# **Financial Results for FY2022**

**AGC** 

AGC Inc.

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## **Key points for today**



#### **Financial Results for FY2022**

(YoY)

Net Sales	2,035.9 bn JPY	(+338.5 bn JPY)
Operating profit	183.9 bn JPY	( <b>▲</b> 22.2 bn JPY)
Profit for the period Attributable to owners of the parent	▲ 3.2 bn JPY	(▲127.0 bn JPY)

- Net sales reached a record high thanks to the business expansion of strategic businesses, higher product sales prices and the impact of foreign exchange rates.
- Operating profit decreased due to a significant drop in demand for Display and the impact of high raw materials and fuel prices.
- A net loss was recorded following a major impairment loss.

#### **Outlook for FY2023**

 $(Y_0Y)$ 

Net Sales	2,150.0 bn JPY (+114.1 bn JPY)	
Operating profit	190.0 bn JPY (+6.1 bn JPY)	

While the Chlor-alkali business is expected to see a decrease in profits YoY, both net sales and profits will increase thanks to growth in other core businesses, including Automotive glass, and Strategic businesses, and also a decrease in depreciation expense caused by the impairment loss.



# **Financial Results for FY2022**



# 1. Highlights of the Financial Results

# **Highlights of the Financial Results for FY2022**



		* FOREX impact wa	s +168.2 billion JPY	, change in the so	cope of consolidation was ▲19.8 billion JPY (100 million JPY)
		FY2021	FY2022	FY2022 Change	Main factors in the change
		Full-year	Full-year	Change	(+) Increasing factors (-)Decreasing factors
Net Sales		16,974	20,359	+ 3,385*	<ul> <li>(+) Shipments of Life science, Fluorochemicals-related products increased.</li> <li>(+) Sales prices of Architectural glass and Chlor-alkali products, Automotive glass increased.</li> <li>(+) Yen depreciation</li> </ul>
Operating Profit		2,062	1,839	▲ 222	In addition to the above,  (—) Increased in raw materials and fuel prices primarily in Europe  (—) Significant decrease in demand for Display
Profit before tax		2,100	585	▲ 1,515	In addition to the above, (+) Gain on sales of land (+) Gain on sale of subsidiaries (-) Gain on sale of North American Architectural glass business recorded in the same period of the previous year (-) Impairment losses for Display business and Printed circuit board materials business, Russian business, Automotive glass business in Europe and was recorded.
Profit for the period Attrowners of the parent	ributable to	1,238	▲ 32	<b>▲</b> 1,270	
FOREX (Average)	1USD	JPY 109.80	JPY 131.43		
	1EUR	JPY 129.89	JPY 138.04		
Crude Oil (Dubai, Average)	USD/BBL	69.23	96.34		

# Breakdown of other expenses in FY2022



		(100 million yen)
	FY2022	Remarks
Other income	272	
Other expenses	▲1,539	
Foreign exchage loss	<b>▲</b> 40	
Losses on diposal of non-current assets	<b>▲</b> 86	
Impairment losses	▲1,284	Display, PCB materials business, Architectural/Automotive glass business in Russia, Automotive glass business in Europe except for Russia)
Expenses for restructuring programs	<b>▲</b> 96	Structural reform of the European glass business, etc.
Others	▲31	

		(100 million ye	n)
		Amount	Causes of change in recoverability
	Display	737	Sluggish TV and PC sales, cost increase due to yen depreciation and soaring raw material and fuel costs
	PCB materials business	322	Decreased demand due to U.SChina trade friction and the spread of Covid-19 infection in China
	Architetural /Automotive glass business in Russia	55	Deterioration of the economic environment due to the prolonged situation in Russia and Ukraine
1	Automotive glass business in Europe (except for Russia)	67	Weak demand for automobiles triggered by the situation in Russia and Ukraine

# **YoY Performance Comparison by Business Segment**

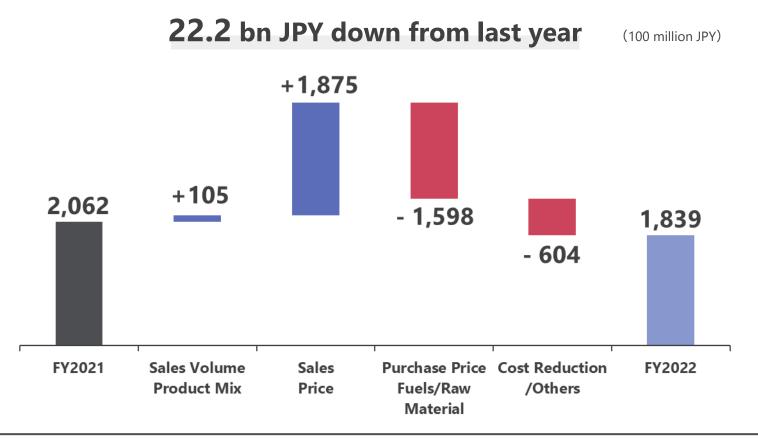


(100 million JPY)

	FY2021 Full-year		FY2022 Full-year		Cha	
	(a Net sales	) Operating profit	Net sales	) Operating profit	(b)- Net sales	·(a) Operating profit
Glass	7,343	273	9,015	229	+ 1,673	<b>4</b> 4
<b>Electronics</b>	3,050	368	3,072	147	+ 22	▲ 221
<b>A</b> Chemicals	6,308	1,388	7,952	1,429	+ 1,644	+ 42
Ceramics/Other	794	35	866	37	+ 72	+ 2
Elimination	▲ 520	<b>A</b> 2	▲ 547	▲ 3	<b>▲</b> 26	<b>1</b>
Total	16,974	2,062	20,359	1,839	+ 3,385	▲ 222

