

AGC Inc.

Financial Results for FY2023 First Quarter

May 12, 2023

Event Summary

[Company Name] AGC Inc.

[Company ID] 5201-QCODE

[Event Language] JPN

[Event Type] Earnings Announcement

[Event Name] Financial Results for FY2023 First Quarter

[Fiscal Period] FY2023 Q1

[Date] May 12, 2023

[Number of Pages] 27

[Time] 16:15 – 17:02

[Venue] Webcast

[Venue Size]

[Participants]

[Number of Speakers] 3

Shinji Miyaji Representative Director, Senior Executive

Vice President, CFO/CCO

Toshiro Kasuya Senior Executive Officer, General Manager of

Finance and Control Division

Chikako Ogawa General Manager of Corporate

Communications and Investor Relations

Division

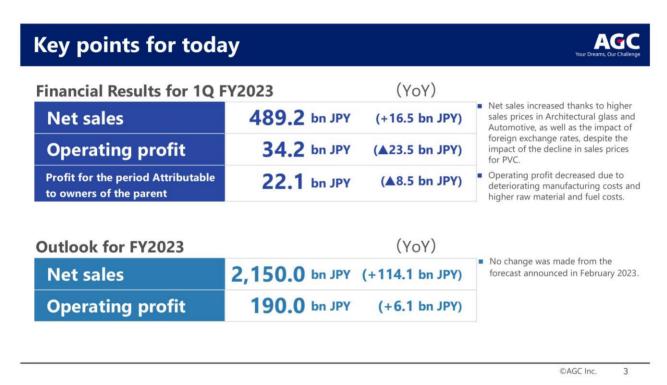
Presentation

Ogawa: We will now start AGC Inc.'s financial results briefing for Q1 of the fiscal year ending December 31, 2023. I am Chikako Ogawa, General Manager of Corporate Communications and Investor Relations, and I will serve as the moderator today.

Today's attendees are Shinji Miyaji, Senior Executive Vice President and CFO; and Toshiro Kasuya, Executive Officer, General Manager of Finance and Control Division.

First, CFO Miyaji, will explain the financial results for Q1 of 2023, followed by a question-and-answer session. We are planning to finish at 5:00 PM. Your cooperation is appreciated.

Now I will ask Mr. Miyaji to start the presentation.



Miyaji: Thank you. I'm Shinji Miyaji, CFO. Please turn to page three. These are the main points in Q1.

Despite the impact of falling vinyl chloride prices, net sales increased by JPY16.5 billion YoY at JPY489.2 billion, thanks to higher sales prices for architectural and automotive glass and favorable exchange rates.

Operating income decreased by JPY23.5 billion to JPY34.2 billion due to the deterioration of manufacturing costs and the impact of higher raw material and fuel costs.

Net income attributable to the owners of the parent decreased by JPY8.5 billion to JPY22.1 billion.

The full-year outlook remains unchanged from the announcement in February.

Highlights of the Financial Results for 1Q FY2023 (cumulative)



		* FOREX impact wa	* FOREX impact was +32.2 billion JPY, change in the scope of consolidation was +0.7 billion JPY				
			FY2023	Channe	Main factors in the change		
		1Q	1Q	Change	(+) Increasing factors (-)Decreasing factors		
Net sales		4,727	4,892	+ 165	(+) Shipments of Automotive glass increased. (+) Sales prices of Architectural glass and Automotive glass increased. (+) Yen depreciation (-) Sales prices of PVC decreased.		
Operating Profit		578	342	▲ 235	In addition to the above, (—) Deterioration in Manufacturing costs (—) Increase in raw materials and fuel prices		
Profit before tax		544	366	▲ 178	In addition to the above, (+) FOREX gain was posted.		
Profit for the period Attributable to owners of the parent		305	221	▲ 85	·		
FOREX (Average) 1US		JPY 116.20	JPY 132.34				
	1EUR	JPY 130.39	JPY 142.10				
Crude oil (Dubai, Average)	USD/BBL	95.57	80.32				

©AGC Inc.

