Company Overview

AGC Inc.
Contents

1. Company Overview P.3

2. The AGC Group Medium-term Management Plan “AGC plus-2020” P.7

3. Shareholder Return P.17

4. Outlook for FY2019 P.19

5. Appendix P.23

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1. Company Overview
AGC Group (Net sales 1,522.9 billion yen, Operating profit 120.6 billion yen)

**Glass**
- Float flat glass
- Figured glass
- Polished wired glass
- Low-E glass
- Decorative glass
- Fabricated glass for architectural use (Heat Insulating/shielding glass, Disaster-resistant/Security glass, Fire-resistant glass, etc.)

**Automotive Glass**
- Tempered glass
- Laminated glass

**Display**
- LCD glass substrates
- Specialty glass for display applications
- Cover glass for car-mounted displays
- Display related materials
- Glass for solar power system
- Fabricated glass for industrial use

**Electronics**
- Sales 252.6 bn yen
- OP 24.0 bn yen

**Chemicals**
- Sales 484.4 bn yen
- OP 71.1 bn yen

**Electro-Mechanicals**
- Sales 120.5 bn yen

**Chlor-alkali & urethane**
- Vinyl chloride
- Vinyl chloride monomer
- Caustic soda
- Urethane

**Fluorochemicals & specialty chemicals**
- Fluorinated resins
- Water and oil repellents
- Gases
- Solvents
- Iodine-related products

**Life Science**
- Pharmaceutical and agrochemical intermediates and active ingredients (including biopharmaceuticals)

* Sales figures of the sub-segment presents the “sales to external customers”.
* The figures of Sales and Operating income of each segment are before eliminations; therefore, the sum of Sales and Operating income of business segments differs from the total AGC Group’s Sales and Operating income.
Global Operation

Results of FY2018

Net sales: 1,522.9 billion yen  OP: 120.6 billion yen  Group Employees: 54,000

The Americas
Sales: 166.3 bn yen  OP: 6.7 bn yen  Employees: 5,000
- Flat Glass
- Automotive Glass
- Electronic Materials
- Fluorochemicals
- Life science

Europe
Sales: 351.0 bn yen  OP: 16.2 bn yen  Employees: 17,100
- Flat Glass
- Automotive Glass
- Fluorochemicals
- Life science

Japan / Asia
Sales: 1,005.7 bn yen  OP: 138.3 bn yen  Employees: 32,000
- Flat Glass
- Automotive Glass
- Display Glass
- Electronic Materials
- Chlor-alkali & Urethane
- Life science
- Ceramics

※Sales and operating income by region are before eliminations and cross regional expenses, therefore, the total amounts of sales and operating income for geographic segments do not agree with total sales and operating income of the AGC Group.
Changes in the Financial Results

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Net sales</td>
<td>11,900</td>
<td>13,200</td>
<td>13,483</td>
<td>13,263</td>
<td>12,826</td>
<td>14,635</td>
<td>15,229</td>
<td>16,000</td>
</tr>
<tr>
<td>Operating profit</td>
<td>1,018</td>
<td>799</td>
<td>621</td>
<td>712</td>
<td>963</td>
<td>1,196</td>
<td>1,206</td>
<td>1,250</td>
</tr>
<tr>
<td>Profit for the year attributable to owners of the parents</td>
<td>484</td>
<td>161</td>
<td>159</td>
<td>429</td>
<td>474</td>
<td>692</td>
<td>896</td>
<td>780</td>
</tr>
<tr>
<td>Operating profit margin</td>
<td>8.6%</td>
<td>6.1%</td>
<td>4.6%</td>
<td>5.4%</td>
<td>7.5%</td>
<td>8.2%</td>
<td>7.9%</td>
<td>7.8%</td>
</tr>
<tr>
<td>Dividend per share</td>
<td>¥130</td>
<td>¥90</td>
<td>¥90</td>
<td>¥90</td>
<td>¥90</td>
<td>¥105</td>
<td>¥115</td>
<td>¥120</td>
</tr>
</tbody>
</table>

※ Dividend (per share) is adjusted to reflect the 5 into 1 share consolidation implemented on 1 July 2017.
2. The AGC Group Medium-term management plan
“AGC plus-2020”
AGC Group’s long-term strategy

“Vision 2025”

The AGC Group’s Core Businesses will serve as solid sources of earnings, and Strategic Businesses will become growth drivers and lead further earnings growth. The AGC Group will continue being a highly profitable, leading global material and solution provider.

