# Financial Results for the Three Months ended March 31, 2024



AGC Inc.

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# **Key points for today**



<b>Financial Results</b>	(YoY)	
Net sales	<b>498.7</b> bn JPY	(+9.5 bn JPY)
Operating profit	<b>24.1</b> bn JPY	(-10.1 bn JPY)
Profit for the period attributable to owners of the parent	- 21.0 bn JPY	(-43.0 bn JPY)

- Net sales increased thanks to the positive effect of foreign exchange rates and increase in sales in Electronics, despite the decline in sales prices for Architectural Glass, Caustic soda and PVC.
- Operating profit decreased due to factors such as the above-mentioned lower sales prices, despite lower raw materials and fuel costs.
- Profit for the period attributable to owners of the parent decreased, partly due to the impact of other expenses incurred in connection with the transfer of the Russian business.

#### **Outlook for FY2024**

(YoY)

Net sales	2,100.0 bn JPY	(+80.7 bn JPY)
Operating profit	150.0 bn JPY	(+21.2 bn JPY)

 No change is made from the forecast announced in February 2024.



# Financial Results for the Three Months ended March 31, 2024



# 1. Highlights of the Financial Results

### Highlights of the Financial Results for 1Q FY2024



\* FOREX impact was +36.0 billion JPY, change in the scope of consolidation was ▲2.1 billion JPY

		FY2023 1Q	FY2024 1Q	Change	Main factors in the change (+) Increasing factors (-)Decreasing factors
Net sales		4,892	4,987	+ 95	<ul> <li>(+) Yen depreciation</li> <li>(+) Increase in shipments of Electronic materials and LCD glass substrates</li> <li>(-) Decline in sales prices of Architectural glass</li> <li>(-) Decline in sales prices of caustic soda and PVC</li> </ul>
Operating profi	t	342	241	- 101	(+) Decline in raw materials and fuel prices (-) Decline in sales prices mentioned above
Profit before ta	x	366	- 63	- 429	In addition to the above, (+) Foreign exchange gain (-) Other expenses related to transfer of Architectural glass and Automotive glass business in Russia
Profit for the period attroord owners of the parent	ributable to	221	- 210	- 430	
FOREX (Average)	1USD	JPY 132.34	JPY 148.61		
	1EUR	JPY 142.10	JPY 161.31		
Crude oil (Dubai, Average)	USD/BBL	80.32	81.29		

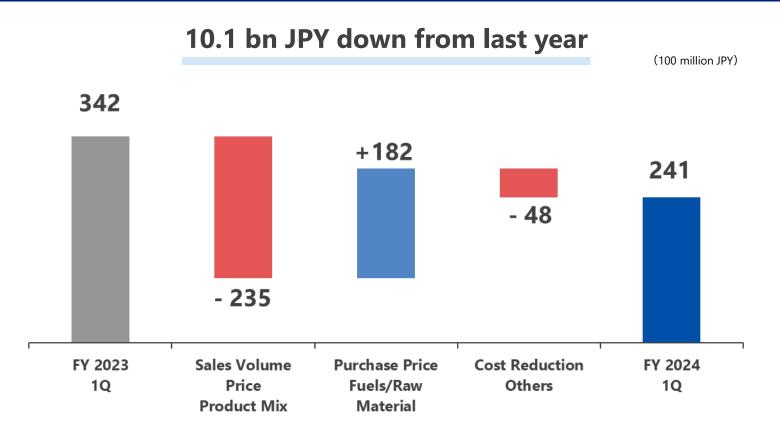
# **YoY Performance Comparison by Business Segment**



	1	<b>023</b> Q a)	1	Q Q b)		nge -(a)
	Net sales	Operating profit	Net sales	Operating profit	Net sales	Operating profit
Architectural Glass	1,205	93	1,103	42	- 103	- 51
Automotive	1,184	48	1,242	48	+ 57	- 0
± Electronics	702	19	825	72	+ 123	+ 53
Chemicals	1,410	172	1,436	136	+ 27	- 36
E Life Science	332	6	325	-63	- 7	- 69
Section Ceramics/Other	199	6	199	6	- 0	- 0
Elimination	-141	-2	-143	0	- 2	+ 2
Total	4,892	342	4,987	241	+ 95	- 101