5

Page five.

Net sales and operating income were as just mentioned.

Income before taxes decreased by JPY17.8 billion to JPY36.6 billion.

Net income attributable to owners of the parent was JPY22.1 billion.

YoY Performance Comparison by Business Segment

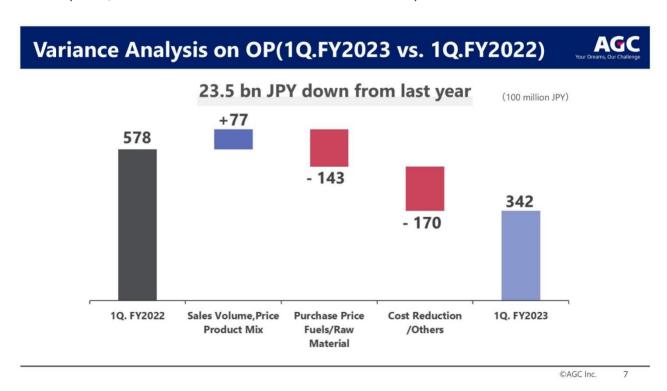


©AGC Inc.

						100 million JPY)
	FY2022 1Q		FY2023 1Q		Change	
	(a)		(b))	(b)-(a)	
	Net sales	Operating profit	Net sales	Operating profit	Net sales	Operating profit
Architectural Glass	1,040	73	1,205	93	+ 165	+ 20
Automotive	936	▲ 33	1,184	48	+ 249	+ 81
- Electronics	760	80	702	19	▲ 57	▲ 61
Chemicals	1,617	406	1,410	172	▲ 207	▲ 234
	332	46	332	6	▲ 0	▲ 39
© Ceramics/Other	199	8	199	6	+ 1	▲ 3
Elimination	▲ 157	▲ 2	▲ 141	▲ 2	+ 16	+ 0
Total	4,727	578	4,892	342	+ 165	▲ 235

Next, results by segment. Please turn to page six.

Architectural glass and automotive increased sales and profits, electronics and chemicals decreased those sales and profits, and life science recorded flat sales and decreased profits.



Page seven. Variance analysis of operating income YoY comparison.

Sales volume, selling price, and product mix, plus-JPY7.7 billion, with an increase in sales prices of architectural and automotive glass.

Raw material and fuel purchase prices, minus-JPY14.3 billion, with higher prices of raw materials and fuels mainly in Japan and Asia.

Cost reduction and others, minus-JPY17 billion as manufacturing costs worsened due to lower capacity

As a result of the above, operating income decreased by JPY23.5 billion from JPY57.8 billion to JPY34.2 billion.

Consolidated Statement of Financial Position (100 million JPY)

	2022/12	2023/3	Change	
Cash and cash equivalents	2,097	2,021	▲ 76	_
Inventories	4,365	4,530	+ 165	Foreign exchange
Property, plant and equipment, Goodwill and Intangible assets	15,148	15,389	+ 241 •	fluctuation +20.2 billion yen
Other assets	6,530	6,572	+ 42	
Total assets	28,140	28,512	+ 371 •	
Interest-bearing debt	6,502	7,061	+ 558	fluctuation +35.3billion yen
Other liabilities	5,782	5,579	▲ 203	+33.3billion yell
Liabilities	12,284	12,639	+ 355	
Total equity attributable to owners of the parent	13,903	13,927	+ 24	
Non-controlling interests	1,953	1,946	▲ 8	Foreign exchange
Equity	15,856	15,872	+ 16 •	
Total liabilities and equity	28,140	28,512	+ 371	+14.6 billion yen
D/E ratio	0.41	0.44		

©AGC Inc.

Page eight. Next, financial position comparing with the end of December 2022.

Total assets were JPY2,851.2 billion, an increase of JPY37.1 billion.

The debt-to-equity ratio was 0.44.