Core businesses

Establishing long-term, stable sources of earnings through the portfolio management

- Architectural glass
- Automotive glass (existing)
- Essential chemicals
- Performance chemicals
- Display glass
- Ceramics

Strategic businesses

Establishing highly profitable businesses through expansion of high value-added businesses

- Mobility
- Electronics
- Life science
AGC plus-2020 serves as the cornerstone toward 2025

- Develop high-value added businesses that do not get affected by market fluctuations
- Promote growth strategies for strategic businesses
- Concentrate management resources in growth regions/where we can win
- Achieve sustainable growth through strategic M&As
## Achievement towards the management target

<table>
<thead>
<tr>
<th></th>
<th>FY2018</th>
<th>FY2020 target</th>
<th>FY2025 target</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating profit</td>
<td>120.6 billion yen</td>
<td>160 billion yen or more</td>
<td>229.2 billion yen or more (record high)</td>
</tr>
<tr>
<td>ROE</td>
<td>7.7%</td>
<td>8.0% or more</td>
<td>10.0% or more</td>
</tr>
<tr>
<td>Strategic business contribution ratio</td>
<td>17%</td>
<td>25% or more</td>
<td>40% or more</td>
</tr>
<tr>
<td>D/E</td>
<td>0.43</td>
<td>0.5 or less</td>
<td>0.5 or less</td>
</tr>
</tbody>
</table>
## Key measures by business segment

| Glass          |  【Building & Industrial glass】  
|               |  ・Focus on growth regions/where we can win  
|               |  ・Promote highly functional glass for the upcoming smart-city era  
|               |  【Automotive】  
|               |  ・Respond to needs for highly functional products designed for eco-friendly cars/automated driving  
| Electronics   |  【LCD glass】  
|               |  ・Achieve a smooth shift of production to China/larger-size products and further cost reduction  
|               |  【Electronics】  
|               |  ・In semiconductor-related products & optoelectronic materials businesses, get ahead of the times to provide differentiated products  
| Chemicals     |  【Chlor-alkali】  
|               |  ・In addition to maximizing the M&A impact, further expand the business base, including capacity increase, in Southeast Asia  
|               |  【Fluorine】  
|               |  ・Steadily capture niche global markets by taking advantage of AGC’s unique technologies  
|               |  【Life Science】  
|               |  ・Expand the business base by maximizing the effect of M&As  

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Future Growth by Strategic Businesses category

- Electronics and Life science will start generating profit first.
- Mobility will gradually produce results after FY2021.

Sales (Strategic) (100 m yen)

<table>
<thead>
<tr>
<th>FY2017</th>
<th>FY2018</th>
<th>FY2019e</th>
<th>FY2020e</th>
<th>FY2025e</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mobility</td>
<td>1,050</td>
<td>1,250</td>
<td>1,450</td>
<td>1,750</td>
</tr>
<tr>
<td>Electronics</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Life Science</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Major products & business

- Mobility
  - Cover glass for car-mounted displays
  - New materials for mobility, including 5G communications.

- Electronics
  - Semiconductor-related products
  - Optoelectronics materials
  - Next-generation high-speed communication related products
  - Fluorinated products for electronics

- Life Science
  - Synthetic pharmaceutical and agrochemical
  - Bio CDMO

<table>
<thead>
<tr>
<th>OP (Strategic business)</th>
<th>FY2017</th>
<th>FY2018</th>
<th>FY2019e</th>
<th>FY2020e</th>
<th>FY2025e</th>
</tr>
</thead>
<tbody>
<tr>
<td>(100 m yen)</td>
<td>120</td>
<td>210</td>
<td>280</td>
<td>400</td>
<td>900</td>
</tr>
<tr>
<td>Contribution ratio</td>
<td>10%</td>
<td>17%</td>
<td>22%</td>
<td>25%</td>
<td>40%</td>
</tr>
</tbody>
</table>
Strategic Businesses
Highly profitable businesses with growth potential