## **Variance Analysis on (FY2022 vs. FY2021)**





### **Consolidated Statement of Financial Position**



			(100 million JPY)	
	2021/12	2022/12	Change	Foreign exchange
Cash and cash equivalents	1,958	2,097	+ 139	fluctuation
Inventories	3,301	4,365	+ 1,064	+101.8 billion yen Impairment loss
Property, plant and equipment, Goodwill and Intangible assets	15,067	15,148	+ 81	impact  ▲ 128.4 billion yen
Other assets	6,334	6,530	+ 196	
Total assets	26,660	28,140	+ 1,480	
Interest-bearing debt	6,032	6,502	+ 470	fluctuation +175.2billion yen
Other liabilities	5,815	5,782	▲ 33	173.25iiiioii yeii
Liabilities	11,847	12,284	+ 438	
Total equity attributable to owners of the parent	13,142	13,903	+ 761	
Non-controlling interests	1,672	1,953	+ 281	Foreign exchange
Equity	14,814	15,856	+ 1,042	
Total liabilities and equity	26,660	28,140	+ 1,480	+121.0 billion yen
D/E ratio	0.41	0.41		

### **Consolidated Statement of Cash Flow**



Full-year	FY2021	FY2022	(100 million JPY)
Profit before tax	2,100	585	
Depreciation and amortization	1,668	1,857	
Increase(decrease) in working capital	▲ 307	▲ 854	
Others	<b>▲</b> 194	584	
Cash flows from operating activities	3,267	2,171	
Cash flows from investing activities	<b>▲</b> 1,238	<b>▲ 1,453</b>	
Free cash flow	2,029	718	
Changes in interest-bearing debt	<b>▲</b> 2,158	17	
Dividends paid	<b>▲</b> 310	▲ 522	
Others	▲ 54	▲ 277	
Cash folws from financing activities	▲ 2,523	<b>▲ 782</b>	
Effect of exchange rate changes on cash and cash equivalents	90	203	
Net increase(decrease) in cash and cash equivalents	<b>▲</b> 403	139	

### **CAPEX, Depreciation and R&D**



Full-year	FY2021	FY2022
CAPEX	2,165	2,366
Glass	509	473
Electronics	696	800
Chemicals	942	1,080
Ceramics/Other	22	14
Elimination	▲ 3	<b>A</b> 2
Depreciation	1,668	1,857 •-
Glass	546	565
Electronics	603	684
Chemicals	500	590
Ceramics/Other	20	19
Elimination	<b>▲</b> 1	<b>A</b> 1
R&D	494	523

(100 million JPY)

#### **Main projects for CAPEX**

- Repairment for Automotive glass furnace (Glass)
- Repairment for Display glass furnace (Electronics)
- G11 investment in China (Electronics)
- Production facility enhancement for Electronic materials (Electronics)
- Capacity enhancement for Chlor-alkali in Southeast Asia (Chemicals)
- Capacity enhancement for Fluorochemicals-related products (Chemicals)
- Capacity enhancement for Bio-pharmaceuticals (Chemicals)

etc.

#### Main factors for increase in depreciation cost

- Production facility enhancement for Electronic materials (Electronics)
- G11 investment in China (Electronics)
- Capacity enhancement for Chlor-alkali in Southeast Asia (Chemicals)
- Capacity enhancement for Bio-pharmaceuticals (Chemicals)

etc.



# 2. Business and Geographic Segments

### **Glass Segment**



(100 million JPY)

Full-year	FY2021	FY2022	Change
Net sales	7,343	9,015	+ 1,673*
Architectural Glass	3,811	4,827	+ 1,016
Automotive Glass	3,511	4,176	+ 665
(Inter-segment)	20	12	
Operating profit	273	229	<b>4</b> 4

\* FOREX impact: +79.3 billion yen, Change in the Scope of Consolidation: ▲13.2 billion yen



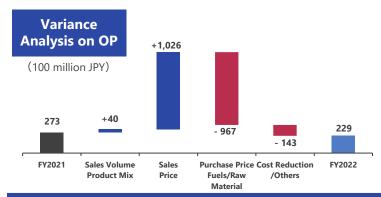
#### **Architectural Glass**

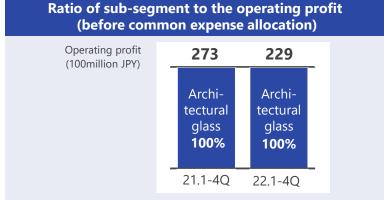
- Higher sales prices in all regions, particularly in Europe, offset the impact of lower sales from the divestment of North American business.
- Impact of high natural gas prices in Europe absorbed by energy surcharges, however, affected by price hikes of other raw materials and fuels.



#### **Automotive Glass**

- Shipments increased due to easing effects of component supply shortages, including semiconductors, but did not reach pre-covid disaster levels.
- Effects of price revisions were seen, mainly in Europe, but were affected by high raw material and fuel costs.





### **Electronics Segment**



(100 million JPY)

Full-year	FY2021	FY2022	Change
Net sales	3,050	3,072	+ 22*
Display	1,821	1,554	<b>▲</b> 267
Electronic Materials	1,210	1,495	+ 285
(Inter-segment)	19	23	
Operating profit	368	147	<b>▲</b> 221

\* FOREX impact: +14.3 billion yen, Change in the Scope of Consolidation: ▲5.8 billion yen



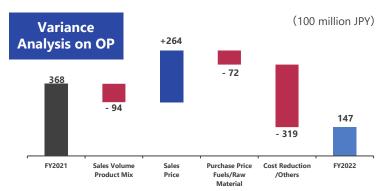
#### **Display**

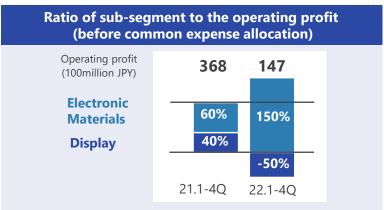
- Demand for LCD glass substrates declined more than expected from the second half of the period, resulting in a decrease in shipments.
- In LCD glass substrates business, depreciation expenses increased because of the new facility launch for LCD glass substrates, in addition to the increase in the manufacturing costs as affected by higher raw materials and fuel prices and the weaker yen.
- Shipments of specialty glass for display applications decreased.