### Variance Analysis on OP (1Q.FY2024 vs. 1Q.FY2023)





### **Consolidated Statement of Financial Position**



			(100 million JPY)	
	2023/12	2024/3	Change	
Cash and cash equivalents	1,461	1,230	- 230	
Inventories	4,541	4,544	+ 3	Foreign exchange
Property, plant and equipment, Goodwill and Intangible assets	16,312	16,750	+ 439	fluctuation +45.7 billion yen
Other assets	7,017	7,373	+ 356	
Total assets	29,330	29,898	+ 568	Foreign exchange fluctuation
Interest-bearing debt	6,950	6,614	- 336	+73.2 billion yen
Other liabilities	5,836	6,013	+ 176	· 1001 billion yell
Liabilities	12,787	12,627	- 159	
Total equity attributable to owners of the parent	14,471	15,129	+ 658	
Non-controlling interests	2,073	2,141	+ 69	Foreign exchange
Equity	16,543	17,271	+ 727 •	
<b>Total liabilities and equity</b>	29,330	29,898	+ 568	+48.7 billion yen
D/E ratio	0.42	0.38		

### **Consolidated Statement of Cash Flow**



		(100 million JPY)
1Q	FY2023	FY2024
Profit before tax	366	-63
Depreciation and amortization	424	455
Increase(decrease) in working capital	-387	-103
Others	-102	386
Cash flows from operating activities	301	676
Cash flows from investing activities	-471	-227
Free cash flow	-170	449
Changes in interest-bearing debt	460	-473
Dividends paid	-233	-223
Others	-168	-4
Cash flows from financing activities	58	-700
Effect of exchange rate changes on cash and cash equivalents etc.	35	21
Net increase(decrease) in cash and cash equivalents	-76	-230

Effect of loss on sale of subsidiaries and associates not accompanying cash outflow

+36.5 billion yen

(100 million IDV)

Cash inflow effect from sale of subsidiaries and associates

+21.9 billion yen

### **CAPEX, Depreciation and R&D**



(100 million JPY)

	FY2024
487	544
56	50
48	53
107	125
204	231
67	76
4	10
- 1	- 0
	56 48 107 204 67 4

1Q	FY2023	FY2024
Depreciation	424	455
Architectural Glass	58	61
Automotive	77	84
Electronics	128	130
Chemicals	123	131
Life Science	34	45
Ceramics/Other	5	5
Elimination	- 0	- 0

1Q	FY2023	FY2024
R&D	136	144

#### **Main projects for CAPEX**

- Capacity enhancement for Chlor-alkali in Southeast Asia (Chemicals)
- Capacity enhancement for Electronic materials (Electronics)
- Capacity enhancement for Biopharmaceuticals CDMO and Small Molecule Pharmaceuticals and Agrochemicals CDMO (Life Science)
- Capacity enhancement for Fluorochemical-related products (Chemicals)
- Repairment for Display glass furnace (Electronics) etc.



# 2. Business and Geographic Segments

### **Architectural Glass Segment**



1Q	FY2023	FY2024	Change
Net sales	1,205	1,103	- 103*
Asia	373	352	- 21
Europe & Americas	831	746	- 85
(Inter-segment)	1	5	+ 3
Operating profit	93	42	- 51

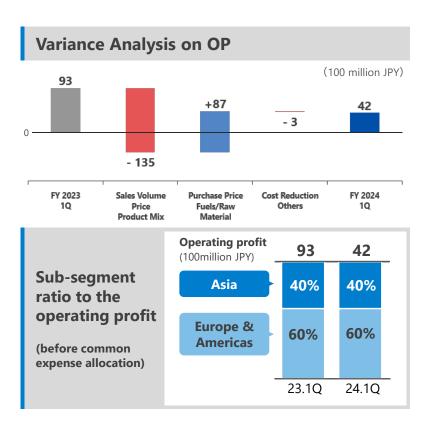
\* FOREX impact: +10.4 billion yen, Change in the Scope of Consolidation: No impact (100 million JPY)



 Net sales decreased due to lower shipments in all regions.

#### Europe & Americas

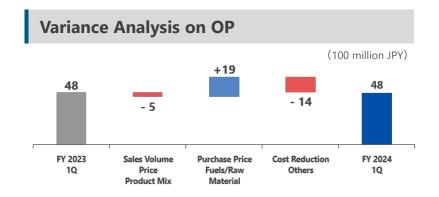
 Net sales decreased due to lower sales prices in Europe, despite the positive effect of foreign exchange rates.



### **Automotive Segment**



1Q	FY2023	FY2024	Change
Net sales	1,184	1,242	+ 57*
Automotive	1,183	1,240	+ 57
(Inter-segment)	1	1	+ 0
Operating profit	48	48	- 0
* FOREX impact: +10.3 billion yen, Change in the Scope of Consolic			(100 million JPY)





#### **Automotive Glass**

- The Group's shipments decreased as the automobile production decreased in Japan and Europe, etc.
- Net sales increased due to positive effect of foreign exchange rates and higher sales prices.