【Changes in the macroscopic environment】

Arrival of IoT era
Evolution of transportation infrastructure
Building new eco-system
 Longer life expectancy
Increase of global population
Greater safety, security,

Mobility
Connected cars/
Automated driving,
Evolution of information
display, Lighter-weight
transportation means

Electronics
Arrival of IoT/AI era,
Next-generation high-
speed communications/
Automated driving, Use of
novel devices

Life Science
Safe & secure medical
care, Longer life
expectancy, Increase of
global population

Strategic Businesses
AGC’s unique & diverse core technologies respond to the need for more advanced functionalities.

Big waves of change

- Automated driving
- Connected cars
- Evolution of information display
- Eco-friendly vehicles (EV)

Key phrases for next-generation glass

“Glass located at best place”
“Multi-function”

- Radio wave transmission
- AM/FM/TV antenna
- Sensor Camera
- V2X antenna
- HUD
- Heater
- Heat-shielding
- Sound-proof
- Transparent screen

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Provide consumable materials, highly functional parts and materials to the electronics parts/materials market that continue growing.

- **Arrival of IoT/AI era**
- **Next-generation high-speed communications, Automated driving**
- **Use of novel devices (AR/VR/drones, etc)**

**Sustainable growth of the electronics-related markets**

- Semiconductor/sensor will be used in all products in the world
- Parts and materials will be required to have more advanced functionality (lighter-weight, greater strength, higher heat dissipation, superior heatproof, lower loss, etc.)

- Infrared absorbing glass filter
- Quartz Lens for Deep Ultraviolet LEDs
- EUV mask blanks
- Glass substrates for semiconductor process
Strategic Business: Life science

Advanced technology to meet the needs of the times

- Longer life expectancy
- Increase of global population
- Safe/secure medical care

Becoming more common to outsource to CMOs equipped with advanced know-how & specialized facilities

Expanding/developing existing businesses, applying to multiple domains

Exploring future business opportunities

Low-molecular Pharmaceutical/agrochemical
AGC business domain (CDMO)
  Synthetic pharmaceutical/agrochemical intermediates and AI

Bio-pharmaceutical
  Microbial protein
  Mammalian protein

Cellular/Regenerative medicine
3. Shareholder Return
Shareholder return

- For FY2018, the year-end dividend increased by 5 yen from the initial forecast. (The full-year dividend rose to 115 yen per share.)
- We will continue the policy of “consolidated total shareholder return 50% or more” in FY2019. We estimate the full-year dividend to increase by 5 yen compared to FY2018.
- All of the shares repurchased in the past 3 years have been canceled.

### Total Shareholder Return

<table>
<thead>
<tr>
<th>Year</th>
<th>Dividend per share/year</th>
<th>Consolidated total return ratio</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY2015</td>
<td>90yen</td>
<td>49%</td>
</tr>
<tr>
<td>FY2016</td>
<td>90yen</td>
<td>65%</td>
</tr>
<tr>
<td>FY2017</td>
<td>105yen</td>
<td>56%</td>
</tr>
<tr>
<td>FY2018</td>
<td>115yen</td>
<td>51%</td>
</tr>
<tr>
<td>FY2019e</td>
<td>120yen (plan)</td>
<td>50% or more (policy)</td>
</tr>
</tbody>
</table>

(100m yen)
5. Outlook for FY2019
## FY2019 Outlook (2)

