the most recent three months decreased by low single-digit percent and the sales price increased by low single-digit percent compared to the second quarter.

In Electronic Materials, shipments of optoelectronics components declined due to the slowdown in the smartphone market, but shipments of semiconductor-related products such as photomask blanks for EUV lithography remained strong, and the impact of foreign exchange rates resulted in a ¥2.0 billion increase in sales to ¥104.5 billion.

Operating income decreased due to the impact of high raw material and fuel costs, in addition to the factors for the revenue decline mentioned earlier. The operating income composition of the electronics segment was approximately 130% for electronic materials and 30% for displays, a negative figure.

Reference: Progress of Display business earnings improvement



Steady progress in each of the profit improvement measures



Targeting ROCE of 10% or more during next Medium-term management plan

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Please see page 15. This is an explanation of the progress of measures to improve profitability in the display business.

With regard to business restructuring, the glass substrate manufacturing line for LCDs at the Takasago Plant has already ceased operations, and we are well on our way toward the yearend termination of business activities at this plant.

As for strengthening competitiveness through technological innovation, we are preparing to launch competitive new glass materials in the future.

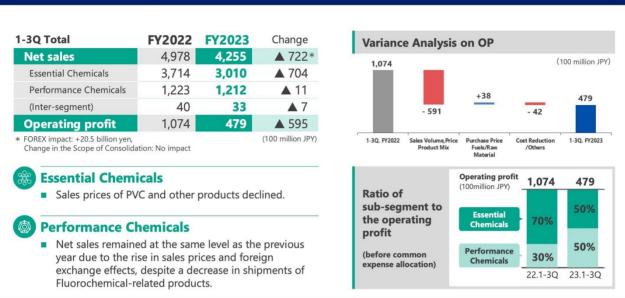
Steady progress has also been made in revising pricing policies.

By promoting these three pillars of profit improvement, we hope to achieve a ROCE of 10% or more during the next mid-term management plan period.

Chemicals Segment



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See page 16. Chemicals Segment. Net sales were 425.5 billion yen and operating income was 47.9 billion yen.

Sales of Essential Chemicals decreased by 70.4 billion yen to 301.0 billion yen due to lower sales prices of PVC and other products. Against the backdrop of the slow economic recovery in China, the PVC market remained sluggish.

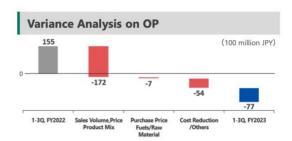
Sales of Performance Chemicals were flat year on year at 121.2 billion yen due to a decrease in shipments of fluorine-related products, despite higher sales prices and the impact of foreign exchange rates.

The composition of operating income in the Chemicals segment was approximately 50% for Essential Chemicals and 50% for Performance Chemicals.

Life Science Segment







Life Science

- Net sales decreased due to the disappearance of Covidrelated special demand, reduced inflows of funds into biotech ventures, as well as the delay in launching new lines and review of production schedule, etc. of Biopharmaceuticals CDMO in the U.S.
- Upfront costs incurred associated with capacity expansion in the biopharmaceutical field.

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See page 18. Life Science Segment. Net sales were 91.8 billion yen and operating loss was 7.7 billion yen.

Net sales were affected by the disappearance of special demand for Corona in biopharmaceutical CDMO, reduced inflows of funds into bio-venture companies, and delays in launching of new lines of biopharmaceutical CDMO in the U.S. In addition, the Company made operational adjustments to improve its facilities in the U.S. during the third quarter. In addition, in the third quarter, the Company made adjustments to its operations in the U.S. in order to improve its facilities. As a result, overall contract sales decreased, resulting in a decline of 14.8 billion yen.

Operating income decreased due to the previously mentioned factors of lower sales as well as upfront expenses incurred in connection with the capacity expansion of biopharmaceutical CDMO.

Reference: Current Situation and Outlook of Biopharmaceuticals CDMO



- Negative impact of reduced inflows of funds into biotech ventures have exceeded expectation.
- Although there is a slightly delay in launching plan for new lines in the U.S., the lines expect to normalize by the end of the year.

Issues		Current Situation		Outlook	
Business situation Temporary leveling off due to repercussions of Covid-related special demand and reduced inflows of funds into biotech ventures.		Negative impact of reduced inflows of funds into biotech ventures have exceeded expectation		Gradual market recovery in 2024 onward	
Launch of new line in the U.S. Delay in launching new lines at Boulder plant in the U.S.	•	Drastic measures being implemented and progressing toward commercial operations	•	Although there is a slightly delay in launching plan, the lines expect to normalize by the end of the year and contribute to earnings in 2024	

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Please see page 19. This section provides an overview of the current status and outlook of the biopharmaceutical CDMO business.