Consolidated Statement of Cash Flow



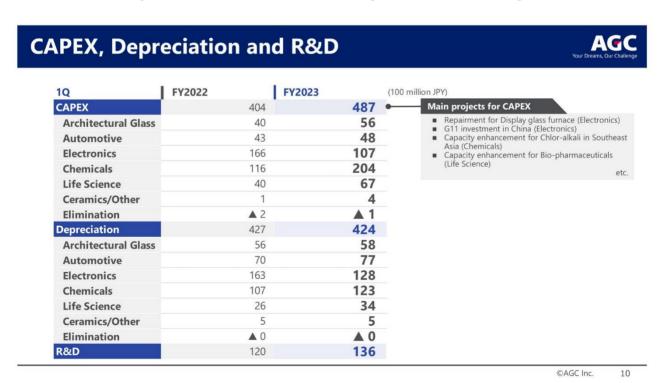
©AGC Inc.

1Q	FY2022	FY2023	(100 million JPY)
Profit before tax	544	366	
Depreciation and amortization	427	424	
Increase(decrease) in working capital	▲ 266	▲ 387	
Others	▲ 101	▲ 102	
Cash flows from operating activities	603	301	
Cash flows from investing activities	▲ 305	▲ 471	
Free cash flow	298	▲ 170	
Changes in interest-bearing debt	283	460	
Dividends paid	▲ 289	▲ 233	
Others	▲ 3	▲ 168	
Cash folws from financing activities	▲ 8	58	
Effect of exchange rate changes on cash and cash equivalents	136	35	
Net increase(decrease) in cash and cash equivalents	426	▲ 76	

Please turn to page nine. Cash flow statement.

Operating cash flow was JPY30.1 billion.

Cash used for investing activities was JPY47.1 billion, resulting in free cash flow of [negative] JPY17 billion.

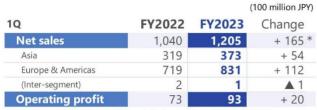


Please turn to page 10. CapEx depreciation and R&D expenses.

CapEx was JPY48.7 billion. Depreciation was JPY42.4 billion. R&D expenses were JPY13.6 billion.

Architectural Glass Segment





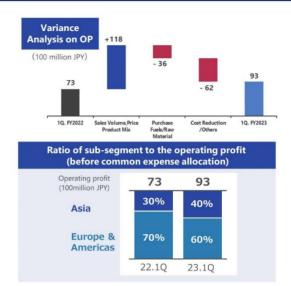
* FOREX impact: +8.6 billion yen, Change in the Scope of Consolidation: +0.7 billion yen

Europe & Americas

 Shipments declined in Europe, which was affected by the economic slowdown, but net sales increased thanks to the rise in sales prices and the impact of foreign exchange rates.



 Despite shipments declined in all regions except Japan, net sales increased thanks to the rise in sales prices.



©AGC Inc.

12

Next, details by segment. Please turn to page 12.

Starting with the architectural glass segment.

Net sales for Q1 were JPY120.5 billion and operating profit was JPY9.3 billion.

In Europe and the Americas, sales increased by JPY11.2 billion to JPY83.1 billion, owing to higher prices and favorable exchange rates despite a decrease in shipments in Europe due to economic slowdown.

In Asia, sales increased by JPY5.4 billion to JPY37.3 billion, thanks to higher prices despite decreased shipments in regions other than Japan.

Profit breakdown was 40% Asia, and 60% Europe and the Americas.