<table>
<thead>
<tr>
<th></th>
<th>FY2018</th>
<th>FY2019 Forecast (100 million yen)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net sales</strong></td>
<td>1,522.9</td>
<td>1,600.0</td>
</tr>
<tr>
<td>(first half)</td>
<td>745.5</td>
<td>775.0</td>
</tr>
<tr>
<td><strong>Operating profit</strong></td>
<td>120.6</td>
<td>125.0</td>
</tr>
<tr>
<td>(first half)</td>
<td>60.3</td>
<td>50.0</td>
</tr>
<tr>
<td><strong>Profit before tax</strong></td>
<td>128.4</td>
<td>118.0</td>
</tr>
<tr>
<td><strong>Profit for the year</strong> attributable to owners of the parent</td>
<td>89.6</td>
<td>78.0</td>
</tr>
<tr>
<td><strong>Dividend (yen/share)</strong></td>
<td>115</td>
<td>120</td>
</tr>
<tr>
<td><strong>Operating profit margin</strong></td>
<td>7.9%</td>
<td>7.8%</td>
</tr>
<tr>
<td><strong>ROE</strong></td>
<td>7.7%</td>
<td>6.9% *1</td>
</tr>
<tr>
<td><strong>Forex (Average)</strong></td>
<td></td>
<td></td>
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<tr>
<td>JPY/USD</td>
<td>110.43</td>
<td>110</td>
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<tr>
<td>JPY/EUR</td>
<td>130.42</td>
<td>125</td>
</tr>
<tr>
<td><strong>Crude oil</strong></td>
<td>$/BBL(Dubai)</td>
<td>69.4</td>
</tr>
<tr>
<td><strong>Ethylene</strong></td>
<td>USD/MT (CFR SEA)</td>
<td>1,141</td>
</tr>
</tbody>
</table>

*1 The ROE forecast of FY2019 is calculated based on the “Total equity attributable to owners of the parent” as of end of Dec 2018.
## FY2019 Outlook by Business Segment

(100 million yen)

<table>
<thead>
<tr>
<th></th>
<th>FY2018</th>
<th>FY2019e</th>
<th>Change</th>
<th>Change %</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net sales</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Glass</td>
<td>7,575</td>
<td>7,800</td>
<td>+ 225</td>
<td>+ 3.0%</td>
</tr>
<tr>
<td>Electronics</td>
<td>2,526</td>
<td>2,900</td>
<td>+ 374</td>
<td>+ 14.8%</td>
</tr>
<tr>
<td>Chemicals</td>
<td>4,844</td>
<td>5,100</td>
<td>+ 256</td>
<td>+ 5.3%</td>
</tr>
<tr>
<td>Ceramics/Other</td>
<td>790</td>
<td>800</td>
<td>+ 10</td>
<td></td>
</tr>
<tr>
<td><strong>Operating profit</strong></td>
<td>1,206</td>
<td>1,250</td>
<td>+ 44</td>
<td>+ 3.7%</td>
</tr>
<tr>
<td>Glass</td>
<td>225</td>
<td>250</td>
<td>+ 25</td>
<td>+ 11.0%</td>
</tr>
<tr>
<td>Electronics</td>
<td>240</td>
<td>230</td>
<td>▲ 10</td>
<td>▲ 4.3%</td>
</tr>
<tr>
<td>Chemicals</td>
<td>711</td>
<td>750</td>
<td>+ 39</td>
<td>+ 5.4%</td>
</tr>
<tr>
<td>Ceramics/Other</td>
<td>28</td>
<td>20</td>
<td>▲ 8</td>
<td></td>
</tr>
</tbody>
</table>
CAEX / Depreciation / R&D

(100 million yen)
5. Appendix
AGC, an everyday essential part of our world
- AGC’s unique materials and solutions make people’s lives better around the world every day-

- Innovation & Operational Excellence
- Diversity
- Environment
- Integrity

“Never take the easy way out, but confront difficulties”
Corporate Governance Structure

As of January 1, 2018

**Board of Corporate Auditors:**
- 4 auditors (including 3 outside corporate auditors)

**Board of Directors:**
- 7 directors (including 3 outside directors)
  - Chairperson: outside director
  - President

**Nominating Committee:**
- 5 directors (including 3 outside directors)
  - Chairperson: outside director

**Compensation Committee:**
- 5 directors (including 3 outside directors)
  - Chairperson: outside director

**Management Committee**
- CSR Committee

**Group Corporate**
- Internal Audit Division

**Accounting Auditor**
- Executive officer

**In-House Companies/Strategic Business Units (SBUs)**

**Compliance Committee**
- Fair Trade Committee
- Information Management Council
- Security Export Control Headquarters

**General meeting of shareholders**

**Management oversight**

**Business execution**

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## Consolidated Performance Trend

(100million yen)