#### **Electronic Materials**

 Sales of optoelectronic materials and semiconductor-related products increased due to robust shipments and the impact of foreign exchange rates.





### **Chemicals Segment**



(100 million JPY)

Full-year	FY2021	FY2022	Change
Net sales	6,308	7,952	+ 1,644*
Chlor-alkali & Urethane	3,904	4,898	+ 994
Fluorochemicals & Specialty	1,239	1,561	+ 322
Life science	1,152	1,472	+ 320
(Inter-segment)	13	20	
Operating profit	1,388	1,429	+ 42

<sup>\*</sup> FOREX impact: +72.3 billion yen, Change in the Scope of Consolidation: ▲0.9 billion yen

#### **Chlor-alkali/urethane**

 Sales increased due to steady market conditions for caustic soda and other products, as well as the impact of the weaker yen.

#### Fluorine/specialty chemicals

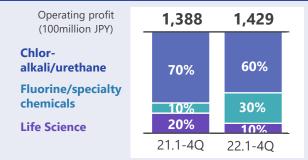
 Shipments of Fluorochemical-related products mainly for semiconductor applications increased significantly.

#### **Life Science**

- The sales from CDMO contracts on the synthetic pharmaceutical and agrochemical business and the biopharmaceutical business increased.
- Increase in upfront costs due to capacity expansion



# Ratio of sub-segment to the operating profit (before common expense allocation)

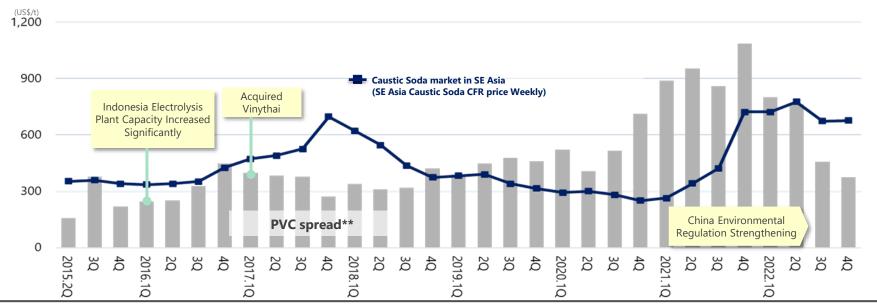


# Reference: Market trend of Caustic Soda and PVC in Southeast Asia



- Caustic soda prices remained high in 4Q.
- PVC market price declined since the 3Q due to a drop in demand against the backdrop of the global economic slowdown, and the spread between PVC and ethylene narrowed.

#### **Chlor-alkali market in Southeast Asia\***



### **Profit contribution of Strategic Business**





#### Main products & businesses

#### Mobility

- Cover glass for car-mounted displays
- New materials for mobility, including 5G communications

#### Electronics

- Semiconductor-related products
- Optoelectronics materials
- Next-generation high-speed communication related products
- Fluorinated products for electronics

#### Life Science

- Synthetic pharmaceutical and agrochemical CDMO
- Biopharmaceutical CDMO

# **ROCE & EBITDA by Segment**



	Operating EBITDA*		λΔ*	ROCE		Operating			
	pro	fit	LUITUA		KOCL		assets		(100 million yen)
	2021	2022	2021	2022	2021	2022	2021	2022	
Glass	273	229	819	794	4.6%	3.6%	6,000	6,300	
(Reference) Architectural Glass	_	327	_	566	_	10.9%	_	3,000	
(Reference) Automotive	_	▲ 98	_	227	_	▲3.0%	_	3,300	
Electronics	368	147	971	830	5.9%	2.6%	6,250	5,650	
Chemicals	1,388	1,429	1,887	2,020	21.5%	18.1%	6,450	7,900	
(Reference) Chemicals	_	1,261	_	1,736	_	23.3%	_	5,400	
(Reference) Life Science	_	169	_	284	_	6.7%	_	2,500	
Ceramics/Others	35	37	55	56	14.0%	18.4%	250	200	
Elimination	<b>▲</b> 2	<b>A</b> 3	<b>A</b> 3	<b>4</b>	_	_	_	_	
Total	2,062	1,839	3,729	3,696	10.9%	9.2%	18,950	20,050	

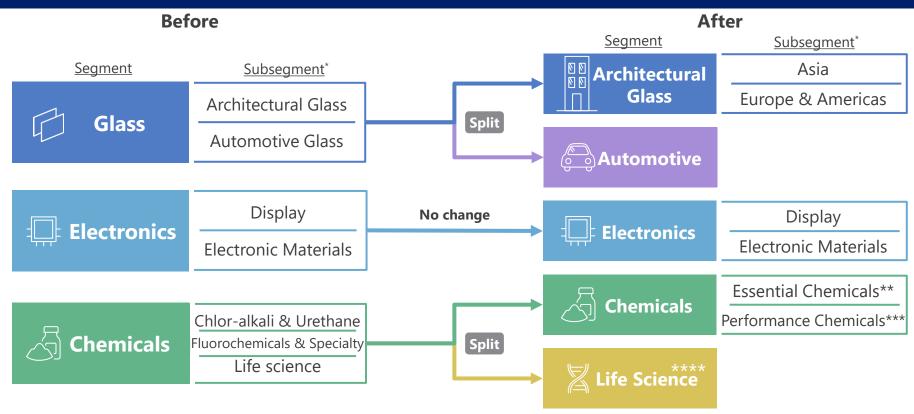
<sup>\*</sup> EBITDA=Operating profit +Depreciation



# **Outlook for FY2023**

## **Change in segments**





<sup>\*</sup> Breakdown of sales by product or market within each segment

<sup>\*\*\*\*</sup>Fine Silica business previously included in Life Science moved to Performance Chemicals

#### FY2023 Outlook



■ While the Essential chemicals business is expected to see a decrease in profits YoY, both net sales and profits will increase thanks to growth in other core businesses, including Automotive, and Strategic businesses, and also a decrease in depreciation expense caused by the impairment loss.

