

November 4, 2011

Announcement on Organizational Changes

AGC Asahi Glass Co., Ltd.

AGC (Asahi Glass Co., Ltd.) announces that the following organizational changes will be implemented on January 1, 2012.

1. Purpose

The AGC Group (the Group) has been working to build new foundations for growth toward the Group's long-term growth picture "AGC's Aspirations for 2020," as it formulated the mid-term management plan "Grow Beyond-2012" under its management policy "Grow Beyond."

For the purpose of enhancing and accelerating the implementation of the Group's high-priority issues for building foundations for growth, the Group has decided to expand the operation of the current assignments of executive officers and revise the organization to enhance technology-related functions.

2. Details

- (1) The operation of the current assignments of executive officers will be expanded in order for the CEO to flexibly appoint Executive Officers to assist the CEO's direct management in specific issues. Following this expansion, the job titles, CTO and CFO, will no longer be used.
- (2) The Group Strategy Office will be dissolved as the Group has moved on to the phase where concrete group-wide strategies are promoted.
- (3) Technology General Division will be newly established in order to effectively and efficiently accelerate the Group's comprehensive technology strategy. The Technology General Division supervises the Group's Engineering Center, Research Center, Production Technology Center and Intellectual Property Center. At the same time, Technology Planning Office will be established under the Technology General Division.

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