<table>
<thead>
<tr>
<th></th>
<th>FY2014</th>
<th>FY2015</th>
<th>FY2016</th>
<th>FY2017</th>
<th>FY2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net sales</strong></td>
<td>13,483</td>
<td>13,263</td>
<td>12,826</td>
<td>14,635</td>
<td>15,229</td>
</tr>
<tr>
<td><strong>Operating profit</strong></td>
<td>621</td>
<td>712</td>
<td>963</td>
<td>1,196</td>
<td>1,206</td>
</tr>
<tr>
<td><strong>Other income (expenses)</strong></td>
<td>▲ 181</td>
<td>148</td>
<td>▲ 275</td>
<td>▲ 57</td>
<td>19</td>
</tr>
<tr>
<td><strong>Business profit</strong></td>
<td>440</td>
<td>859</td>
<td>688</td>
<td>1,139</td>
<td>1,225</td>
</tr>
<tr>
<td><strong>Finance income (costs)</strong></td>
<td>▲ 29</td>
<td>▲ 14</td>
<td>▲ 13</td>
<td>5</td>
<td>59</td>
</tr>
<tr>
<td><strong>Profit before tax</strong></td>
<td>412</td>
<td>845</td>
<td>676</td>
<td>1,144</td>
<td>1,284</td>
</tr>
<tr>
<td><strong>Income tax expenses</strong></td>
<td>▲ 207</td>
<td>▲ 382</td>
<td>▲ 142</td>
<td>▲ 351</td>
<td>▲ 264</td>
</tr>
<tr>
<td><strong>Profit for the year</strong></td>
<td>205</td>
<td>463</td>
<td>534</td>
<td>793</td>
<td>1,020</td>
</tr>
<tr>
<td><strong>Profit for the year</strong></td>
<td>159</td>
<td>429</td>
<td>474</td>
<td>692</td>
<td>896</td>
</tr>
<tr>
<td><strong>Profit for the year</strong></td>
<td>46</td>
<td>34</td>
<td>59</td>
<td>101</td>
<td>124</td>
</tr>
</tbody>
</table>

| **Operating profit margin**  | 4.6%   | 5.4%   | 7.5%   | 8.2%   | 7.9%   |
| **ROE**                      | 1.4%   | 3.9%   | 4.3%   | 6.1%   | 7.7%   |
| **FOREX (Average)**          | JPY/USD| 105.9  | 121.1  | 108.8  | 112.2  | 110.4  |
|                              | JPY/EUR| 140.4  | 134.3  | 120.3  | 126.7  | 130.4  |
| **Crude Oil (Average)**      | $/BBL (Dubai) | 96.5 | 50.9 | 41.5 | 53.2 | 69.4 |
# Performance by Business Segment

## Sales

<table>
<thead>
<tr>
<th>Segment</th>
<th>FY2014</th>
<th>FY2015</th>
<th>FY2016</th>
<th>FY2017</th>
<th>FY2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Glass</td>
<td>6,863</td>
<td>6,929</td>
<td>6,800</td>
<td>7,351</td>
<td>7,575</td>
</tr>
<tr>
<td>Electronics</td>
<td>3,197</td>
<td>2,886</td>
<td>2,581</td>
<td>2,624</td>
<td>2,526</td>
</tr>
<tr>
<td>Chemicals</td>
<td>3,172</td>
<td>3,185</td>
<td>3,166</td>
<td>4,376</td>
<td>4,844</td>
</tr>
<tr>
<td>Ceramics/Other</td>
<td>808</td>
<td>681</td>
<td>708</td>
<td>754</td>
<td>790</td>
</tr>
<tr>
<td>Elimination</td>
<td>▲ 557</td>
<td>▲ 418</td>
<td>▲ 429</td>
<td>▲ 470</td>
<td>▲ 506</td>
</tr>
<tr>
<td>Consolidated total</td>
<td>13,483</td>
<td>13,263</td>
<td>12,826</td>
<td>14,635</td>
<td>15,229</td>
</tr>
</tbody>
</table>