### **Electronics Segment**



FY2023	FY2024	Change
702	825	+ 123 *
358	428	+ 70
341	394	+ 54
4	3	- 1
19	72	+ 53
	702 358 341 4	702 <b>825</b> 358 <b>428</b> 341 <b>394</b> 4 <b>3</b>

<sup>\*</sup> FOREX impact: +2.8 billion yen, Change in the Scope of Consolidation: ▲1.6 billion yen

(100 million JPY)



#### **Display**

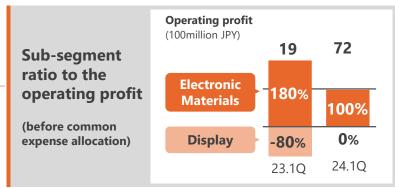
 Net sales increased due to increase in shipments and higher sales prices of LCD glass substrates.



#### **Electronic Materials**

 Net sales increased due to higher shipments of semiconductor-related products such as EUV mask blanks, as well as the positive effect of foreign exchange rates.

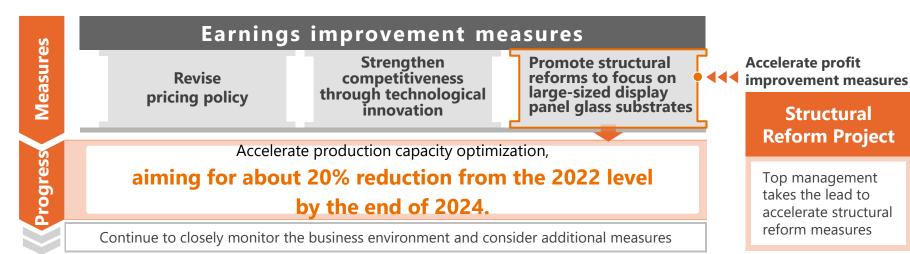




### **Progress of the Display Business Structural Reform**



- Earnings improvement measures will be implemented with greater speed under a project led by the CFO.
- Capacity optimization efforts since 2023 will be accelerated to reduce production by about 20%\* in two years.
- Business environment will be closely monitored to further consider additional measures.
- Aim to reach 10% ROCE in Display business during the current medium-term plan.

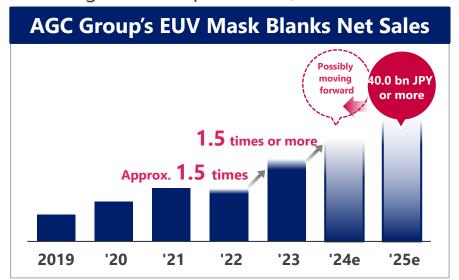


\*Compared to 2022 ©AGC Inc. 16

#### **EUV mask blanks**



- AGC supplies to all four semiconductor device manufacturers using EUV lithography for mass production.
- Possibly able to reach one year in advance, the initial 2025 target of 40.0 bn JPY net sales.
- Developing EUV mask blanks for each cutting-edge generation together with semiconductor device manufacturers. (Co-research publication with TSMC made in 2023 on next-generation products \*)



#### **Technological development**

Developing next-generation products that can improve throughput and resolution of lithography systems for each semiconductor device generation and lithography system model

Device generation	Exposure system	AGC Development Status
Logic 7~2nm DRAM D1Z~D1C	Low NA (NA0.33)	Development Completed
Logic 1.4~0.7nm DRAM D1D~D0X	High NA (NA0.55)	Under Development
Logic <0.7nm	Hyper NA (NA>0.7)	Under Development

### **Chemicals Segment**



1Q	FY2023	FY2024	Change
Net sales	1,410	1,436	+ 27*
Essential Chemicals	1,009	1,005	- 4
Performance Chemicals	391	421	+ 29
(Inter-segment)	9	10	+ 1
Operating profit	172	136	- 36

\* FOREX impact: +9.2 billion yen, Change in the Scope of Consolidation: No impact (100 million JPY)



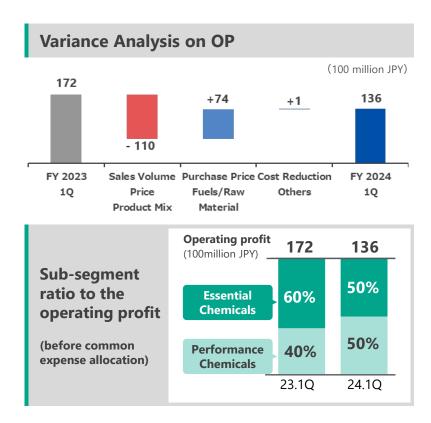
#### **Essential Chemicals**

 Net sales remained flat due to lower sales prices of caustic soda and PVC, despite the positive effect of foreign exchange rates.