Automotive Segment







* FOREX impact: +8.3 billion yen, Change in the Scope of Consolidation: No impact

Automotive Glass

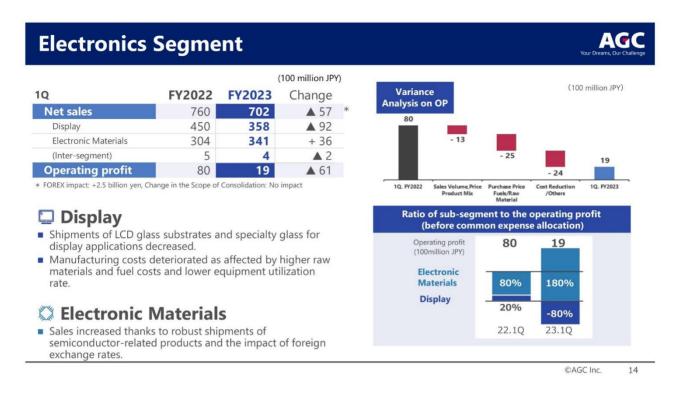
- The group's shipment increased as the automobile production increased.
- Net sales increased thanks to the rise in sales prices, improvement of product mix and foreign exchange effects.

©AGC Inc. 13

Please turn to page 13. Next is automotive segment.

Net sales were JPY118.4 billion, operating profit JPY4.8 billion.

Net sales increased, thanks to the group's shipment increased as global auto production increased, the higher sales prices improvement of the product mix and foreign exchange effects.



Page 14 please. This is the electronics segment.

Net sales were JPY70.2 billion, operating profit, JPY1.9 billion.

In display, shipments of LCD glass substrates and specialty glass for display applications decreased. Net sales were JPY35.8 billion, down JPY9.2 billion YoY.

Shipment volume of LCD glass substrates grew by low single digit QoQ. Sales prices were flat.

In electronic materials, with robust shipments of semiconductor-related products and ForEx impact, sales were JPY34.1 billion, up JPY3.6 billion YoY.

Although electronic materials profit was strong with major negative impact of higher raw materials and fuel costs, and production costs for LCD glass substrates, operating profit decreased YoY.

Ratio of sub-segments. Electronics materials was 180%. Display was minus-80%.

Reference: Display business earnings improvement ~Substantial reduction of production in Japan~



©AGC Inc.

- Decided to terminate production of glass substrate products for LCDs at Takasago site in Kansai Plant as part of drastic measures to improve profitability of display business,
- Revitalizing the business toward ROCE10%

Environmental changes Earnings improvement measures in 2022 Withdraw from glass substrates with Supply/demand adjustment low profitability size & focus on glass Decided to drastically for display panels substrates for large-seized display reduce production in · Repercussion stay-at-home demand panels Japan as part of such as TVs, etc. · Pursue a drastic structural reform production line including consolidation of product consolidation lines Price hike for Fuels & Freeze investments except for Terminate production of materials, sharp depreciation selected ones necessary for business glass substrate products concentration to glass substrates for of the JPY for LCDs at the Takasago large-sized display panels site of the Kansai Plant by · High fuel/materials costs, increased ⇒Quickly pave the way toward ROCE the end of 2023. manufacturing costs caused by 10% appreciation of Asian currencies

Now, please go to page 15.

We believe display business earnings improvement is an urgent management challenge for AGC Group. In the February earnings call, we explained that we will take drastic measures to realize the improvement of the display business earnings.

As part of this, we decided to reduce production of glass substrate products for LCDs in Japan significantly. More specifically, we will terminate production in Takasago site in Kansai Plant by the end of 2023.

In addition to the withdrawal from the glass substrate with low profitability size and significant reduction of production in Japan, we would implement further measures to improve profitability and quickly pave the way toward 10% ROCE.

Chemicals Segment



172





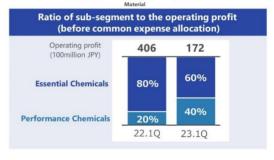
Variance

Essential Chemicals

Sales prices of PVC and other products decreased.

Performance Chemicals

Net sales increased thanks to the rise in sales prices and foreign exchange effects, despite a decrease in shipments of Fluorochemical-related products



©AGC Inc.

Now, page 16. This is the chemicals segment.

Net sales in Q1 FY2023 was JPY141 billion. Operating profit, JPY17.2 billion.