		FY2022	FY2023e	(100 million .
Net sales		20,359	21,500	
	(First half)	9,783	10,300	
Operating profit		1,839	1,900	
	(First half)	1,153	750	
Profit before tax		585	1,470	
Profit for the year attributable to owners of the parent		▲ 32	870	
Dividend (JPY/share)		210	210	
Operating profit margin		9.0%	8.8%	
ROE		-	6.3%	*
FOREX (Average)	1 USD	JPY 131.4	JPY 125.0	
	1 EUR	JPY 138.0	JPY 135.0	
Crude oil (Dubai, Averag	e) USD/BBL	96.3	85.0	
Ethylene (CFR SEA)	USD/MT	1,054	1,000	

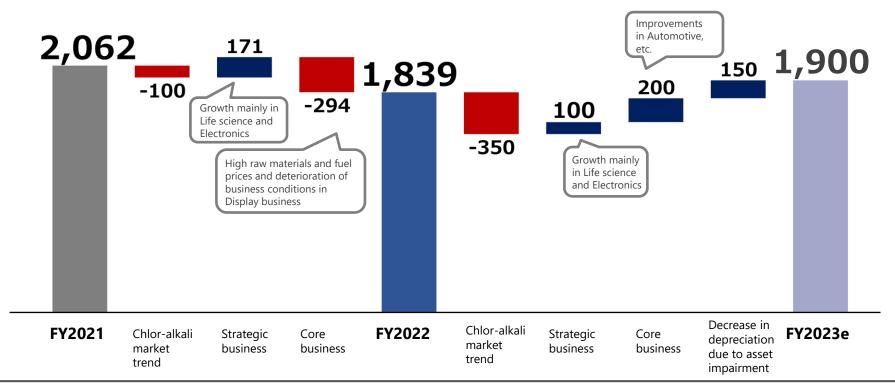
<sup>\*</sup> ROE of FY2023e is calculated using the figures of Profit for the year attributable to owners of the parent as of Dec 31, 2022

JPY)

# **2023 Operating Income Forecast**







<sup>\*</sup>Operating profit trends for 2022-23 are estimated in units of 5 billion yen, so totals do not match.

# Outlook breakdown by Segment (Net sales and Operating profit)



(100 million JPY)

	FY2022 (a)		FY202	FY2023e (b)		(b)-(a)
	Net sales	Operating profit	Net sales	Operating profit	Net sales	Operating profit
Architectural Glass	4,837	327	5,000	360	+ 163	+ 33
<b>Automotive</b>	4,178	▲ 98	4,700	80	+ 522	+ 178
<b>Electronics</b>	3,072	147	3,400	380	+ 328	+ 233
Chemicals	6,604	1,261	6,500	850	<b>▲</b> 104	<b>4</b> 11
Life Science	1,418	169	1,600	210	+ 182	+ 41
Ceramics/Other	866	37	800	20	<b>▲</b> 66	<b>1</b> 7
Elimination	<b>▲</b> 616	<b>A</b> 3	▲ 500	0	+ 116	+ 3
Total	20,359	1,839	21,500	1,900	+ 1,141	+ 61

### **Outlook by Business Segment (1)**



#### **Outlook for FY2023**



#### **Architectural Glass**

- Despite concerns about inflation and economic slowdown in Europe, replacement demand for high heat-insulating glass for energy savings will support shipments.
- In Japan and Asia, shipments are expected to be robust for the factors such as growing demand for high heat-insulating and shielding glass.



#### **Automotive**

- The Company's shipments are expected to increase as a result of a gradual recovery in automobile production due to the easing of the effects of component supply shortages, particularly in semiconductors.
- The pricing policy review, which has been underway for some time, are expected to take effect further.



#### **Electronics**

#### **Display**

- Profitability of LCD glass substrates will improve due to the promotion of structural reform measures as well as a recovery in demand for LCD panels and a decrease in the depreciation.
- Shipments of specialty glass for display will increase as orders from major customers grow.

#### **Electronic Materials**

- Optoelectronics materials are leveling off due to the slowdown in the smartphone market, but semiconductor-related products, mainly photomask blanks for EUV lithography, will remain robust.
- Shipments of circuit board materials will increase due to the demand growth of the communication infrastructure and the in-vehicle market.

# **Outlook by Business Segment (2)**



#### **Outlook for FY2023**



#### **Chemicals**

#### **Essential Chemicals**

Market conditions are expected to recover moderately after bottoming out at the end of last year, but will remain below the previous year's level for the year.

#### **Performance Chemicals**

 Shipments will increase following the strong demand for fluorinerelated products mainly for semiconductor-related applications and transportation machinery.



#### **Life Science**

- CDMO contracts will increase for both synthetic pharmaceuticals and agrochemicals and biopharmaceuticals.
- Expenses are expected to be incurred upfront due to capacity expansion.

# **CAPEX, Depreciation and R&D**



Full year	FY2022	FY2023e	(100 million yen)
CAPEX	2,366	3,000	Main projects for CAPEX
<b>Architectural Glass</b>	175	250	■ G11 investment in China
Automotive	298	270	(Electronics)
Electronics	800	930	· · · ·
Chemicals	649	950	■ Capacity enhancement of
Life Science	431	580	Electronic materials (Electronics)
Ceramics/Other	14	20	■ Capacity enhancement for Chlor-
Elimination	▲ 2	0	alkali in Southeast Asia (Chemicals)
Depreciation	1,857	1,880	(CHETHICAIS)
<b>Architectural Glass</b>	239	240	<ul><li>Capacity enhancement of Bio-</li></ul>
Automotive	325	330	pharmaceuticals (Life Science)
Electronics	684	620	and others
Chemicals	475	520	dila otileis
Life Science	115	150	
Chemicals	19	20	
Elimination	<b>▲</b> 1	0	
R&D	523	580	