#### **Performance Chemicals**

 Net sales increased due to the rise in sales prices and positive effect of foreign exchange rates.



### **Life Science Segment**



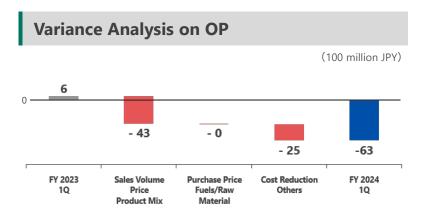
1Q	FY2023	FY2024	Change
Net sales	332	325	- 7*
Life Science	321	309	- 12
(Inter-segment)	11	16	+ 5
Operating profit	6	-63	- 69

\* FOREX impact: +2.9 billion yen, Change in the Scope of Consolidation: No impact (100 million JPY)



#### **Life Science**

- Net sales decreased due to the disappearance of Covidrelated special demand, reduced capital inflows into biotech ventures, as well as the negative effect of inventory adjustments in the agrochemicals market.
- Upfront costs incurred associated with capacity expansion in the Biopharmaceutical CDMO business.



#### **Current Situation and Outlook of Biopharmaceuticals CDMO**



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- The impact of the reduced capital inflows into biotech ventures continues. Although the business environment is recovering, its recovery pace requires close monitoring. The situation going forward will be assessed and necessary measures will be taken.
- New lines in the U.S. has resumed commercial operations and is expected to contribute to improvement in earnings from 2024.

#### **Business situation**

Temporary leveling off due to repercussions of Covidrelated special demand and reduced capital inflows into biotech ventures

Continue to be affected by reduced capital inflows into biotech ventures, but recovery signs are seen

Business environment is recovering, but the recovery pace will be closely monitored to take necessary measures according to market situation

# Launch of new lines in the U.S.

Delay in launching new lines at Boulder plant in the U.S.

Drastic measures implemented and resumed commercial operations in end of 2023

Slowly contributes to improvement in earnings from 2024

#### Issues

**Current Situation\*** 

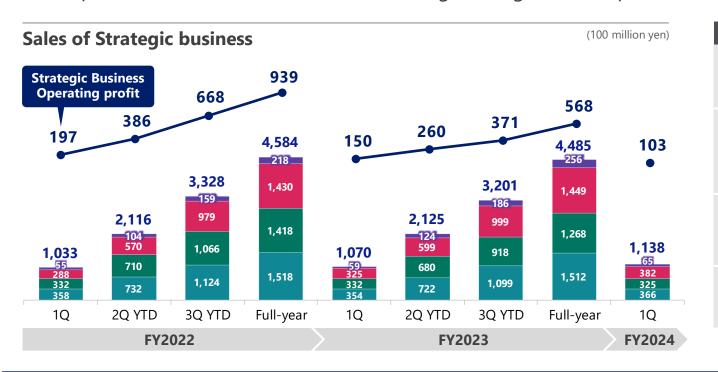
**Outlook** 

\*As of May 8, 2024 ©AGC Inc.

### **Profit contribution of Strategic Businesses**



 Sales of semiconductor-related products in Electronics and Performance chemicals were strong, but profits declined YoY due to deteriorating earnings from Biopharmaceutical CDMO.



#### Main products & businesses

#### **Mobility**

- Cover glass for in-vehicle displays
- High value-added products for CASE

#### **Electronics**

- Semiconductor-related materials
- Optoelectronic materials
- Next-generation high-speed communication materials

#### **Life Science**

- CDMO for synthetic pharmaceuticals and agrochemicals
- CDMO for biopharmaceuticals

#### **Performance Chemicals**

 High performance fluorine products for various industries

### **YoY Performance Comparison by Geographic Segment**



			(100 million JPY)
1Q	FY2023	FY2024	Change
Net sales	4,892	4,987	+ 95
Japan &Asia	2,998	3,046	+ 48
Americas	530	631	+ 102
Europe	1,364	1,310	- 55
Operating profit	342	241	- 101
Japan &Asia	326	354	+ 28
Americas	0	-31	- 31
Europe	128	42	- 86
Cross-regional common expenses	-112	-124	- 11

+ 36.0 bn JPY

Change in the scope of consolidation:

-2.1 bn JPY

(100 million IPV)