In essential chemicals, sales prices of PVC and others decreased. Sales were JPY100.9 billion, down JPY20.8 billion YoY.

In performance chemicals, although shipments of the fluorochemical-related products decreased with higher sales prices and ForEx impact, sales grew JPY0.6 billion YoY to JPY39.1 billion.

As for the ratio of the sub-segments to OP, in chemicals, essential chemicals were 60%. Performance chemicals was about 40%.

Reference: Market trend of Caustic Soda and PVC in Southeast Asia



- Caustic soda market prices declined due to slow economic recovery mainly in the U.S. and China
- PVC market bottomed out at the end of last year and was on a gradual recovery trend, and the spread between PVC and ethylene was also recovering moderately during the first quarter.



Page 17, please. Let me explain the chlor-alkali market in Southeast Asia.

Caustic soda market prices declined due to the slow economic recovery mainly in the United States and China.

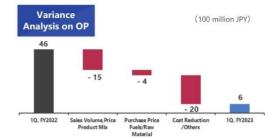
PVC market bottomed out at the end of last year and is on the gradual recovery trend.

Spread between PVC and ethylene is recovering moderately.

Life Science Segment



			(100 million JPY)
Q	FY2022	FY2023	Change
Net sales	332	332	▲ 0 *
Life Science	316	321	+ 5
(Inter-segment)	17	11	A 6
Operating profit	46	6	▲ 39



Z Life Science

- CDMO contracts on the biopharmaceutical business decreased due to the disappearance of special demand for products related to the anti-coronavirus applications, but net sales remained at the same level as the previous year due to the impact of foreign exchange rates.
- Upfront costs incurred associated with capacity expansion in the biopharmaceutical field

©AGC Inc.

Page 18. Lastly, the life science segment.

Net sales were JPY33.2 billion, with little change YoY.

Operating income was JPY600 million, a significant decline.

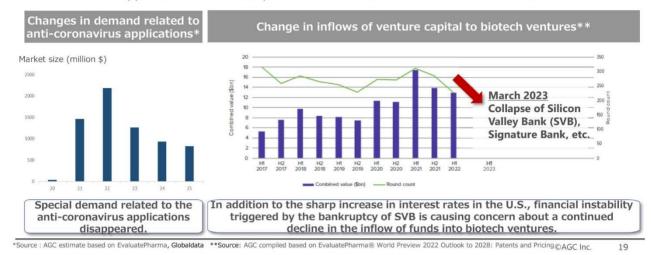
Despite a decrease in biopharmaceutical contract orders due to the absence of COVID-19-related special demand, sales remained almost the same, thanks to the favorable exchange rates.

The decline in operating income was due to upfront cost for capacity expansion in the biopharmaceutical area and some operational instability experienced in starting new production lines.

Reference: Changes surrounding the bio-CDMO business



- In the mid- to long-term, the bio-CDMO market is expected to expand.
- In the short term, there are concerns about the disappearance of special demand related to anticoronavirus applications and the impact of reduced inflows of funds into biotech ventures.



The next page describes changes in the environment surrounding the biopharmaceutical CDMO business. So, please turn to page 19.

As explained previously, we expect our biopharmaceutical CDMO business to grow over the medium to long term, along with the expansion of the pharmaceutical and CDMO markets. This prospect remains unchanged.

In the short term, however, there are concerns given the disappearance of the special demand for COVID-19-related applications after peaking in 2022, and the impact of reduced inflows of funds into the biotech ventures due to financial uncertainty and instability triggered by a sharp interest rate hike in the US.

So, there are concerns now and into the future. Since our Company has many transactions with small- and medium-sized biotech ventures, there could be some impact, such as a slowdown in the early-stage development projects.

Given such uncertainties over the future, while keeping our full-year outlook unchanged, we will keep a close eye on the situation.

Profit contribution of Strategic Business





Page 20. Next, results of the strategic business.

Net sales for the entire strategic business were JPY75.1 billion, up JPY3.7 billion YoY.