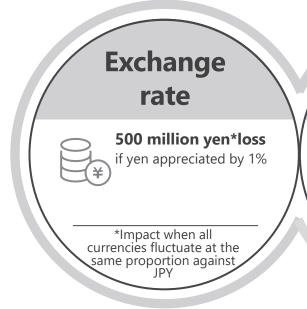


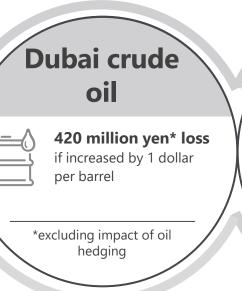
# **Appendix**

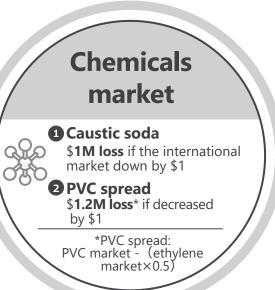
# **Sensitivity to FOREX / Market Impacts**



### **Impact on OP**







### AGC plus-2023 Main investments



2020	2021	2022	2023	2024
Glass		China: New facilit	ry for car-mounted display cover glass	3
	China: Relocate furnace for 11th gen	eration TFT LCD glass substrates		•••••••••••••••••••••••••••••••••••••••
	China: Cap	pacity enhancement for 11th genera	tion TFT LCD glass substrates	
electro		Japan: Drastic capa	city enhancement for EUV photomasl	c blanks
nics			Japan: Double the capacity	of EUV mask blanks
		Indonesia: PVC cap	Thailand: Capacity e	nhancement of Chlor-alkali c facilities
		acity enhancement for Fluorine prod		
只		tle): Capacity enhancement for Biop	narmaceuticals active ingredient plant of AstraZenec	
	U.S.A.(Boun	der). Acquired biopharmaceuticals	Denmark: Capacity enhancen	
Chemi	Italy: Acquired Molecular Medicine S	S.p.A, a developer of gene/cell thera		
cals		Italy: Capacity expa	ansion of Genetic/Cell therapy CDMO	
		U.S.A. (Longmont):	Acquired cell and gene therapy man	ufacturing facility
				ewly built mRNA cturing facility
		Spain: Capacity en	hancement for Synthesis pharmaceut	
			enha	n: Production capacity incement of Synthetic maceuticals & agrochemica

### **Net Zero Carbon Target (FY2050)**



Establish medium- and long-term GHG reduction targets in 2021 and steadily promote.



#### Net zero carbon emissions (Scope 1+2) in 2050



**FY2020** 

**FY2030** 

**FY2050** 

### FY2030 milestone (from the 2019 figure)

Scope 1

**GHG** emissions (Scope 1+2 emissions)

30%reduction

Scope 2

**GHG** emissions per unit of sales (Scope 1+2emissions/sales)

Scope 3

GHG emissions
(Total of Scope 3 emissions in categories 1, 10, 11, and 12)

30% reduction

#### **Business portfolio** transformation

Expansion of Strategic businesses improves carbon efficiency at a faster pace than emissions reductions

# Strengthen competitiveness by accelerating DX



As a lever for Corporate Transformation Chapter 2, in addition to streamlining (improving) individual processes, DX measures will evolve into efforts (innovation) to connect the supply chain and provide value to customers and society.

Tech./ Skills

HR

#### <Technology>

Latest digital technology, Digital tools, etc.





#### <Skills>

IE, VA/VE, QC, Data science, etc.



Enhance the competitive advantage of the AGC Group and create economic and social value

Advanced

Solve problems in own department with data science

#### **Basic/Intermediate**

Acquisition of data science methods Learning a programming language

#### **Primary**

General education in data science

2020

39



68

2022

100 people

2025target

Cultivate "Two-way human resources" with advanced data analysis skills in addition to business knowledge of material development, production, sales, and logistics

1,735



3,500 (global)

5,000

people

System/ Culture

 <Strengthen system>
January 2023
Establishment of Digital &
Innovation Promotion Div.
(accelerate improvement and innovation)

<Organizational culture reform> Cultivate a willingness to take on challenges and a culture of mutual learning across organizations, countries and regions

#### **Grow by creating both social value and economic value**



■ We will achieve through the portfolio transformation and the pursuit of sustainability management.

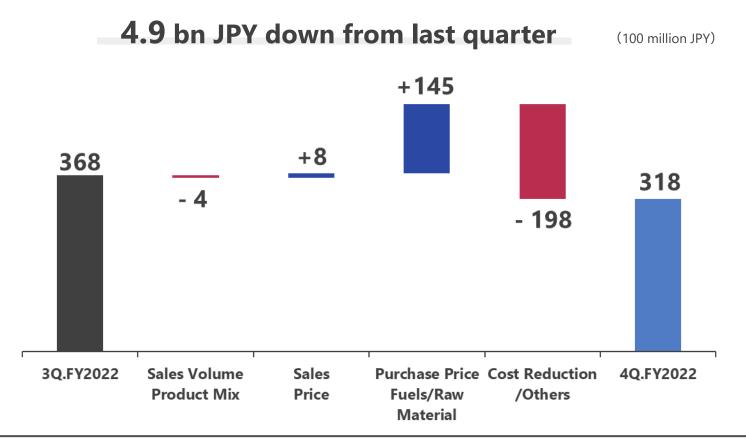
		<b>2022</b> (Actual)	2023	2025	2030	2050
value	Operating profit	183.9billion yen	190.0billion yen	250.0billion yen	300.0billion yen or more	
nic val	Strategic Business OP	70.9billion yen	80.0billion yen	120.0billion yen	160.0billion yen or more	
Economic	EBITDA*	369.6billion yen	378.0billion yen	480.0billion yen		
E	ROE	-	6.3%	6.3% Stable ROE of 10% or higher		
	D/E	0.41				
ne	GHG emissions				GHG emissions 30% reduction** GHG emissions per unit of sale 50% reduction	Aiming for Net zero carbon (Scope1+2)
				up governance, Human re	esources, R&D	
Social		Realization of safe and healthy lifestyles	Realization of safe and comfortable urban infrastructure	<ul><li>Social value</li><li>Realization of a sustainable global environment</li></ul>	and safe	Maintenance of a ealthy and ecure society