# **Outlook for FY2024**

### FY2024 Outlook

ROE

**FOREX** (Average)

**Ethylene** (CFR SEA)

**Crude oil** (Dubai, Average)



(100 million JPY)

■ No change from the forecast announced in February 2024

FY2023 FY2024e **Net sales** 20,193 21,000 (First half) 9,853 10,000 **Operating profit** 1,288 1,500 (First half) 643 600 **Profit before tax** 1,050 1,228 Profit for the year attributable to owners of the parent **530** 658 **Dividend** (JPY/share) 210 210 6.4% 7.1% **Operating profit margin** 

4.6%

82.1

889

JPY 140.6

JPY 152.0

1 USD

1 EUR

**USD/BBL** 

**USD/MT** 

3.7%\*

85.0

980

JPY 140.0

JPY 160.0

<sup>\*</sup> ROE of FY2024e is calculated using the figures of Total equity attributable to owners of the parent as of Dec 31, 2023

# Outlook breakdown by Segment (Net sales and Operating profit)



	FY2023 (a)  Operating profit		FY202 Net sales	4e (b) Operating profit	Change (b)-(a)  Operating profit	
Architectural Glass	4,763	328	4,600	300	- 163	- 28
<b>Automotive</b>	4,997	218	5,100	230	+ 103	+ 12
Electronics	3,132	184	3,300	330	+ 168	+ 146
<b>Chemicals</b>	5,741	648	6,200	600	+ 459	- 48
<b>ĕ</b> Life Science	1,268	- 124	1,400	30	+ 132	+ 154
Seramics/Other	834	33	800	10	- 34	- 23
Elimination	- 542	1	- 400	0	+ 142	- 1
Total	20,193	1,288	21,000	1,500	+ 807	+ 212

# **Outlook by Business Segment (1)**



#### **Outlook for FY2024**



#### **Architectural Glass**

#### **Asia**

 In Japan and Asia regions, the Group's shipments are expected to be robust due to increased demand for highly insulating and thermal glass.

#### **Europe & Americas**

Although economic slowdown and transfer of the Russian business will have a negative impact, demand for replacement with highly insulating glass for energy reduction is expected to support the Group's shipments.



#### **Automotive**

 Automobile production and the Group's shipments are expected to be flat year on year. Effects of pricing policy and structural reformation efforts will appear.



#### **Electronics**

#### **Display**

- Profitability of LCD glass substrates will improve due to the earnings improvement measures as well as a recovery in demand.
- Shipments of specialty glass for display will increase due to recovery in the smartphone market and increased orders from major customers.

#### **Electronic Materials**

- Shipments of semiconductor-related products such as EUV mask blanks will increase.
- Shipments of optoelectronic materials will be strong due to the recovery of the smartphone market.

# **Outlook by Business Segment (2)**



#### **Outlook for FY2024**



### **Chemicals**

#### **Essential Chemicals**

 Demand in Southeast Asia will remain strong, but there are concerns that market recovery will take time due to the sluggish Chinese economy.

#### **Performance Chemicals**

 Shipment will increase due to higher demand for Fluorochemical-related products for semiconductors and transportation application.



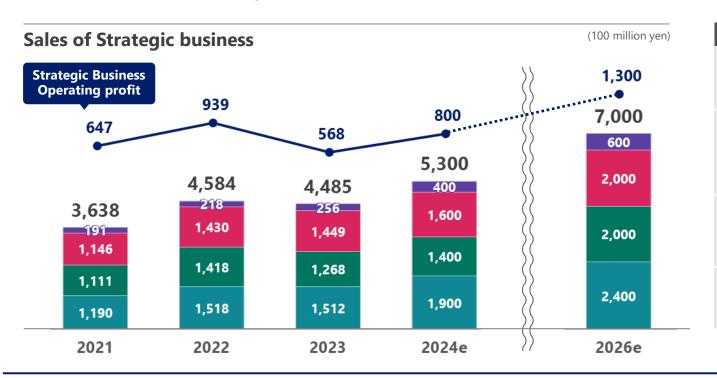
#### **Life Science**

- Contract sales of synthetic pharmaceuticals and agrochemicals CDMO are expected to remain flat year on year.
- As for the biopharmaceuticals CDMO, while the delayed start of the new lines in the U.S. resumed commercial operation, the recovery speed of capital inflow to biotech ventures need to be carefully monitored.

### **Outlook of Strategic businesses**



■ No change from the forecast announced in February 2024 while special attention needs to be paid to the recovery speed of the Biopharmaceuticals CDMO business.