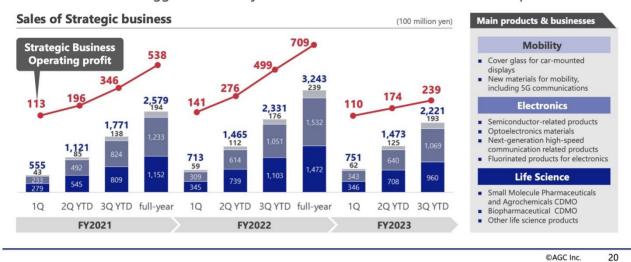
Regarding the business environment, the negative impact of the current decrease in inflows of funds to biotech ventures is continuing. In addition, together with the reaction to the special demand for Corona, this has exceeded our expectations. We expect this market condition to gradually recover from 2024 onward.

As for the delay in the launching of the new line, as I mentioned previously, we have implemented drastic measures and are now making steady progress toward commercial operation. Although the launching of the new line is slightly behind schedule, it is expected to normalize by the end of this year and to contribute to earnings from 2024 onward.

Profit contribution of Strategic Businesses



- Biopharmaceutical CDMO especially in the U.S. have been sluggish this fiscal year.
- Electronics also sluggish due to adjustments in the semiconductor and smartphone markets.



Please see page 20. I will explain the performance of our strategic businesses.

Cumulative sales of the strategic business through the third quarter totaled 222.1 billion yen, a decrease of 11.0 billion yen. Meanwhile, operating income was 23.9 billion yen, a decrease of 26.0 billion yen.

The decline in profits was largely due to the impact of the slump in biopharmaceutical CDMO, especially in the U.S., as I explained earlier. In addition, the electronics business was also affected by adjustments in the semiconductor and smartphone markets, resulting in sluggish growth.

YoY Performance Comparison by Geographic Segment



			(100 million JPY)	
1-3Q Total	FY2022	FY2023	Change •	FOREX impact :
Net sales	14,989	14,838	▲ 150	+75.7 bn JPY
Japan &Asia	9,673	9,321	▲ 352	Change in the scope of
Americas	1,523	1,623	+ 100	consolidation :
Europe	3,792	3,893	+ 101	▲2.1 bn JPY
Operating profit	1,521	955	▲ 566	
Japan &Asia	1,533	1,077	▲ 456	
Americas	66	▲ 53	▲ 119	
Europe	222	273	+ 51	
Cross-regional common expenses	▲ 301	▲ 342	▲ 41	

Please see page 21. As you can see, the results by region are as follows.

In Japan and Asia, the market for chlor-alkali was down, and the U.S. was affected by the bio-CDMO business slump.

FY2023 Outlook



(100 million IPY)

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■ No change was made from the forecast announced in August 2023.

		(100 Million			
		FY2022	FY2023e		
Net sales		20,359	20,500		
	(First half)	9,783	9,853		
Operating profit		1,839	1,500		
	(First half)	1,153	643		
Profit before tax		585	1,070		
Profit for the year attributable to	owners of the parent	▲ 32	590		
Dividend (JPY/share)		210	210		
Operating profit margin		9.0%	7.3%		
ROE		-	4.2%*		
FOREX (Average)	1 USD	JPY 131.4	JPY 135.0		
	1 EUR	JPY 138.0	JPY 150.0		
Crude oil (Dubai, Average)	USD/BBL	96.3	81.0		
Ethylene (CFR SEA)	USD/MT	1,054	870		

^{*} ROE of FY2023e is calculated using the figures of Profit for the year attributable to owners of the parent as of Dec 31, 2022

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Please see page 23. The full-year forecast remains unchanged from that announced in August.

Outlook breakdown by Segment (Net sales and Operating profit)



	6					(100 million JPY)
	FY2022 (a) Operating Profit		FY202 Net sales	3e (b) Operating profit	Change (b)-(a) Operatin profit	
Architectural Glass	4,837	327	4,800	360	▲ 37	+ 33
Automotive	4,178	▲ 98	4,700	170	+ 522	+ 268
Electronics	3,072	147	3,300	250	+ 228	+ 103
Chemicals	6,604	1,261	6,000	710	▲ 604	▲ 551
屋 Life Science	1,418	169	1,350	▲ 10	▲ 68	▲ 179
Section Ceramics/Other	866	37	850	20	▲ 16	▲ 17
Elimination	▲ 616	▲ 3	▲ 500	0	+ 116	+ 3
Total	20,359	1,839	20,500	1,500	+ 141	▲ 339

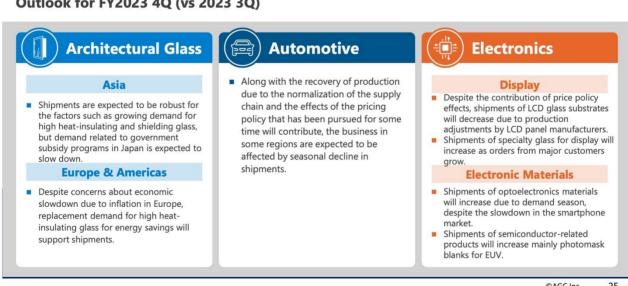
Please see page 24. Segment results have not changed since the August announcement.