<sup>\*</sup> EBITDA=Operating profit +Depreciation

<sup>\*\*</sup>Reduction targets in Scope 1+2 emissions and Scope 3 emissions (Categories 1, 10, 11, and 12)

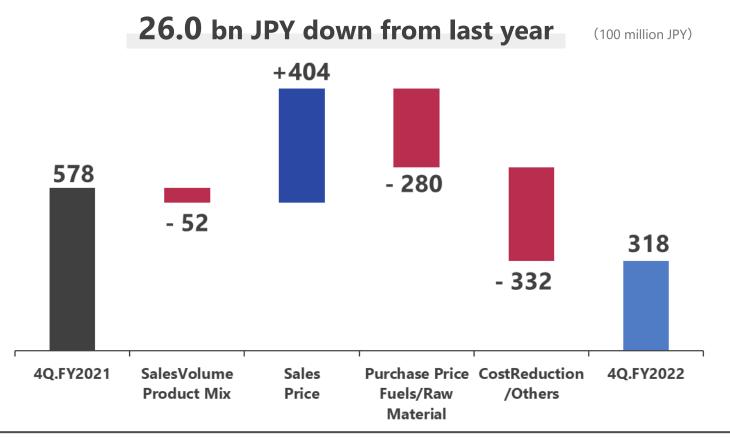
### Variance Analysis on OP(4Q.FY2022 vs. 3Q.FY2022)





### Variance Analysis on OP(4Q.FY2022 vs. 4Q.FY2021)





# **YoY Performance Comparison by Geographic Segment**



Full-year	FY2021	FY2022	Change	(100 million JPY)
Net sales	16,974	20,359	+ 3,385	FOREX impact : +168.2 bn Jl
Japan &Asia	11,244	13,027	+ 1,783	Change in the scope of
Americas	1,750	2,078	+ 327	consolidation :
Europe	3,980	5,254	+ 1,274	<b>A</b> 19.6 DII JP
Operating profit	2,062	1,839	▲ 222	
Japan &Asia	1,986	1,871	<b>▲</b> 115	
Americas	100	72	▲ 28	
Europe	375	314	<b>▲</b> 62	
Cross-regional common expenses	▲ 399	<b>▲ 417</b>	<b>▲ 18</b>	

### **YoY Performance Comparison by Geographic Segment**



(100 million JPY)

			Japan& Asia	Americas	Europe	Inter-segment	Total
	Glass	4Q.FY2022	986	322	1,196	4	2,508
4	Glass	4Q.FY2021	829	220	845	3	1,896
	Architectural Glass	4Q.FY2022	405	99	826	-	1,330
	Architectural diass	4Q.FY2021	347	61	604	-	1,011
	Automotive Glass	4Q.FY2022	581	222	370	-	1,174
	Adtomotive diass	4Q.FY2021	482	159	241	-	881
	Electronics	4Q.FY2022	725	81	2	6	814
44+44	Licetionics	4Q.FY2021	774	84	4	5	868
	Chemicals	4Q.FY2022	1,539	152	264	5	1,961
ركنا	Chemicals	4Q.FY2021	1,436	130	231	3	1,800
	Ceramics/Other	4Q .FY2022	103	-	-	115	218
	cerannes, other	4Q.FY2021	86	-	-	146	233
> <u></u>	Elimination	4Q .FY2022	-	-	-	<b>▲ 131</b>	<b>▲</b> 131
11	Limitation	4Q.FY2021	-	-	-	<b>▲</b> 158	▲ 158
	Total Net Sales	4Q .FY2022	3,354	555	1,462	-	5,370
	rotal Net Sales	4Q.FY2021	3,126	434	1,079	-	4,639

### **YoY Performance Comparison by Geographic Segment**



(100 million JPY)

		Japan& Asia	Americas	Europe	Inter-segment	Total
Glass	FY2022	3,601	1,170	4,233	12	9,015
Glass	FY2021	3,132	1,046	3,144	20	7,343
Architectural Glass	FY2022	1,469	327	3,031	-	4,827
Architectural diass	FY2021	1,202	439	2,170	-	3,811
Automotive Glass	FY2022	2,132	843	1,202	-	4,176
Adtomotive diass	FY2021	1,930	607	975	-	3,511
: Electronics	FY2022	2,771	267	11	23	3,072
Licetionics	FY2021	2,743	275	12	19	3,050
A Chemicals	FY2022	6,281	640	1,010	20	7,952
Chemicals	FY2021	5,043	429	823	13	6,308
Ceramics/Other	FY2022	374	-	-	492	866
ceranics/other	FY2021	326	-	-	468	794
Elimination	FY2022	-	-	-	<b>▲</b> 547	▲ 547
	FY2021	-	-	-	▲ 520	▲ 520
Total Net Sales	FY2022	13,027	2,078	5,254	-	20,359
rotal Net Sales	FY2021	11,244	1,750	3,980	-	16,974

## **Business Performance**



Glass	4Q.20	1Q.21	2Q.21	3Q.21	4Q.21	1Q.22	2Q.22	3Q.22	4Q.22	
Net Sales	1,851	1,806	1,912	1,729	1,896	1,976	2,172	2,358	2,508	r
Architectural Glass	901	891	991	916	1,011	1,038	1,214	1,244	1,330	
Automotive Glass	943	908	915	808	881	935	956	1,111	1,174	
(Inter Segment)	7	7	6	5	3	3	2	2	4	
Operating profit	53	95	106	51	21	40	74	23	92	
Electronics	4Q.20	1Q.21	2Q.21	3Q.21	4Q.21	1Q.22	2Q.22	3Q.22	4Q.22	
Net Sales	792	695	690	797	868	760	722	777	814	
Display	458	461	429	474	457	450	420	346	338	
Electronic Materials	316	230	257	318	405	304	296	425	470	
(Inter Segment)	19	4	5	5	5	5	6	6	6	
Operating profit	106	87	55	103	123	80	12	31	24	
Chemicals	4Q.20	1Q.21	2Q.21	3Q.21	4Q.21	1Q.22	2Q.22	3Q.22	4Q.22	
Net Sales	1,296	1,373	1,508	1,626	1,800	1,922	2,090	1,980	1,961	
Chlor-alkali & Urethane	755	822	940	1,030	1,112	1,217	1,298	1,199	1,184	
Fluorochemicals & Specialty	278	269	299	329	343	356	393	410	403	
Life science	260	279	265	265	343	345	393	365	369	
(Inter Segment)	3	3	4	3	3	4	5	6	5	
Operating profit	180	255	340	365	427	452	474	303	201	