#### Main products & businesses **Mobility** Cover glass for in-vehicle displays High value-added products for CASE **Electronics** Semiconductor-related materials Optoelectronic materials Next-generation high-speed communication materials **Life Science** CDMO for synthetic pharmaceuticals and agrochemicals CDMO for biopharmaceuticals **Performance Chemicals** High performance fluorine products

for various industries

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### **Outlook of CAPEX, Depreciation and R&D**



(100 million JPY)

ıll year	FY2023	FY2024e	Full year	FY2023	FY2024e
epreciation	1,753	1,850	R&D	573	600
walaita atuwa l					

Full year	FY2023	FY2024e
CAPEX	2,317	2,500
Architectural Glass	247	350
Automotive	263	200
Electronics	514	400
Chemicals	877	1,160
Life Science	399	370
Ceramics/Other	18	20
Elimination	- 1	0

Full year	FY2023	FY2024e
Depreciation	1,753	1,850
Architectural Glass	244	250
Automotive	319	340
Electronics	532	550
Chemicals	501	530
Life Science	139	170
Ceramics/Other	21	10
Elimination	- 2	0

#### **Main projects for CAPEX**

- Capacity enhancement for chlor-alkali in Southeast Asia (Chemicals)
- Capacity enhancement for fluorochemical-related products (Chemicals)
- Capacity enhancement for Biopharmaceuticals CDMO (Life Science)
- Capacity enhancement for electronic materials (Electronics) etc.



# **Appendix**

# **ROCE & EBITDA by Segment**



(100 million yen)

		Operating	profit	EBITDA*		ROCE		Operating assets	
		2022	2023	2022	2023	2022	2023	2022	2023
	Architectural Glass	327	328	566	572	10.9%	10.6%	3,000	3,100
	Automotive	- 98	218	227	537	- 3.0%	6.4%	3,300	3,400
=======================================	Electronics	147	184	830	715	2.6%	3.1%	5,650	6,000
	Chemicals	1,261	648	1,736	1,148	23.3%	10.4%	5,400	6,200
¥	Life Science	169	- 124	284	15	6.7%	- 4.3%	2,500	2,900
	Ceramics/Others	37	33	56	55	18.4%	16.7%	200	200
	Elimination	- 3	1	- 4	0	_	_	_	_
	Total	1,839	1,288	3,696	3,041	9.2%	5.9%	20,050	21,800

# **Sensitivity to FOREX / Market Impacts**



### **Impact on Operating Profit**



Exchange rate

**600** million yen\* gain if yen depreciated by 1%

\*Impact when all currencies fluctuate at the same proportion against JPY

Erude

280 million yen\* loss

if increased by 1 dollar per barrel

\*excluding impact of oil hedging

Chemicals market

- 1 Caustic soda
- \$1 million gain if the

International market risen by \$1

- 2 PVC spread
- \$1.2 million gain\* if

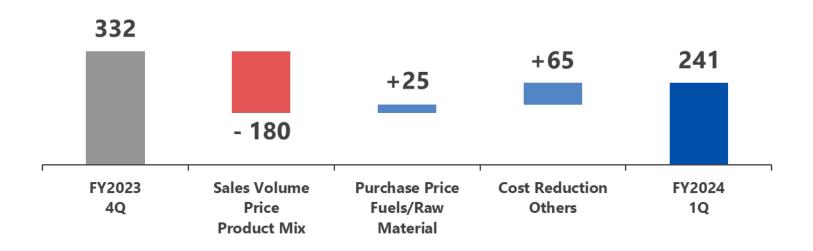
increased by \$1

\*PVC spread: PVC market – (ethylene market×0.5)

# Variance Analysis on OP(1Q.FY2024 vs. 4Q.FY2023)



### 9.1 bn JPY down from last quarter



# **YoY Performance Comparison by Geographic Segment**



			Japan& Asia	Americas	Europe	Inter-segment	Total
	Architectural Glass	1Q.FY2024	352	68	678	5	1,103
	Architectural Glass	1 Q .FY2023	373	72	758	1	1,205
<u>,</u>	Automotive	1Q.FY2024	582	280	377	1	1,242
<u> </u>		1 Q .FY2023	602	224	358	1	1,184
.lt	Electronics	1Q.FY2024	696	124	2	3	825
	Electronics	1 Q .FY2023	617	78	4	4	702
八	<b>Chemicals</b>	1Q.FY2024	1,269	81	75	10	1,436
		1Q.FY2023	1,243	84	74	9	1,410
¥	Z → Life Science	1Q.FY2024	57	78	175	16	325
Z	Life Science	1 Q .FY2023	79	72	170	11	332
	Caramies/Other	1Q.FY2024	89	-	2	108	199
<b>\$</b>	Ceramics/Other	1 Q .FY2023	85	-	-	115	199
	Elimination	1Q.FY2024	-	-	-	-143	-143
	Elimination	1Q.FY2023	-	-	-	-141	-141
	Total Net Sales	1Q.FY2024	3,046	631	1,310	-	4,987
	Total Net Sales	1 Q .FY2023	2,998	530	1,364	-	4,892