Operating income was JPY11 billion, down JPY3.1 billion YoY.

We were affected by the decrease in profits in the life science business, which I explained earlier.

YoY Performance Comparison by Geographic Segment



©AGC Inc.

1Q	FY2022	FY2023	Change	(100 million JPY)
Net sales	4,727	4,892	+ 165	FOREX impact : +32.2 bn JPY
Japan &Asia	3,127	2,998	▲ 129	
Americas	456	530	+ 73	Change in the scope of consolidation:
Europe	1,143	1,364	+ 221	+0.7 bn JPY
Operating profit	578	342	▲ 235	
Japan &Asia	601	326	▲ 274	
Americas	23	0	▲ 23	
Europe	48	128	+ 80	
Cross-regional common expenses	▲ 94	▲ 112	▲ 18	

Page 21. This slide shows the results by geographic segments.

15

FY2023 Outlook



• No change was made from the forecast announced in February 2023.

		FY2022	FY2023e	(100 million JP)
Net sales		20,359	21,500	
	(First half)	9,783	10,300	
Operating profit		1,839	1,900	
	(First half)	1,153	750	
Profit before tax		585	1,470	
Profit for the year attributable to owners of the parent		▲ 32	870	
Dividend (JPY/share)		210	210	
Operating profit margin		9.0%	8.8%	
ROE		-	6.3%	*
FOREX (Average)	1 USD	JPY 131.4	JPY 125.0	
	1 EUR	JPY 138.0	JPY 135.0	
Crude oil (Dubai, Average)	USD/BBL	96.3	85.0	
Ethylene (CFR SEA)	USD/MT	1,054	1,000	

©AGC Inc.

22

Page 23. Next, the full year outlook.

We have not changed the earnings forecast and dividend forecast announced in February.

Outlook breakdown by Segment (Net sales and Operating profit)							
	FY202		FY2023e (b)		(100 million JPY) Change (b)-(a)		
	Net sales	Operating profit	Net sales	Operating profit	Net sales	Operating profit	
Architectural Glass	4,837	327	5,000	360	+ 163	+ 33	
Automotive	4,178	▲ 98	4,700	80	+ 522	+ 178	
Electronics	3,072	147	3,400	380	+ 328	+ 233	
Chemicals	6,604	1,261	6,500	850	▲ 104	▲ 411	
∠ Life Science	1,418	169	1,600	210	+ 182	+ 41	
Ceramics/Other	866	37	800	20	▲ 66	1 7	
Elimination	▲ 616	A 3	▲ 500	0	+ 116	+ 3	
Total	20,359	1,839	21,500	1,900	+ 1,141	+ 61	

Page 24. Our outlook by segment also remain unchanged.

Outlook by Business Segment (1) Outlook for FY2023 Architectural Glass Automotive **Electronics** ■ Despite concerns about inflation and ■ The Company's shipments are expected Display to increase as a result of a gradual economic slowdown in Europe. ■ Profitability of LCD glass substrates will improve recovery in automobile production due replacement demand for high heatdue to the promotion of structural reform measures insulating glass for energy savings will to the easing of the effects of as well as a recovery in demand for LCD panels and component supply shortages, support shipments. a decrease in the depreciation. particularly in semiconductors. Shipments of specialty glass for display will increase The pricing policy review, which has ■ In Asia, shipments are expected to be as orders from major customers grow. robust for the factors such as growing been underway for some time, are **Electronic Materials** demand for high heat-insulating and expected to take effect further. Optoelectronics materials are leveling off due to the shielding glass. Energy prices in Europe will settle down, slowdown in the smartphone market, but but global wages and raw fuel prices in semiconductor-related products, mainly photomask Asia and other regions are expected to blanks for EUV lithography, will remain robust. continue to rise. Shipments of circuit board materials will increase ■ Effects of structural improvements in due to the demand growth of the communication Europe and other regions are expected infrastructure and the in-vehicle market.