### **Market trend**



Trend of shipment and price				2021				2022				
					1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
YoY comparision												
Glass	Architectural	Japan & Asia	shipment		+10%	+low 10% range	-mid single-digit	flat	+10%	+low 10% range	+mid single-digit	-high single-digit
	(AGC)		price		-mid single-digit	+low single-digit	+10%	+low 10% range	+high 10% range	+high 10% range	+mid 20% range	20%
		Europe	shipment		+low single-digit	+low 30% range	+high single-digit	+high 20% range	+mid 10% range	-low single-digit	-mid 10% range	-mid 20% range
			price		+high single-digit	+high 30% range	+high 30% range	+high 30% range	+mid 40% range	+low 60% range	+high 70% range	+low 50% range
	Automobile production*1	Japan	volume		-4%	+55%	-23%	-17%	-13%	-14%	+25%	+7%
		North America	volume		-4%	+132%	-26%	-14%	-2%	+12%	+23%	+8%
		Europe & Russia	volume		+1%	+84%	-32%	-23%	-18%	-4%	+22%	+2%
Electronic	Display panel demand* <sup>2</sup>	Global	area		+17%	+10%	-3%	+4%	+22%	+6%	-12%	-5%
Spot mar	Spot market price											
Chemicals	Chlor-alkali (Southeast Asia)	Caustic soda*3	price	USD/MT	264	342	422	722	722	777	673	677
		PVC*3	price	USD/MT	1,367	1,437	1,363	1,613	1,407	1,350	933	823
		Ethylene*3	price	USD/MT	955	963	1,007	1,055	1,213	1,175	952	895

<sup>\*1</sup> Source: IHS Markit data as of December 15, 2022.

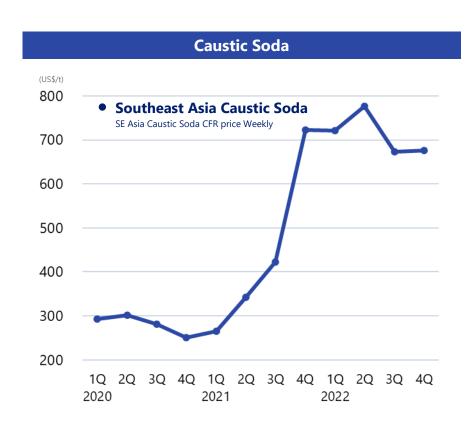
Results are not an endorsement of AGC Inc. Any reliance on these results is at the third-party's own risk.

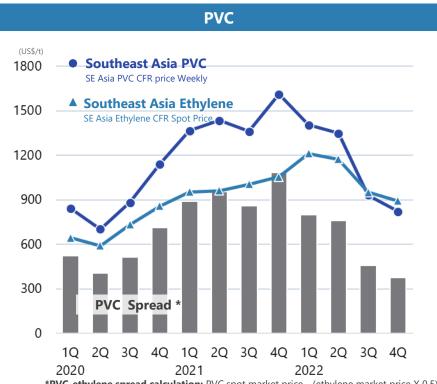
 $<sup>^{*2}</sup>$  Source: Omdia-Display Long-Term Demand Forecast Tracker – 3Q22 Pivot

<sup>\*&</sup>lt;sup>3</sup> Source: Bloomberg

### (Reference) Market trend of Caustic Soda and PVC in Southeast Asia







\*PVC-ethylene spread calculation: PVC spot market price - (ethylene market price X 0.5)

### **Financial index**



				IFRS		
		18/12	19/12	20/12	21/12	22/12
Net sales	Million JPY	1,522,904	1,518,039	1,412,306	1,697,383	2,035,874
Operating profit	Million JPY	120,555	101,624	75,780	206,168	183,942
OP margin	%	7.9	6.7	5.4	12.1	9.0
Attributable to owners of the parent	Million JPY	89,593	44,434	32,715	123,840	△ 3,152
Return on equity (ROE) *1	%	7.7	3.9	2.9	10.2	△ 0.2
Return on assets (ROA) *2	%	5.4	4.4	3.1	7.9	6.7
Equity ratio	%	51	50	44	49	49
D/E (Interest-bearing debts · Net assets)	times	0.43	0.47	0.63	0.41	0.41
CF from Operating Activities/Interest-bearing debt	times	0.35	0.32	0.29	0.54	0.33
Earnings per share(EPS) *3	JPY	399.51	200.85	147.84	559.11	△ 14.22
Cash dividends per share	JPY	115	120	120	210	210
EBITDA *4	Million JPY	259,425	231,857	208,459	383,226	253,209
Exchange rates (average)	JPY/USD	110.43	109.05	106.82	109.80	131.43
Exchange rates (average)	JPY/EUR	130.42	122.07	121.81	129.89	138.04

<sup>\*1</sup> Profit for the year attributable to owners of the parent/Total equity attributable to owners of the parent(average)

For other financial indicators, please see here. fractional indicators, please see here. https://www.agc.com/ir/pdf/data\_all.pdf

<sup>\*2</sup> Operating profit/Total assets(average)

<sup>\*3</sup> Earnings per share is adjusted to reflect the 5 into 1 share consolidation implemented on July 2017.