# **Business Performance (1)**



					(100 million JPY)
Architectural Glass	1Q.23	2Q.23	3Q.23	4Q.23	1Q.24
Net Sales	1,205	1,192	1,150	1,216	1,103
Asia	373	386	401	424	352
Europe & Americas	831	802	745	785	746
(Inter Segment)	1	5	4	7	5
Operating profit	93	93	83	59	42
Automotive	1Q.23	2Q.23	3Q.23	4Q.23	1Q.24
Net Sales	1,184	1,223	1,255	1,335	1,242
Automotive	1,183	1,221	1,255	1,335	1,240
(Inter Segment)	1	1	1	0	1
Operating profit	48	54	59	56	48
Electronics	1Q.23	2Q.23	3Q.23	4Q.23	1Q.24
Net Sales	702	717	835	878	825
Display	358	425	418	406	428
Electronic Materials	341	290	414	468	394
(Inter Segment)	4	2	3	4	3
Operating profit	19	11	69	85	72

# **Business Performance (2)**



					(100 111111101131 1)
Chemicals	1Q.23	2Q.23	3Q.23	4Q.23	1Q.24
Net Sales	1,410	1,418	1,428	1,486	1,436
Essential Chemicals	1,009	999	1,002	1,018	1,005
Performance Chemicals	391	407	414	457	421
(Inter Segment)	9	13	12	11	10
Operating profit	172	137	170	169	136
Life Science	1Q.23	2Q.23	3Q.23	4Q.23	1Q.24
Net Sales	332	348	238	350	325
Life Science	321	346	235	337	309
(Inter Segment)	11	2	3	13	16
Operating profit	6	-1	-83	-46	-63

### **Market trend**



Trend of shipment and price				2024				
			1Q	2Q	2Q 3Q		1Q	
YoY	comparision							
	Architectural	Japan & Asia	shipment	-high single-digit	-10%	-low single-digit	+mid single-digit	-mid 10% range
	(AGC)		price	+high 20% range	+low 30% range	+high 20% range	+mid 20% range	+mid single-digit
Glass		Europe	shipment	-mid 10% range	-mid 10% range	-low single-digit	-mid single-digit	flat
			price	+high 20% range	-low 10% range	-low 40% range	-40%	-mid 30% range
	Automobile production* <sup>1</sup>	Japan	volume	+13%	+27%	+13%	+12%	-12%
		North America	volume	+10%	+15%	+8%	+6%	+0%
		Europe & Russia	volume	+18%	+17%	+8%	+8%	-4%
Electronics	Display panel demand* <sup>2</sup>	Global	area	-15%	+4%	+11%	-5%	+2%

<sup>\*&</sup>lt;sup>1</sup> Source: S&P global data as of April 5, 2024.

<sup>\*&</sup>lt;sup>2</sup> Source: Omdia-Display Long-Term Demand Forecast Tracker – 4Q23 Pivot
Results are not an endorsement of AGC Inc. Any reliance on these results is at the third-party's own risk.

### **Financial index**



		IFRS				
		19/12	20/12	21/12	22/12	23/12
Net sales	Million JPY	1,518,039	1,412,306	1,697,383	2,035,874	2,019,254
Operating profit	Million JPY	101,624	75,780	206,168	183,942	128,779
OP margin	%	6.7	5.4	12.1	9.0	6.4
Profit for the year attributable to owners of the parent	Million JPY	44,434	32,715	123,840	-3,152	65,798
Return on equity (ROE) *1	%	3.9	2.9	10.2	-0.2	4.6
Return on assets (ROA) *2	%	4.4	3.1	7.9	6.7	4.5
Equity ratio	%	50	44	49	49	49
D/E (Interest-bearing debts · Net assets)	times	0.47	0.63	0.41	0.41	0.42
CF from Operating Activities/Interest-bearing debt	times	0.32	0.29	0.54	0.33	0.31
Earnings per share(EPS)	JPY	200.85	147.84	559.11	-14.22	304.73
Cash dividends per share	JPY	120	120	210	210	210
EBITDA *3	Million JPY	231,857	208,459	383,226	253,209	315,965
Exchange rates (average)	JPY/USD	109.05	106.82	109.80	131.43	140.56
Exchange rates (average)	JPY/EUR	122.07	121.81	129.89	138.04	152.00