## Operating profit

<table>
<thead>
<tr>
<th>Segment</th>
<th>FY2014</th>
<th>FY2015</th>
<th>FY2016</th>
<th>FY2017</th>
<th>FY2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Glass</td>
<td>▲ 2</td>
<td>130</td>
<td>318</td>
<td>271</td>
<td>225</td>
</tr>
<tr>
<td>Electronics</td>
<td>362</td>
<td>290</td>
<td>250</td>
<td>273</td>
<td>240</td>
</tr>
<tr>
<td>Chemicals</td>
<td>241</td>
<td>305</td>
<td>400</td>
<td>637</td>
<td>711</td>
</tr>
<tr>
<td>Ceramics/Others</td>
<td>11</td>
<td>▲ 16</td>
<td>▲ 2</td>
<td>14</td>
<td>28</td>
</tr>
<tr>
<td>Elimination</td>
<td>2</td>
<td>1</td>
<td>▲ 3</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>Consolidated total</td>
<td>621</td>
<td>712</td>
<td>963</td>
<td>1,196</td>
<td>1,206</td>
</tr>
</tbody>
</table>

(100 million yen)

©AGC Inc.
# Consolidated Statements of Cash Flows

(100 million yen)

<table>
<thead>
<tr>
<th></th>
<th>FY2014</th>
<th>FY2015</th>
<th>FY2016</th>
<th>FY2017</th>
<th>FY2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash flows from operating activities (a)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Profit before tax</td>
<td>412</td>
<td>845</td>
<td>676</td>
<td>1,144</td>
<td>1,284</td>
</tr>
<tr>
<td>Depreciation and amortization expense</td>
<td>1,372</td>
<td>1,374</td>
<td>1,218</td>
<td>1,282</td>
<td>1,217</td>
</tr>
<tr>
<td>Increase (decrease) in working capital</td>
<td>36</td>
<td>110</td>
<td>121</td>
<td>▲ 150</td>
<td>▲ 270</td>
</tr>
<tr>
<td>others</td>
<td>▲ 461</td>
<td>▲ 457</td>
<td>22</td>
<td>▲ 242</td>
<td>▲ 338</td>
</tr>
<tr>
<td><strong>Cash flows from investing activities (b)</strong></td>
<td>▲ 1,088</td>
<td>▲ 1,160</td>
<td>▲ 1,136</td>
<td>▲ 2,096</td>
<td>▲ 1,945</td>
</tr>
<tr>
<td>Purchase of property, plant &amp; equipment</td>
<td>▲ 1,140</td>
<td>▲ 1,265</td>
<td>▲ 1,184</td>
<td>▲ 1,572</td>
<td>▲ 2,114</td>
</tr>
<tr>
<td>others</td>
<td>52</td>
<td>105</td>
<td>48</td>
<td>▲ 524</td>
<td>169</td>
</tr>
<tr>
<td><strong>Free cash flow (a)+(b)</strong></td>
<td>270</td>
<td>712</td>
<td>900</td>
<td>▲ 61</td>
<td>▲ 52</td>
</tr>
<tr>
<td><strong>Cash flows from financing activities</strong></td>
<td>▲ 947</td>
<td>▲ 354</td>
<td>▲ 465</td>
<td>▲ 187</td>
<td>87</td>
</tr>
<tr>
<td>Changes in interest-bearing debt</td>
<td>▲ 789</td>
<td>▲ 151</td>
<td>▲ 238</td>
<td>314</td>
<td>544</td>
</tr>
<tr>
<td>Dividends paid</td>
<td>▲ 162</td>
<td>▲ 208</td>
<td>▲ 208</td>
<td>▲ 219</td>
<td>▲ 249</td>
</tr>
<tr>
<td>Others</td>
<td>4</td>
<td>5</td>
<td>▲ 18</td>
<td>▲ 283</td>
<td>▲ 209</td>
</tr>
<tr>
<td><strong>Effect of exchange rate changes on cash and cash equivalents</strong></td>
<td>46</td>
<td>▲ 6</td>
<td>▲ 11</td>
<td>39</td>
<td>▲ 64</td>
</tr>
<tr>
<td><strong>Net increase(decrease) in cash and cash equivalents</strong></td>
<td>▲ 630</td>
<td>352</td>
<td>425</td>
<td>▲ 209</td>
<td>▲ 29</td>
</tr>
</tbody>
</table>
Disclaimer

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