Please turn to page 25. Let me explain the highlights of full-year outlook for FY2023 by segment.

Starting with architectural glass, no changes to the initial outlook in Europe, Americas, and China.

As for automotive, as we expected initially, recovery of the auto production will push up our shipments and pricing policy review are expected to bring further effect.

An additional effects of the structural improvements in Europe and other regions are expected to emerge.

In electronics, both display and electronic materials outlook remain unchanged.

©AGC Inc.

Outlook by Business Segment (2) Outlook for FY2023 Chemicals Life Science **Essential Chemicals** Although CDMO contracts will increase Market conditions are expected to for both synthetic pharmaceuticals and agrochemicals and biopharmaceuticals, recover moderately after bottoming out there are concerns about the impact of at the end of last year, but will remain the disappearance of special demand below the previous year's level for the for products related to the anticoronavirus applications in **Performance Chemicals** biopharmaceuticals CDMO and reduced Shipments will increase following the inflows of funds into biotech ventures. strong demand for fluorine-related Expenses are expected to be incurred products mainly for upfront due to capacity expansion. semiconductor-related applications and transportation machinery.

Please go to page 26. This shows chemicals.

Essential chemicals outlook remains unchanged. Market conditions for the year will remain below the previous year's level. After bottoming out at the end of last year, PVC market conditions will recover moderately.

In caustic soda market, prices that rose last year will gradually decline. Due to recent delay of economic recovery in US and China, both PVC and caustic soda have been weak. But as economies starts to recover, they are expected to improve.

Performance chemicals outlook also remains unchanged. Although demand of flourine products for semiconductor process application has weakened, it is expected to improve in H2. Demand in transportation machinery for cars and airplanes is robust, and our shipment is expected to rise.

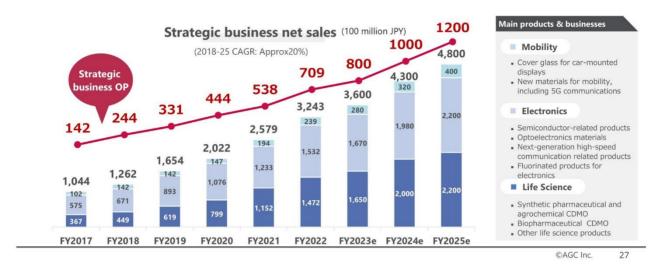
Life science outlook remains unchanged as of now. As I said, special demand for COVID-19-related products is over. The key is how to win other orders. Recently, there are concerns about the reduced fund inflows into the biotech ventures. Depending on how the situation changes, outlook could be impacted.

©AGC Inc.

Outlook of Strategic businesses



■ Steady expansion in the medium term, but growth slows slightly in 2023.



Please go to page 27.

Outlook for strategic businesses remains unchanged.

In the medium term, strategic businesses are expected to grow steadily, but the growth will be somewhat slow in FY2023.

CAPEX, Depreciation and R&D



©AGC Inc.

Full year	FY2022	FY2023e	(100 million yen)
CAPEX	2,366	3,000	Main projects for CAPEX
Architectural Glass	175	250	■ G11 investment in China
Automotive	298	270	(Electronics)
Electronics	800	930	(2.000.01.100)
Chemicals	649	950	 Capacity enhancement of
Life Science	431	580	Electronic materials (Electronics)
Ceramics/Other	14	20	■ Capacity enhancement for Chlor-
Elimination	▲ 2	0	alkali in Southeast Asia
Depreciation	1,857	1,880	(Chemicals)
Architectural Glass	239	240	■ Capacity enhancement of Bio-
Automotive	325	330	pharmaceuticals (Life Science)
Electronics	684	620	and others
Chemicals	475	520	and others
Life Science	115	150	
Chemicals	19	20	
Elimination	▲ 1	0	
R&D	523	580	

Please go to page 28.

Outlook of CapEx depreciation and R&D are not changed.

With that, I'd like to end my presentation. Thank you very much.

[END]