<sup>\*1</sup> Profit for the year attributable to owners of the parent/Total equity attributable to owners of the parent(average) \*2 Operating profit/Total assets(average)

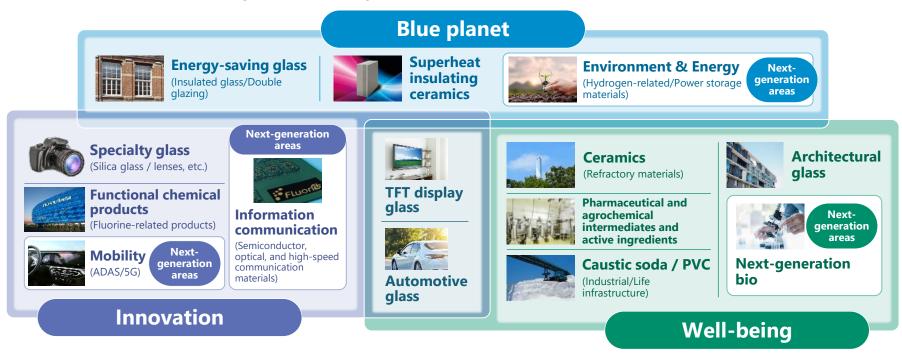
For other financial indicators, please see here. framework https://www.agc.com/ir/pdf/data\_all.pdf

<sup>\*3</sup> EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization) = Profit before taxes + Depreciation + Interest expenses

# **Social Value Provided by the AGC Group**



 AGC has created social values by expanding its business that contributes to the development of society and industry.



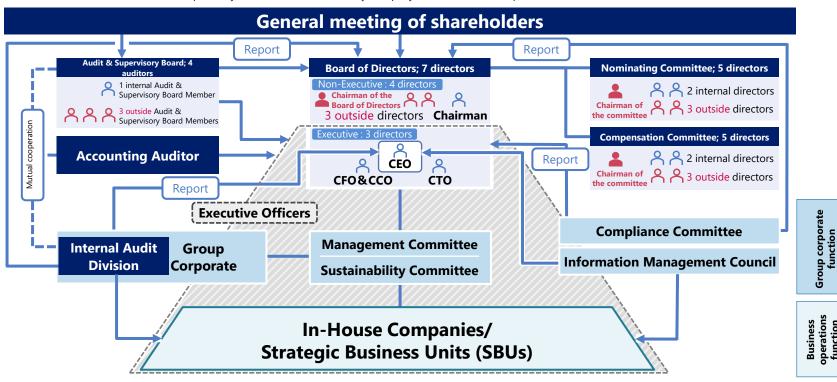
# AGC Group's Corporate Governance Structure (Outline figure) AGC



Management oversight

: Internal directors or internal Audit & Supervisory Board Member

: Outside directors or outside Audit & Supervisory Board Members who satisfy Company's "Standards for independence of outside officers"



#### **External evaluations**





**FTSE4Good Index Series** 



**FTSE Blossom Japan Index** 



**S&P/JPX Carbon Efficient Index** 



CDP Climate Change Report 2023 "A-"



SBTi "WB2°C" GHG Reduction Target



4 stars awarded in the 7th Nikkei "Smart Work Management" survey



**EcoVadis Supplier Evaluations** 

PLATINUM rated for the Kashima plant and AGC Pharma Chemicals Europe Highly rated in several other domestic and international locations



Clarivate Top 100 Global Innovator 2023



DX Brand 2023

in recognition of digital transformation efforts

# **Major Press Releases in FY2024**



Date	☑ Summary					
January 30	AGC to Build New Facility in Kitakyushu City for FORBLUE™ S-SERIES, Fluorinated Ion-Exchange Membrane Suitable for Green Hydrogen Production					
February 7	Notice Regarding the Revision of Calculation Method for Stock Compensation to Directors, etc. of the Company					
February 7	Announcement Regarding Change in Shareholder Return Policy					
February 8	AGC Formulates New Medium-term Management Plan AGC plus-2026					
February 22	Position and Policy Regarding Reduction in the Trading Unit of the Company's Shares					
February 28	Completed transfer of Russian operations					
March 25	AGC Achieves Additional Success in Demonstration Test of Solar Panel Cover Glass Recycling					
April 5	AGC Obtains Its First Environmental Product Declaration for Architectural Glass Products in Japan					

# **END**

#### **Disclaimer:**

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