<sup>\*4</sup> EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization) = Profit before taxes + Depreciation + Interest expenses

## **Major Press Release in FY2022**



Date	
January 25	AGC to Double Production Capability for EUVL Mask Blanks
April 6	AGC to Expand Synthetic Pharmaceutical Production Base in Spain
May 6	AGC to Expand Capacity of Chlor-Alkali Business in Thailand
May 10	AGC Decides to Transfer All Shares of Solvay Soda Ash Joint Venture and Solvay Soda Ash Extension Joint Venture
May 13	AGC Develops New Composition of AMOLEA™ 1123, a Next-Generation Refrigerant with Low Global Warming Potential
May 18	AGC Biologics Expands Cell and Gene Therapy CDMO Capacity at its U.S. site
June 10	AGC Sets Reduction Target for Scope 3 GHG Emissions
July 26	AGC Glass Europe Announces New Low-carbon Glass Range
October 3	AGC Begins Full-scale Study to Expand its Bio-CDMO Capability in Japan
October 11	AGC Obtains Its First Environmental Product Declaration for Architectural Glass Products in Asia Pacific Region
October 17	AGC Group's Asahimas Chemical Signs Agreement to Purchase Renewable Energy Power Certificates
November 2	AGC to Establish the Life Science Company
December 13	AGC recognized with the highest rating of "A-List" for "Climate Change" by CDP
December 23	Notice regarding Transfer of AGC Flat Glass (Dalian) Inc.
January 12	AGC Receives Certification from SBTi for its "WB2°C" GHG Reduction Target

### **Social Value to be created by AGC**



AGC creates the following five social values through its business activities.

Realization of safe and comfortable urban infrastructure

Realization of safe and healthy lifestyles

Maintenance of a healthy and secure society

Creation of fair and safe workplaces

Realization of a sustainable global environment



Low-E glass for building



UV cut glass for vehicles



**Polyvinyl Chloride Resin** 



Pharmaceuticals(intermediate/act ive ingredients)



Agrochemicals (intermediate/ active ingredients)



ETFE film for agricultural green-houses



Relationship with local communities



Consideration for local environment



**Human rights in supply chains** 



Workplace safety



Diversity



**Employee engagement** 





Response to climate change



Effective use of resources

# Sustainability: Products and technologies to create social value



## Material opportunities

- AGC Group's materials and solutions-

### Social value

Addressing climate change

- Architectural glass Green refrigerant
- automotive infrared cut glass
- refractories for biomass boiler, etc.
- Effective use of resources products for recyc
  - products for recycled raw materials (glass, refractories, etc.)

#### Realization of a sustainable global environment







**Developing social** infrastructure

Achieving a safe and comfortable mobility

Building an infointensive and IoT society

- Architectural glass caustic soda PVC
- sodium hypochlorite sodium bicarbonate ,etc.
- Automotive glass antennae
- **■** components for automotive sensing radar
- HUD components, etc.
- Antenna for building windows Display glass
- **■** materials for semiconductor production
- high-speed communication parts, etc.

### Realization of safe and comfortable urban infrastructure











**Addressing food crises** 

Facilitating better health and longevity

- Agrochemical active ingredients/intermediates
- film for agricultural green houses
- Pharmaceuticals active ingredients/intermediates
- **■** high-speed communication parts
- high-performance membrane for water treatment

#### Realization of safe and healthy lifestyles







## Sustainability:

## AGC Your Dreams, Our Challenge

### Create social value through healthy corporate activities

Material risks — - AGC Group corporate activities -

Social value

Addressing climate change

Effective use of resources

Creating a socially and environmental-conscious supply chain

Ensuring fair and equal employment and workplace safety

Considering relationships with local communities and the environment

- Continuous energy-saving
- development of production technology / facilities to reduce GHG emissions, etc.
- Use of recycled raw materials/materials, Reduction of land, etc.
- Supplier selection based on respect for human rights / environmental protection
- Reduce water usage
- **■** protect biodiversity
- **■** prevent environment accidents
- supporter-making, etc.
- Increase employee engagement
- prevention of serious disaster / accidents requiring a leave, etc.

#### Realization of a sustainable global environment







#### Contributing to the maintenance of a healthy and secure society









Contributing to the creation of fair and safe workplaces



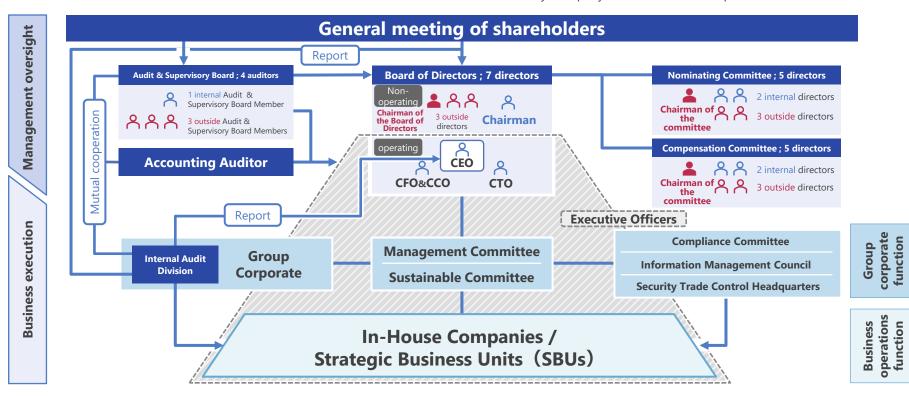


### **AGC's Corporate Governance Structure**



2: Internal directors or internal Audit & Supervisory Board Member

Outside directors or outside Audit & Supervisory Board Members who satisfy Company's "Standards for independence of outside officers"



### **External evaluations**





FTSE4Good Index Series



**FTSE Blossom Japan Index** 



**CDP Climate Change A** 



4 stars awarded in the 5th Nikkei "Smart Work Management" survey



**Nadeshiko Brand** 

as a company that excels in promoting the advancement of women in 2021



"White 500" Company

in recognition of initiatives to promote strategic health management for its employees







**EcoVadis Supplier Evaluations** 

PLATINUM rated for the Kashima plant and AGC Pharma Chemicals Europe Highly rated in several other domestic and international locations

**Derwent Top 100 Global Innovator 2022** 



DX Brand 2022

in recognition of digital transformation efforts

## **END**

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