4Q Outlook by Business Segment (1)



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Outlook for FY2023 4Q (vs 2023 3Q)



Please see page 25. Here is the forecast for the fourth quarter of 2023 for each segment.

In the Architectural glass market, shipments in Asia are expected to be strong due to demand for high-insulation and thermal barrier glass, but demand related to subsidy programs in Japan is expected to slow down in the fourth quarter. In Europe, although there are concerns about economic slowdown due to inflation, replacement demand for highly insulating glass to reduce energy consumption is expected to support shipments.

In the Automotive business, production is expected to recover due to the normalization of the supply chain, and the effects of the pricing policy that we have been working on will contribute to the recovery. However, some regions are expected to be affected by lower shipments due to seasonal factors.

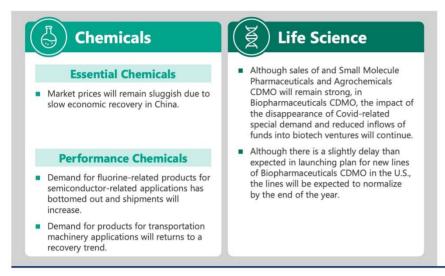
As for electronics, among displays, shipments of glass substrates for LCDs are expected to decline due to capacity utilization adjustments by LCD panel manufacturers, although the effects of pricing policies will contribute to the performance. The shipment volume of LCD glass substrates in the fourth quarter is expected to decrease by late single-digit percent compared to the third quarter. Shipments of specialty glass for displays are expected to increase as orders from major customers expand.

Among electronic components, shipments of optoelectronics components are expected to increase since the fourth quarter is a demand period, although they will be affected by the slowdown in the smartphone market. In semiconductor related products, shipments are expected to increase mainly for photomask blanks for EUV lithography.

4Q Outlook by Business Segment (2)



Outlook for FY2023 4Q (vs 2023 3Q)



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See page 26.

Chemicals, the market for Essential Chemicals is expected to remain sluggish against the backdrop of delayed economic recovery in China. In performance chemicals, demand for fluorine products for semiconductor-related applications has bottomed out and shipments are expected to increase. Demand for products for transportation equipment is expected to return to a recovery trend.

In life sciences, contract sales of synthetic pharmaceuticals and agrochemicals CDMO will remain firm, but the impact of the disappearance of special demand for Corona in biopharmaceutical CDMO and reduced inflow of funds to biotech ventures is expected to continue. In addition, as I mentioned earlier, the launch of new lines in the U.S. biopharmaceutical CDMO is expected to normalize by the end of the year, albeit slightly later than expected.

Outlook of Strategic businesses

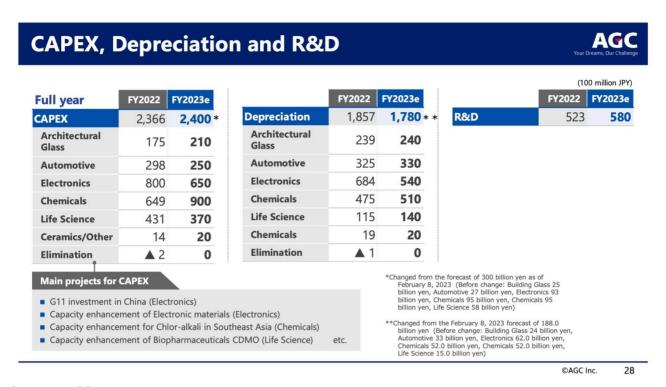


- Sales growth is expected to be sluggish and profit is expected to decline in 2023.
- The businesses will return to growth trajectory after 2024 along with a recovery in biopharmaceutical CDMO and expansion of semiconductor-related products such as EUV mask blanks.



See page 27.

As for the outlook for strategic businesses, we expect sluggish sales and lower profits in 2023, but from 2024 onward, we expect to be back on a growth track due to the recovery of biopharmaceutical CDMO and the expansion of semiconductor-related products such as photomask blanks for EUV lithography.



See page 28.

We have pushed back some of our capital expenditures for 2023, taking into account the impact of the economic slowdown in China, Europe, and the United States, as well as changes in the current situation in the life science field. As a result, the initial estimate of 300 billion yen has been changed to 240 billion yen.

Depreciation and amortization expenses have also been revised to 178.0 billion yen from the original estimate of 188.0 billion yen due to the change in the amount of capital investment. There is no change in R&D expenses.

The forecast for the full year remains unchanged, despite a decrease in depreciation, due to deteriorating chemical market conditions and other factors, as well as some very uncertainties.

That is all I have to say. Thank you very much.

Ogawa: Thank you, Mr. Miyaji.